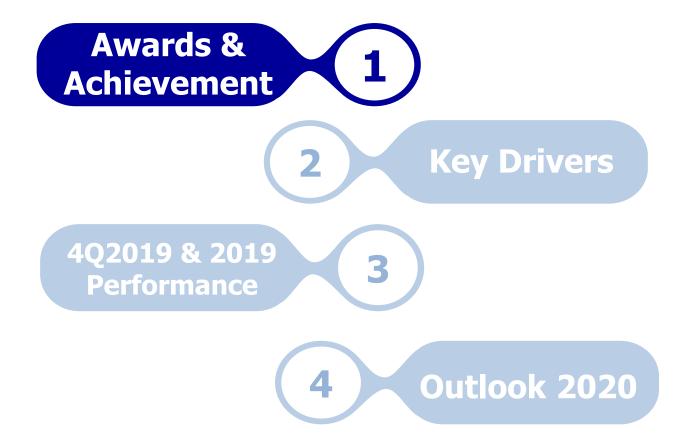


Contents





GAS

MMSCFD

5,801 Peak Gas Demand in 2019



- · Peak Gas Demand on 3 March 2019
- Avg. NG sales volume in 2019: 4,797 MMSCFD



1 St Air Separation Unit in Thailand

- PTT & Bangkok Industrial Gas
- High-Tech industrial gas: 450 KTA

2019 Dividend Payout Ratio: 62.5%



- Interim Dividend Payment: \$\mathbb{B}\$ 0.9 per share (Oct. 2019)
- 2H2019 Dividend Payment: \$1.1 per share XD: 4 March 2020 Payment Date: 30 April. 2020
- 2019 Dividend Yield: 4.5%





Productivity Improvement



Gas saving: Baht 3.2 Bn i.e.

- Debottleneck
- · Solution Provider
- LNG Loading





GAS Pipeline Progress

As of December 2019

80% COD: 2021

5th Transmission Pipeline

92%

RA#6 - Ratchaburi - Wangnoi

COD: 2021

LNG Terminal 2 Progress

COD: 2022

35%

Wang Chan Valley @EECi



68%As of December 2019

Progress of infrastructure & utilities project

- Project cost: Baht 3.2 bn
- COD: 2020

Exit from Palm Oil Business



Completed Divestment in April 2019

Hann

Trading

OUT-OUT transactions from West to West:
 Volume 20% to 692 KBD



- First LNG OUT-OUT: 500 KT
- Initiate Project One
 Maximize PTT Group's Value Chain







PTT Group Highlight 6 ptt



2019 Year of Expansion

Exploration & Production

concessions

Gulf of Thailand: Bongkot G2/61 & Erawan G1/61 Offshore: Arab Emirates & Peninsular Malaysia

3 Acquisition & Inc. interest:

Murphy(Malaysia) Partex (ME) Additional Stake in Sinphuhorm (Now: 80%; direct & indirect)

2 FIDs:

Mozambique Area 1 & Algeria Hassi Bir Rekaiz

PTTOR's Non Oil business



In 3 New Countries **China Singapore Malaysia**

Total 2,912 Domestic/238 International

3,150 Stores





*

Power

R/P **7.5**

Yrs.



5,026 MW

"The Forth largest in Thailand" Thailand's largest SPP player

Oil



2,213 **PTT Stations**

1,911 Domestic/ 302 International

SAI JAI Station

Digital technology to promote public health in PTT station

COD projects in 2019:





Petrochemical & Refinery

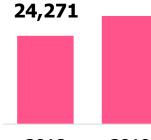






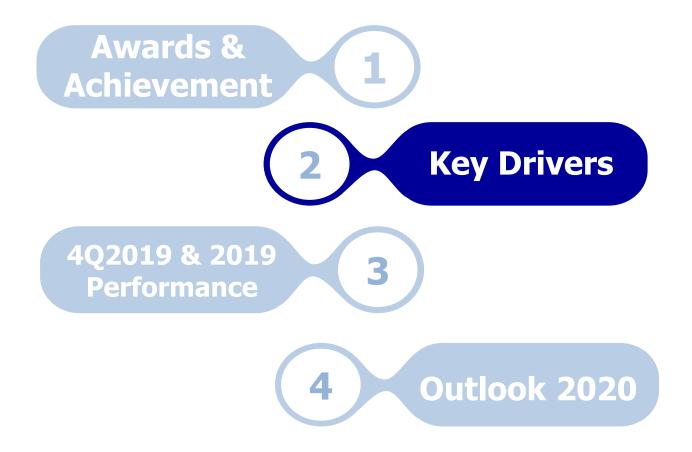
29,721

Productivity Improvement +22%



2019 3 2018

Contents

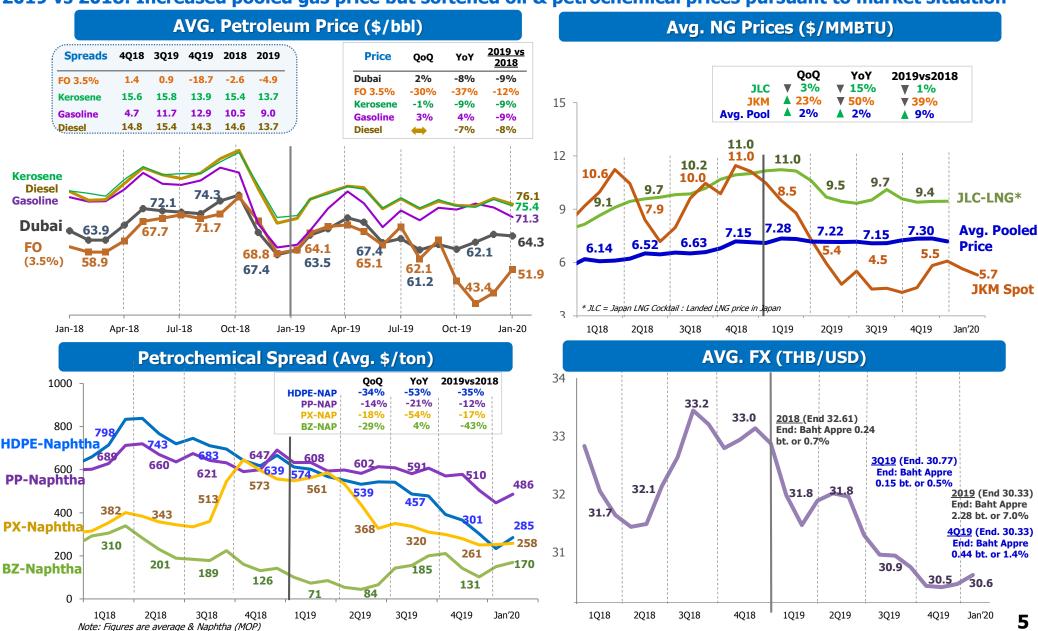




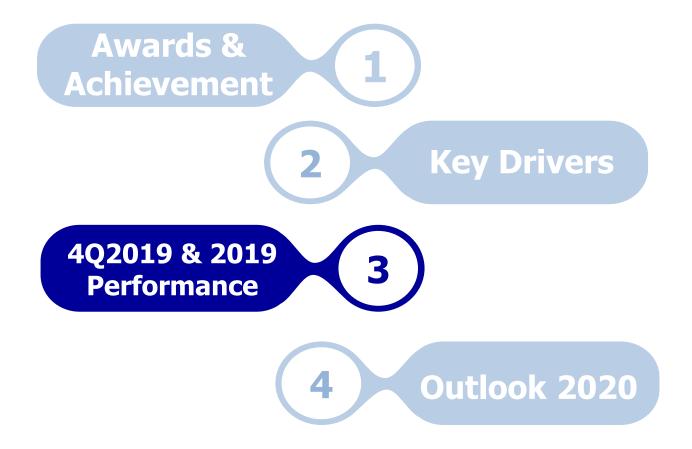
Key Business Drivers:



QoQ: Improved crude & gas prices, while downward of petchem prices due to weak global demand & new supply 2019 vs 2018: Increased pooled gas price but softened oil & petrochemical prices pursuant to market situation



Contents



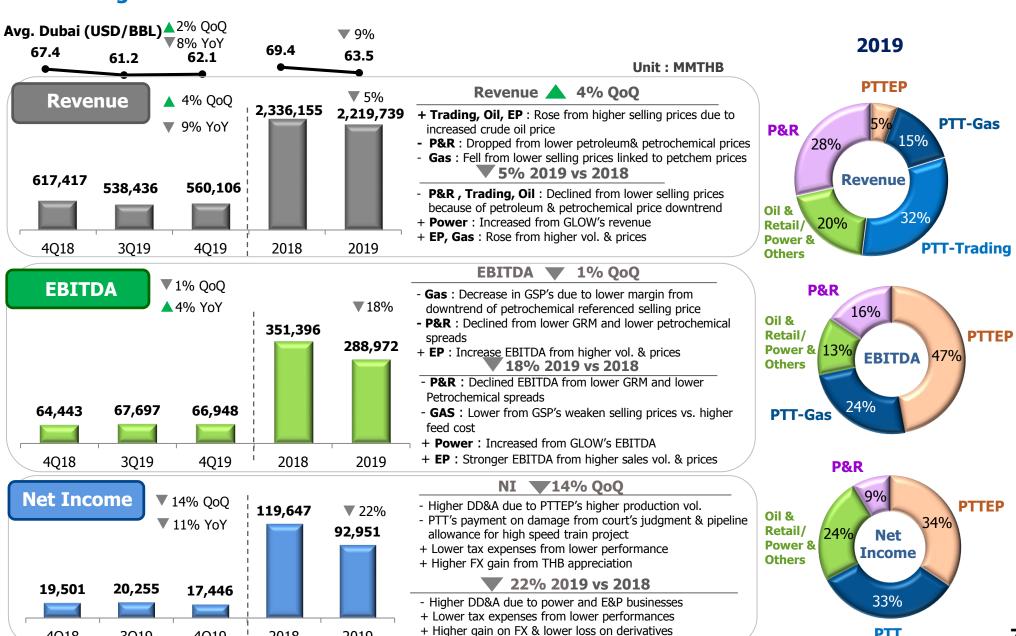


PTT Consolidated Performance: 4Q19 & 2019



PTT

PTT's Integrated value chain benefits in the volatile market

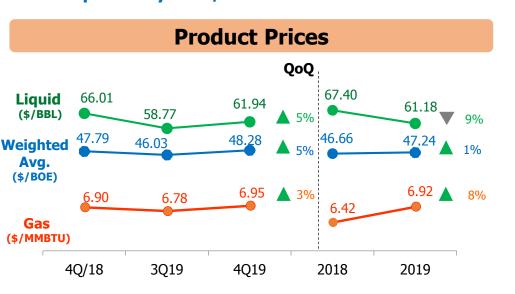


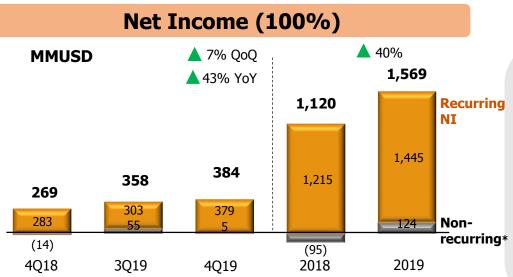
E&P: Prices & Volume and NI

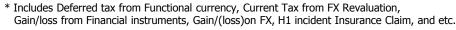


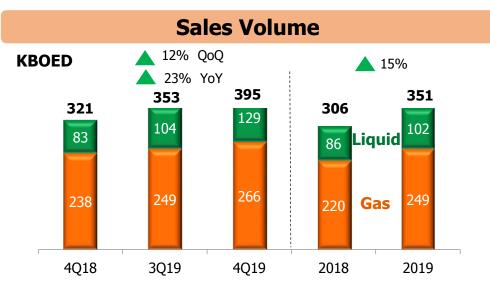
QoQ: Highest record in volume after the acquisition of 3 major assets

2019 vs 2018: Solid results the completion of additional stake in Bongkot and asset acquisitions in Murphy and Partex plus 7.5 year R/P ratio









Key Highlights

QoQ

- **+ Volume**: increased from Bongkot filed (3Q19 maintenance shutdown), Partex acquisition and Malaysia assets
- + Avg. Selling Price: increased driven by higher oil and gas price
- **+ NI :** rose due to higher ASP & Vol. despite higher operating exp. from Malaysia assets & Partex, and higher DD&A following higher production vol.

Y2019 vs Y2018

- **+ Volume**: increased from the acquisition of +22% Bongkot stakes, Malaysia & Partex
- + Avg. Selling Price: increased from higher gas price vs lower oil price
- + NI: increased due to higher sales Vol. & lower tax expenses from Baht appreciation and no loss from divestment, despite higher OPEX & DD&A

PTT EBITDA Breakdown by Business



(Unit: MMTHB)

Dusiness Unit	4019	2010	4010	000	VOV	2019		2019 vs
Business Unit	4Q18	3Q19	4Q19	QoQ	YOY	2018	2019	2018
Gas- EBITDA	21,373	18,100	15,509	14%	27%	94,083	71,407	24%
• S&M	5,204	3,720	3,487	6%	33%	18,917	15,148	20%
• TM	8,355	8,411	8,473	1%	1%	35,157	34,037	3%
• GSP	6,239	4,125	2,581	37%	59%	34,060	16,017	53%
• NGV	(1,309)	(1,032)	(982)	5%	25%	(4,871)	(4,177)	14%
• Others ^{1/}	2,884	2,876	1,950	32%	32%	10,820	10,382	4%
								•
Oil- EBITDA	907	4,290	3,364	22%	>100%	15,271	17,894	17%
Trading ^{2/} EBITDA	1,409	646	508	21%	64%	5,929	2,130	64%
Total ^{3/}	23,689	23,036	19,381	16%	18%	115,283	91,431	21%

^{1/} Others include PTTLNG, PTTNGD, and PTTGL (restructured by excluding GPSC, PTTES, PTTDigital and ENCO)

^{2/} MIS

^{3/} Included subsidiaries from all BUs

Gas Business: Prices & Sales Vol.

1Q18

2Q18

3Q18

4Q18

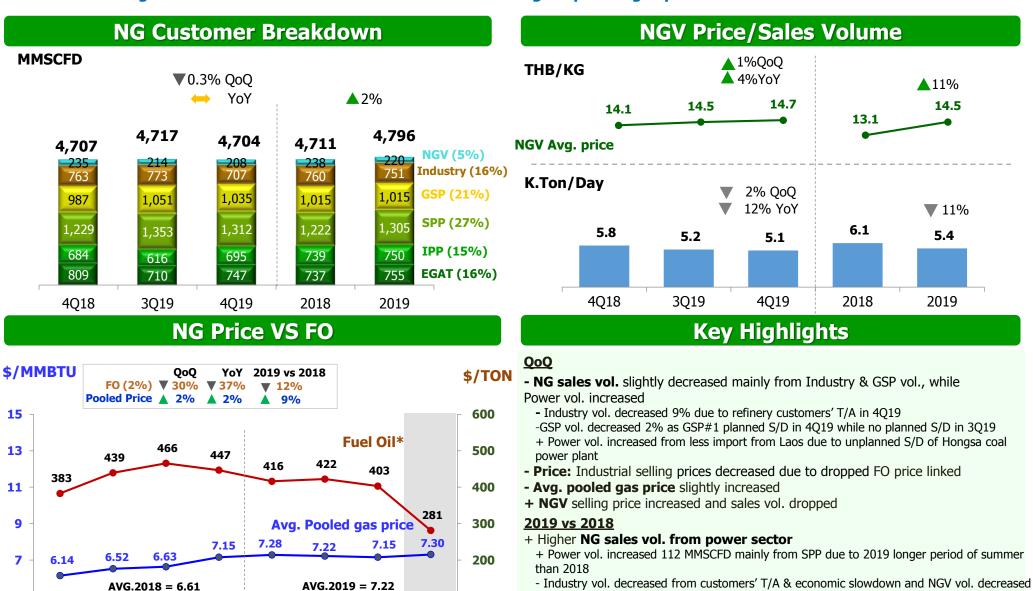
1Q19

2Q19



QoQ: Slightly drop in NG volume, increase in gas pooled price benefit to cost plus price structure in S&M

2019 vs 2018: Higher NG volume from all Power customers and higher pooled gas price



100

4Q19

3Q19

* HSFO 180 CST 2%S

- Price: Industrial selling prices decreased following FO price

- Avg. pooled gas price increased 9% due to increase in last 6-12 months FO price

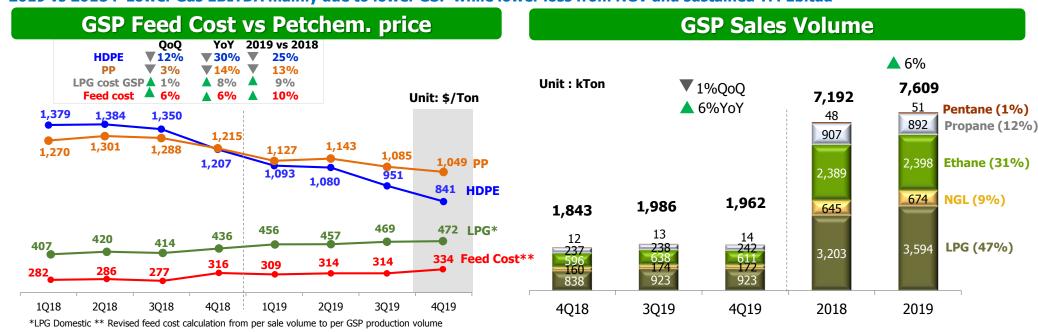
+ **NGV** selling price increased and sales vol. dropped

10

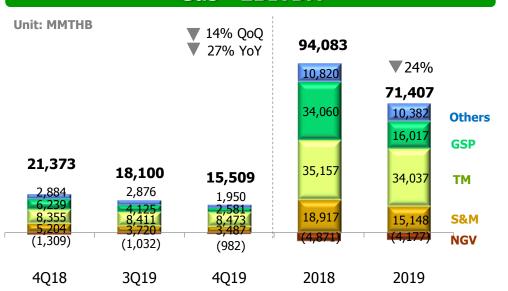
Gas Business Performance



QoQ: Lower Gas EBITDA; GSP and Industrial customers due to lower petrochem reference selling prices in line with global trend 2019 vs 2018: Lower Gas EBITDA mainly due to lower GSP while lower loss from NGV and sustained TM Ebitda







Gas performance highlights

QoQ

- GSP performance declined from drop of PE&PP prices linked to selling prices & lower vol. from planned shutdown in 4Q19
- Other decreased mainly from lower performance of PTTNGD
- S&M decreased from lower industrial selling price from FO price linked & higher avg. pooled gas cost
- **+ NGV** lower loss from public selling price lift up (Bt1/kg. each in 16 Sep 19) and lower sales vol.

2019 vs 2018

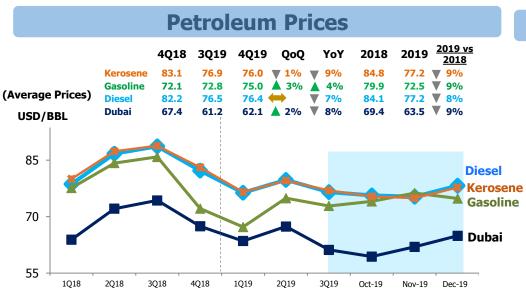
- GSP dropped significantly from lower petrochemical price linked to selling price, higher feed cost, despite higher volume
- S&M decreased from higher avg. pooled gas cost & industrial selling price drop from FO price linked
- **TM** decreased from lower TDC vol.
- **+ NGV** lower loss from higher avg. selling price & lower sales volume

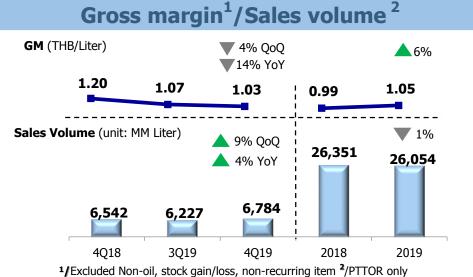
11

Oil BU & PTTOR



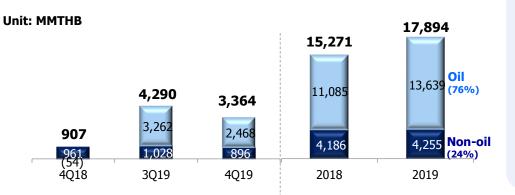
QoQ: Higher volume from seasonal demand despite higher stock loss 2019 vs 2018: Improved EBITDA from better margin, lower stock loss, and non-oil expansion





Oil – EBITDA

	QoQ	YoY	2019 vs 2018
Oil	▼ 24%	▲ >100%	A 23%
Non-oil	▼ 13%	▼ 7%	2 %
Total	▼ 22%	>100 %	17 %



Key Highlights

<u>OoQ</u>

- **+ Volume**: 4% improved from diesel & gasoline & jet from seasonal demand (more holiday in 4Q19)
- **Margin**: 4% lower from gasoline (slowdown price adj. during New Year
- **EBITDA**: drop from higher stock loss and SG&A expenses

2019 vs 2018

- **Vol**: 1% dropped mostly from LPG due to heavy competition
- **+ Margin:** 6% increased mainly from diesel tight marketing margin during high competition in 2Q18-3Q18
- **+ EBITDA**: improved from higher oil gross margin & lower stock loss while non-oil rose mainly from Café Amazon expansion

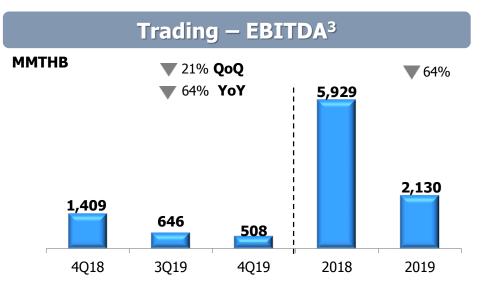
Trading BU:

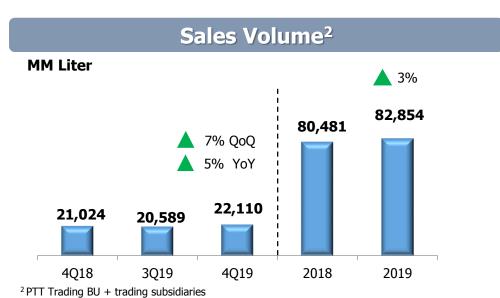


QoQ: Higher volume while loss on MTM 2019 vs 2018: Increased in sales volume from out-out activities but lower margin due to pressured domestic condensate









Key Highlights

QoQ

- + **Volume** increased 7% mainly from trading expansion of petroleum products mainly in Asia market as trade tension eased
- Margin declined (0.07→0.05 THB/Liter) from loss on MTM; despite higher domestic condensate price following crude oil market
- **EBITDA** declined from loss on MTM

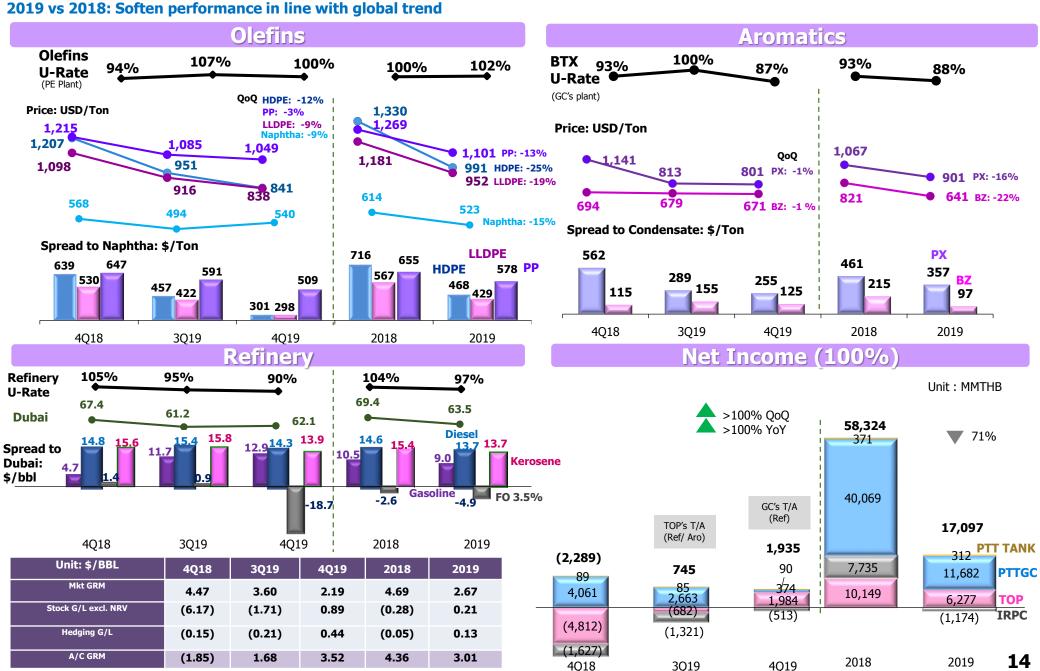
2018 vs 2019

- + **Volume** increased 3% due to higher out-out trading activities from International offices
- Margin & EBITDA reduced from lower domestic condensate price and more discount in 2019 due to lower prices of substitutes

³ PTT Trading BU + trading subsidiaries: FX Adjusted + derivatives

QoQ: Improved refining GRM from stock gain, despite pressure in petchem market due to lower demand & supply surplus





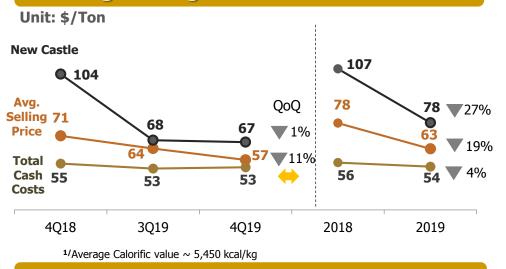
Other Businesses: Coal business (SAR)



QoQ: Performance be impacted by coal price downtrend

2019 vs 2018: Volume and coal price dropped in line with slow down of global demand and environmental concern

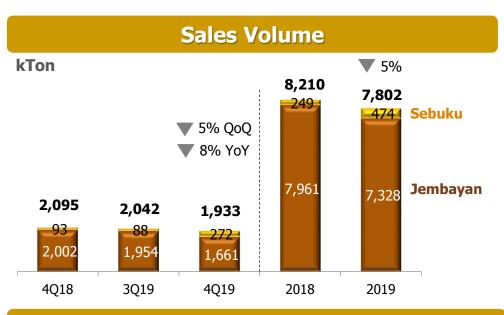
Avg. Selling Price¹/ & Cash cost¹/



Net income



²/Non-recurring items include the payback on tax lawsuit case & impairment



Key Highlights

QoQ

- Lower ASP following New Castle Coal price and lower selling price of L/T contract
- Vol. decreased from lower export from Jembayan coal mine
- **Net Income** reduced from lower ASP & Vol.

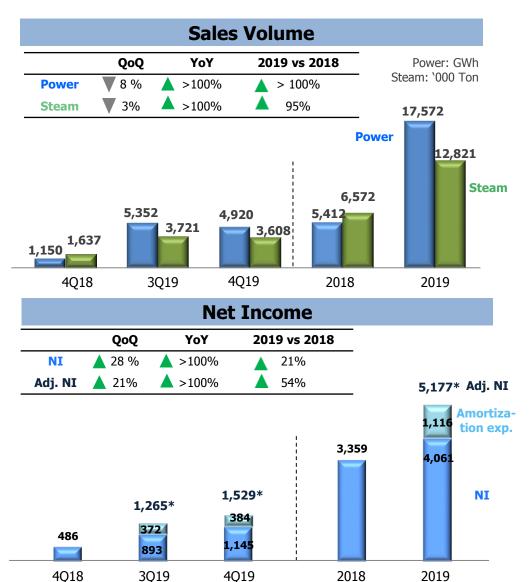
2019 vs 2018

- ASP & Cash cost drop following coal price
- Vol. dropped from lower global demand and China & Taiwan import restriction due to pollution concern
- Net Income: decreased from lower volume & selling price, despite past tax lawsuits net payback

TEG Businesses: Power - GPSC



QoQ: Performance increased from COD of Xayaburi & CUP-4 and capital restructure 2019 vs 2018: Better performance from GPSC's acquisition of GLOW



Weighted Avg. Selling & NG Prices YoY QoQ 2019 vs 2018 **3**% **1**% **SPP Weight Avg. Selling Price** 4% **1** % 5% Weighted Avg. NG Price **SPP Weighted Avg. Selling Price** (THB/kWh) 3.09 2.96 2.99 3.02 3.03 Weighted Avg. NG Price (THB/mmbtu) 281 291 278 276 268 4018 3Q19 4019 2018 2019 **Key Highlights**

QoQ

- **Sales vol.** decreased due to shutdown & low seasonal demand.
- **Avg. selling price** maintained and in line with natural gas price.
- **NI** increased from recognition of COD projects (Xayaburi & GPSC's CUP-4) and lower finance cost due to capital restructure.

2019 vs 2018

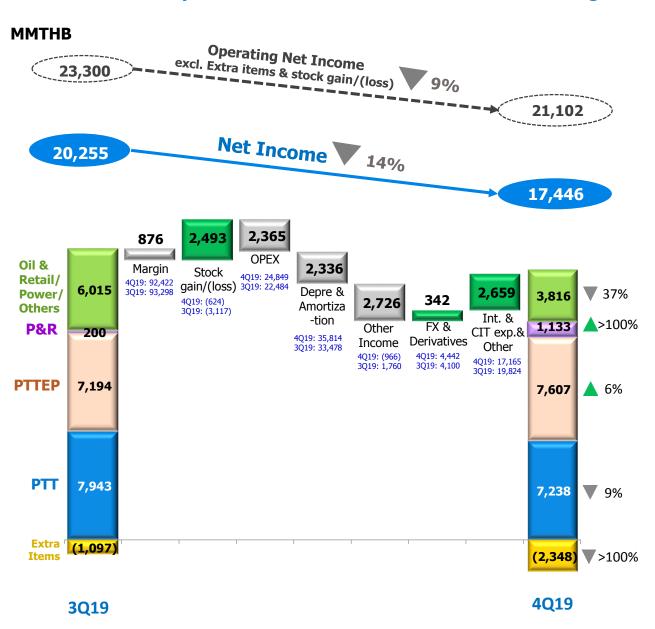
- + **Sales vol.** increased from the recognition of GLOW's performance.
- + **Avg. selling price** slightly increase from higher gas price in 2019.
- + **NI** increased from the recognition of GLOW's performance, COD of Xayaburi, CUP-4, and Num Lik 1 Power plants and no major maintenance of Sriracha power plant; despite higher DD&A, amortization cost of goodwill & finance cost.

^{*}Adjusted Net Income: The net profit attribute to the company that excludes the "fair value of intangible asset from the acquisition of GLOW' which is the amortization expense

4Q19 vs 3Q19 Performance (QoQ):



Stable and better performance in most businesses if excluding non-recurring items



Oil & retail/ Power/ Others



Others:

- Trading Affiliates (PTTT): Loss on derivatives (MTM)
- **PTTLNG**: higher FX loss from AR forward contract
- Coal: Lower selling prices & sales vol.

Oil & Retail



- Higher stock loss
- Margin decreased; gasoline due to delay of retail price adj.
- Higher SG&A
- + Diesel & Gasoline vol. increased from seasonal demand

Power A

- + Lower finance cost after capital increase
- + COD Xayaburi & CUP-4
- Soften performance due to seasonal and shutdown

Petrochemical & Refining



- + Stock gain in 4Q19 while stock loss in 3Q19
- Lower GRM from reduced products spread, especially FO
- Olefins: all products spreads dropped from slow economy demand and new supply
- Aromatics: PX & BZ spread decreased from supply surplus

PTTEP 📥

- + Higher sales vol. from Bongkot & Malaysia Project, and Partex acquisition
- + Higher ASP from higher gas & crude oil prices

Gas V

- GSP: lower selling prices, lower vol. & higher feed cost
- S&M: Industrial customer's lower selling prices from FO referenced price

Trading **T**

- Loss on Derivatives (MTM)
- Improved sales vol.

Extra Items

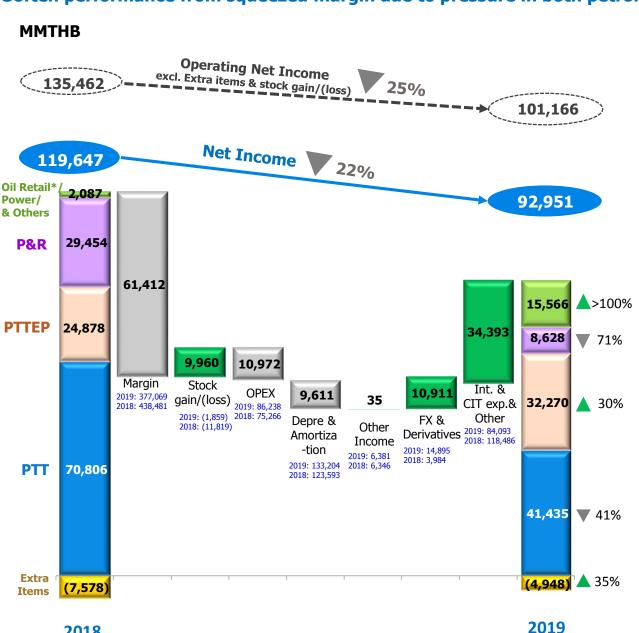
3Q19: PTT's Additional Employee Compensation according to the State Enterprise Labor Relations Act.

4Q19: PTT's payment on damage from court's judgment (NACAP) & pipeline allowance for high speed train project : IRPC's reverse impairment

2019 vs 2018 Performance :



Soften performance from squeezed margin due to pressure in both petroleum and petrochemical market



Oil & retail/ Power/ Others Oil & Retail

- + Higher diesel and gasoline vol. from station expansion & margin increased
- Lower stock loss
- ◆ Non-Oil rose from café Amazon expansion

Power A

- + Performance rose from GLOW since 1Q19 & Projects' COD in 4Q19
- Higher finance cost and DD&A expenses from Glow acquisition

Others:

- + PTTLNG: Improved from higher revenue recognition of LNG Terminal 1 (10 MTA)
 - Coal: Weaken ASP according to coal price downtrend & lower vol. due to soften global demand

Petrochemical & Refining \(\bigv\)

- Weaken petchem spreads both Olefins & Aromatics
- Soften Mkt. GRM from lower product spreads and higher crude premium
- Lower vol. from more T/A in 2019 than 2018
- + Stock gain in 2019 VS stock loss in 2018

PTTEP 🔺

- → Higher Vol. from additional stake in Bongkot (+22.22%) and M&A (Murphy & Partex)
- Improved ASP following higher gas price

Gas V

- GSP dropped from lower selling prices from downtrend of ref. petchem product prices & higher feed cost; despite higher vol.
- S&M: industrial margin squeezed from lower ASP & higher NG cost

Trading **T**

- Margin decreased from domestic condensate
- * Sales vol. increased from Out-Out expansion

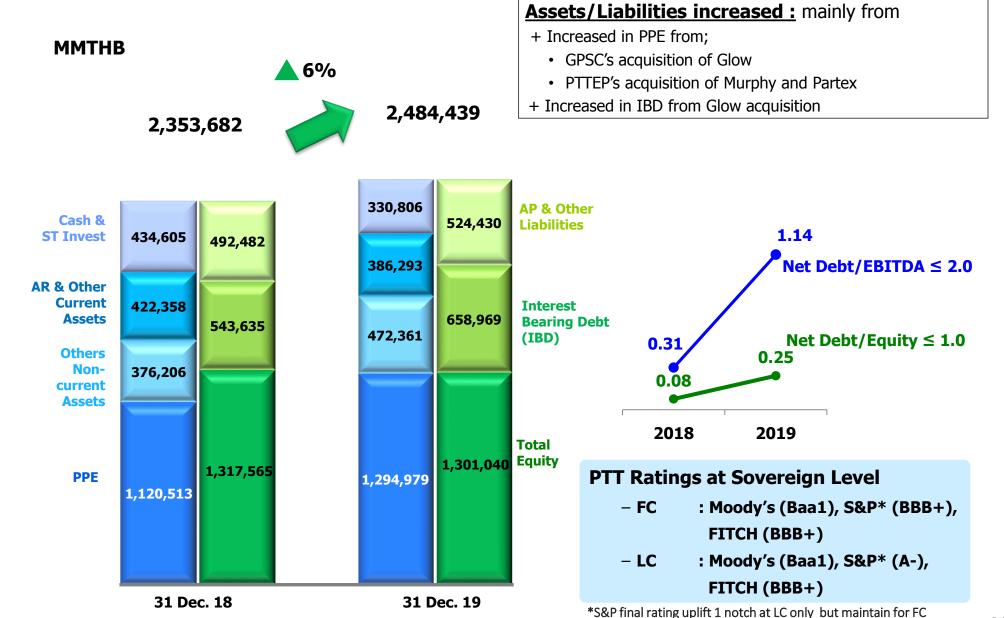
Extra Items

- 2019: PTT Group: Additional Employee Compensation: Labor Protection Act 2019
 - PTT's payment on damage from court's judgement (NACAP)
 - PTT's pipeline allowance from high speed train project
- 2018: Tax effect from oil business transferred in 3018
 - GGC: Expenses of raw material derogation
 - PTTEP's loss on Montara Divestment

2018

Statement of Financial Position





Statements of Consolidated Cash Flows: YE 2019



Onerating	2018	2019
Operating	269,405	265,107
Net Income	119,647	92,951
Changes in assets & liabilities	(42,439)	26,663
Income Tax	(45,371)	(65,259)
Non-Cash Adjustment	237,568	210,752

	2018	2019
Investing	(35,752)	(188,218)
CAPEX (PP&E, Intangible asset)	(108,560)	(149,951)
Investment (Sub. & Affiliates & others)	(38,035)	(161,121)
Current investment	93,821	108,719
Dividend/Interest Received	13,173	11,213
Others	3,851	2,922

Free Cash flow
233,653 76,889

(70,226)**Financing** (111,468)(103,578)Repayment Loans (137,770)Interest paid (28,148)(25,462)Dividend paid (85,035)(81,351)Received from share issue 93 18,346 148,595 163,809 Received from loans/Bonds Others (9,202)(41,990)

Adjustment3,810 (6,305)

 Beginning Cash & Cash Equivalents

 Cash & cash eqi
 166,189
 292,184

 Current inv.
 229,651
 142,421

 AFS* inv.
 17,602
 10,876

413,442

445,481

Cash In/(Out)

125,995 358
(87,230) (104,158)
(6,726) (4,189)
32,039 (107,989)

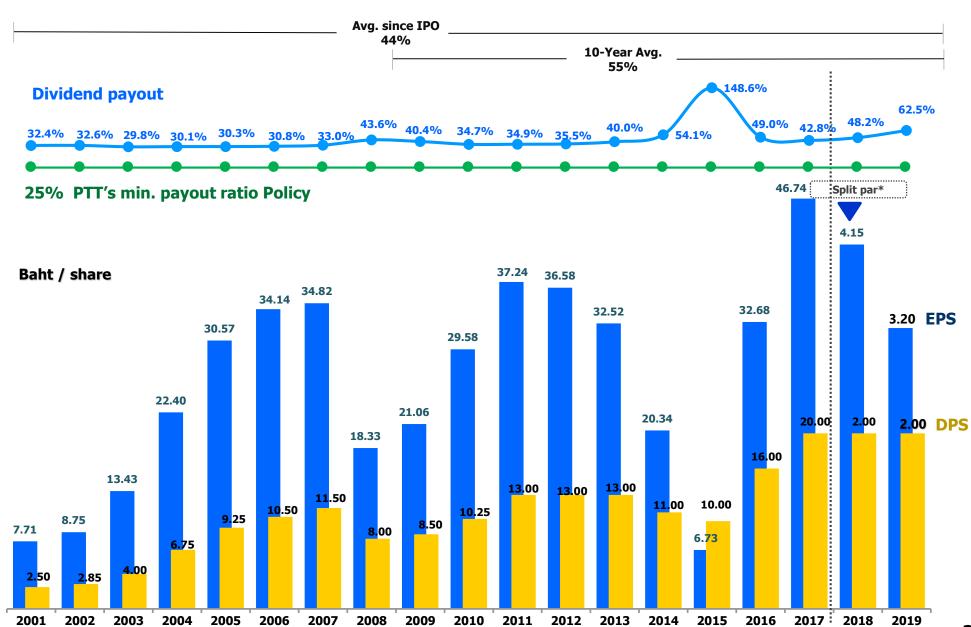
Ending cash incl. S/T investment	445,481	337,492
AFS* inv.	10,876	6,687
Current inv.	142,421	38,263
Ending Cash & Cash Equivalents	292,184	292,542

*AFS = Available for sales

Dividend Policy & Historical Payments



2019 Dividend payout at 62.5% and dividend yield at 4.5%



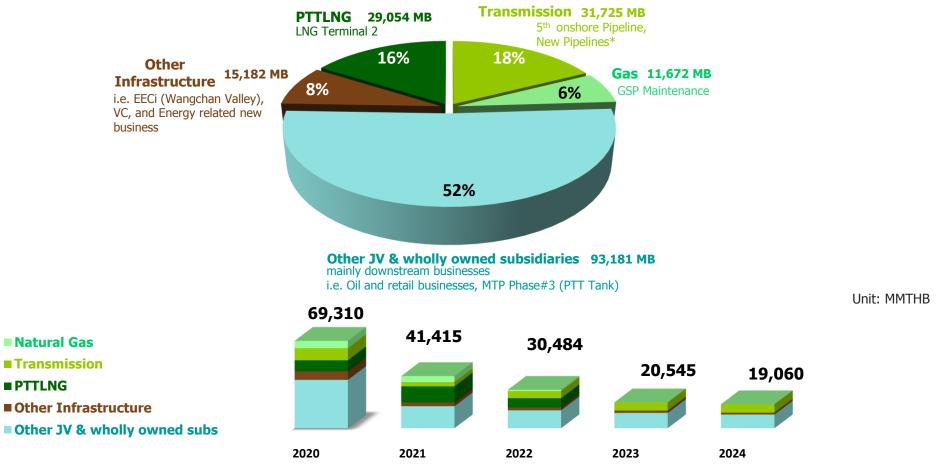
^{*} Spilt par value from 10 to 1 Baht/share since 24 April 2018

PTT: Committed CAPEX (PTT and Wholly Owned Subsidiaries)



Focus on core businesses (Gas and Downstream)

PTT 5-Years (2020-2024) Committed CAPEX Plan totaling Baht 180,814 million or ~ USD 6 bn



Note: 2020-2024 CAPEX budget approved by BOD on 16 Jan 20

* Subject to project's approval

The Provisional CAPEX ~Bt 204 bn which mainly focus on LNG Value Chain/LNG Hub, Gas-to-power project and New Businesses (Renewable energy, Life Sciences)

Committed CAPEX: PTT Group

Downstream Business

• TOP: Clean Fuel Project (CFP)

• **GC**: Olefin reconfiguration Plant, Propylene Oxide/Polyols,

• PTTOR: Oil & Retail Expansion

in domestic & international

Key Projects

• IRPC: MARS

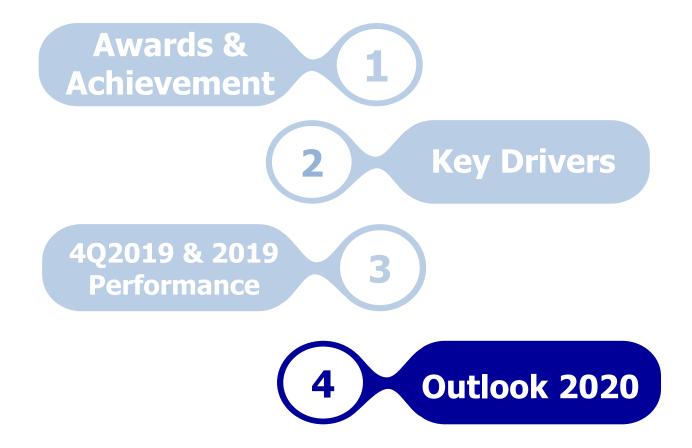


Total committed CAPEX during 2020-2024*: ~Bt 865 bn or USD 28 bn

Power Business Key Projects Unit: MMTHB • ERU Synergy Capture **PTT Business** • Renewable Energy (Solar/Wind) **Key Projects** • 5th onshore pipeline **EPSC** • 2nd LNG Regasification Terminal 5% 12% **6 GC** 34% **IRPC** OR **Upstream Business** PTTEP 49% **Key Projects** • Onshore and Offshore Exploration and Production in Thailand (Bongkoch, Erawan etc.) • Algeria HBR Southwest Vietnam • SK410B Mozambique LNG



Contents





Global Economic Outlook:

Precarious Growth amid Difficult Headwinds

US economy: Moderate, but Solid, Growth





- + **Strong labor market** to underpin consumption
- + Low interest rates to help boost growth

2020 GDP Growth: 2%



- Return to a neutral fiscal stance
- Trade-related policy uncertainty, despite intermittent favorable news on US-China trade negotiations

Chinese economy: Steady Slowdown in Growth?



2020 GDP Growth: 6%



- + Beijing's commitment to support the economy via **fiscal stimulus and accommodative monetary policy,** while delivering on promised reforms
- + "Phase One" trade deal with the US likely to alleviate near-term cyclical weakness



- Coronavirus outbreak
- Unresolved disputes on broader US-China economic relations

Eurozone economy: Uptick in Growth





- + Improving labor market
- + Ultra-accommodative monetary policy and pre-emptive fiscal stimulus
- + Improvement in German auto sector as disruptions from new emission standard start to fade

2020 GDP Growth: 1.3%



- Chronic political instability in Italy and Spain
- Talk on the UK's future relationship with the EU

Sources: International Industry Research and Economics Department, IMF

Remark: 2020 GDP Growth as of Jan 2020



Asian Economic Outlook:

Caught in Prolonged Uncertainty

Japan economy: Moderate in Growth





- + Sustained accommodative monetary stance
- + Boost from the government spending package
- + Tokyo Olympics and Paralympics linked spending by tourists



- **Sales tax hike** to constrain private consumption
 - Sluggish global economy poised to drag on exports
 - A trend decline in the labor force

India economy: Recovery from Decelerating Growth





- + Monetary policy easing
- + Reduction in corporate income tax rates
- + Government programs to support rural consumption



Risk aversion and high level of bad debt in the banking sector possibly impeding lending, restraining consumption and investment growth

Thai economy: Moderate Growth to Continue



2020 GDP Growth:

1.5%-2.5%*



- + Acceleration of budget disbursement following delayed adoption of the FY 2020 budget
- + **Public investment,** with more infrastructure projects entering construction
- + BOT cuts key rate to record-low 1%





Lost tourism revenue over coronavirus

- The 2020 drought
- **Budget bill controversy**
- Challenging merchandise export conditions
- **Divisive politics** adversely affecting confidence

Sources: International Industry Research and Economics Department, IMF

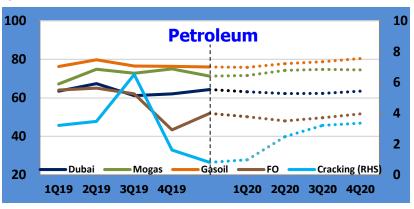
Remark: 2020 GDP Growth as of Jan 2020

*Referencing to Office of the National Economic and Social Development Council's February announcement



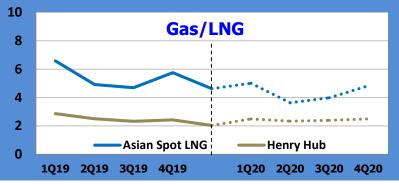
2020 Petroleum and Gas Outlook

\$/bbl



Price	Y19A	4Q19A	Y20E
Dubai	63.5	62.0	54-64
Mogas	72.5	75.0	69-74
Gasoil	77.2	76.4	72-77
FO (3.5%)	58.7	43.4	46-51
Singapore GRM	3.7	1.6	2.5 – 3.5

\$/MMBTU



Price	Y19A	4Q19A	Y20E
Asian Spot LNG	5.6	5.8	3.0 – 5.0
Henry Hub (HH)	2.5	2.4	2.2 – 2.5

Source: PTT, PRISM (Petroleum Rolling as of 14 Feb 2020)

Dubai



- ▼ Surging Non-OPEC oil output, led by U.S. producing at record-high level of 13 MMBD, and increased exports around 3 MMBD after more pipeline expansion completed
- ▼ Coronavirus outbreak concerns could dampen world oil demand
- ▼ Uncertainty of economic recovery despite U.S. agreed on trade deal (Phase 1) with China
- ▲ OPEC+ supply cut to balance market (at 1.7 MMBD until 1Q20)
- Geopolitical Risks; U.S. conflicts with Iran, Iraq, and Venezuela, plus unrest in other oil producing countries such as Libya

Mogas

- ▼ **Ample supply** from new refineries start-up and higher refinery intakes of lighter crude
- Lower supply from refinery's yield shifting to maximize middle distillate after IMO 2020 implementation

Gasoil

- ▼ **Softened heating oil demand** due to mild winter in Asia
- Coronavirus outbreak concerns could dampen demand
- ▲ **Rising middle distillates demand** if global economic recovers and IMO 2020 (but jet fuel can be impacted by less air travel)

Singapore GRM:

▼ Lower FO crack margins due to the implementation of IMO 2020

Fuel Oil

▼ Higher LSFO demand replacing HSFO as a result of IMO 2020

Gas/LNG

- Asian Spot LNG:
 - · Northeast Asia remains under pressure due to limited demand
 - Market expected to see more LNG supply especially from the ramp up of US projects
- **Henry Hub:** U.S. natural gas prices expected to remain low due to high natural gas production



Guidance 2020

Gas Business Guidance



Price: soften avg. pooled gas price in Y2020 - All sources

• Gas Demand :



- Gas plan 2018 to be finalized in 2020
- Minor changes in PDP 2018 revised; portion change in renewable energy

GSP: major turnaround



- 1Q2020 GSP#5 (20 days)
- 2Q2020 GSP#1 (25 days)
- 2H2020 minor turndown of GSP#5 and GSP#6

NGV Subsidy

- + Price adjustment to reflect NGV's cost
- · Only subsidy for Public vehicles



LPG Subsidy

- Only subsidy thru "State Welfare smart card" to low-income households
- Cap subsidy at 30 MB per quarter & extend to Jun'20

Upcoming Projects



- **Master Gas Sales Agreement**
- Expect to be finalized within 1H2020





 PTT & GC New Master **Agreement for Purchase and** Sales of products



- **Gulf MTP LNG Terminal**
- (JV: PTT TANK 30% & GULF 70%)
- "Land Reclamation" to start in Mid 2020

Consortium (GPC)

(PTT TANK 30% GULF 40% & China Harbour 30%) Bidding results to announce in 2020



LNG Regional Hub:

- To be commercialized by 2020
- Reloaded test in Jan. 2020
- First cargo in 3Q2020
- Target customer: Asean & China



Gas-to-Power

PTT Group was chosen by the Yangon "New City" megaproject to do feasibility for supply and distribute electricity







Environmental Situation



Thailand's drought in 2020 :

PTT Group mitigation plan

Short-term

- Water usage efficiency
- · Reuse water
- Plant optimization
- Own & Private reservoirs

- **Medium-term** Vessel carrier with fresh water
 - Seawater to fresh water via desalination units



PTT Group **Productivity improvement**

PTT and Flagships' Productivity improvement in order to enhance income

- Enhance equipment reliability & efficiency
- · Reduce travelling expenses
- Less consultancy services & organizers; more in-house services















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The information contained in this presentation is subject to change without notice and PTT does not undertake any duty to update the forward-looking statements, and the estimates and assumptions associated with them, except to the extent required by applicable laws and regulations.



Statements of Cash Flows (PTT Only): YE 2019



	2018	2019
Operating	62,872	46,834
Net Income	165,237	61,657
Changes in assets & liabilities	(23,453)	16,254
Income Tax	(12,330)	(29,289)
Non-Cash Adjustment	(66,582)	(1,788)

Investing	2018 80,004	2019 6,212
CAPEX (PP&E, Intangible asset)	(15,860)	(18,205)
Investment (Sub. & Affiliates & others)	(1,095)	(20,098)
Current investment	49,530	17,761
Dividend/Interest Received	39,147	33,035
Others	8,282	(6,281)

Free Cash flow
142,876 53,046

Financing (95,730)(93,171)Repayment Loans (29,999)(50,658)(10,188)Interest paid (6,720)Dividend paid (57,108)(59,979)Received from share issue 1,565 Received from loans/Bonds 24,186 Others

 Adjustment

 366
 402

	Beginning Cash and Cash Equivalents	
	2018	2019
ash & cash eqi	38,692	86,204
Current inv.	68,056	21,972
AFS* inv.	4,533	2,580
	111,281	110,756

Cash In/(Out)		
47,512	(39,723)	
(46,084)	(6,970)	
(1,953)	407	
(525)	(46,286)	

	64,470
2,580	2,987
21,972	15,002
86,204	46,481
	21,972

*AFS = Available for sales

PTT Group Performance: 4Q2019 (QoQ)



Unit : MMTHB		Performance 100%			% PTT holding	Equity Method % PTT		
		<u>3Q19</u>	<u>4Q19</u>	<u>QoQ</u>		<u>3Q19</u>	<u>4019</u>	<u>QoQ</u>
PTT Net operating Income		6,874	4,635	(33%)		6,874	4,635	(33%)
<u>E&P</u>	- РТТЕР	11,019	11,621	5%	65.29%	7,194	7,607	6%
Petrochemica	<u>l</u>	2,748	464	(83%)		1,374	216	(84%)
	- PTTGC	2,663	374	(86%)	47.92%	1,289	126	(90%)
	- Other	85	90	6%		85	90	6%
<u>Refining</u>		(2,003)	1,471	>100%		(1,174)	917	>100%
	- TOP	(682)	1,984	>100%	47.53%	(590)	1,089	>100%
	- IRPC	(1,321)	(513)	61%	47.55%	(584)	(172)	(71%)
Others Business		7,306	5,431	(26%)		5,955	4,042	(32%)
<u>Inter</u>	- PTTER/PTTGM	303	(39)	<(100%)	100%	277	(25)	<(100%)
<u>Gas</u>	- PTTLNG/PTTNGD/PTTGL/TTM(T)/TTM(M)	2,462	1,675	(32%)		2,159	1,542	(29%)
<u>Utilities</u>	- GPSC/TP/DCAP/PTTME/PTTES/PTTDIGITAL/ENCO	1,361	1,734	27%		349	456	31%
Oil & Oth.	- PTTT/PTTOR/THAPPLINE/Others ^{1/}	3,180	2,061	(35%)		3,170	2,069	(35%)
Shared of Net Income from Affiliates		19,070	18,987	(0%)		13,349	12,782	(4%)
Tax adjustment for gain on disposal of investment and asset		32	29	(9%)		32	29	(9%)
PTT Conso. Net Income		25,976	23,651	(9%)		20,255	17,446	(14%)

1/ Including BSA, PTT TCC and RTC

PTT Group Performance : 2019 vs 2018



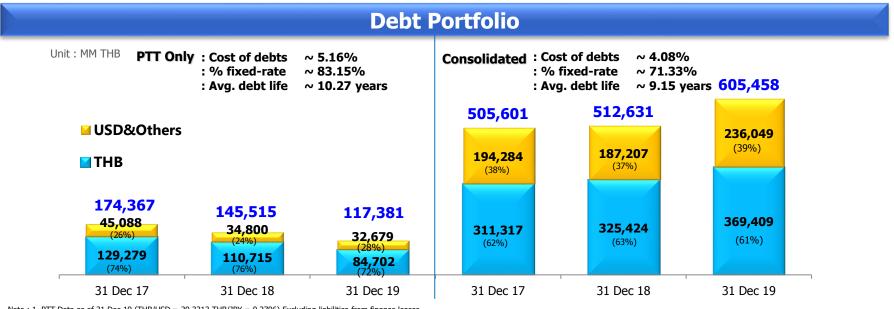
Unit : MMTHB		Performance 100%			% PTT holding	Equity Method % PTT		
		<u>Y2018</u>	<u>2,019</u>	<u>YOY</u>		<u>2018</u>	<u>2019</u>	<u>YOY</u>
PTT Net operating Income		59,123	30,673	(48%)		59,123	30,673	(48%)
<u>E&P</u>	- РТТЕР	36,206	48,803	35%	65.29%	23,646	31,882	35%
<u>Petrochemical</u>		40,440	11,994	(70%)		20,174	5,767	(71%)
	- PTTGC	40,069	11,682	(71%)	47.92%	19,802	5,455	(72%)
	- Other	371	312	(16%)		372	312	(16%)
Refining		17,884	5,103	(71%)		8,967	2,335	(74%)
	- TOP	10,149	6,277	(38%)	47.53%	5,330	2,788	(48%)
	- IRPC	7,735	(1,174)	<(100%)	47.55%	3,637	(453)	<(100%)
Others Business		26,552	28,095	6%		13,933	22,546	62%
<u>Inter</u>	- PTTER/PTTGM	8,496	1,817	(79%)	100%	2,064	1,815	(12%)
<u>Gas</u>	- PTTLNG/PTTNGD/PTTGL/TTM(T)/TTM(M)	8,409	8,442	0%		6,788	7,456	10%
<u>Utilities</u>	- GPSC/TP/DCAP/PTTME/PTTES/PTTDIGITAL/ENCO	5,379	6,145	14%		1,367	1,574	15%
Oil & Oth.	- PTTT/PTTOR/THAPPLINE/Others ^{1/}	4,268	11,691	>100%		3,714	11,701	215%
Shared of Net Income from Affiliates		121,082	93,995	(22%)		66,720	62,530	(6%)
Tax adjustment for gain on disposal of investment and asset		(6,196)	(252)	(96%)		(6,196)	(252)	(96%)
PTT Conso. Net Income		174,009	124,416	(29%)		119,647	92,951	(22%)

1/ Including BSA, PTT TCC and RTC

Debt Profile : Control Cost & Manage Risk



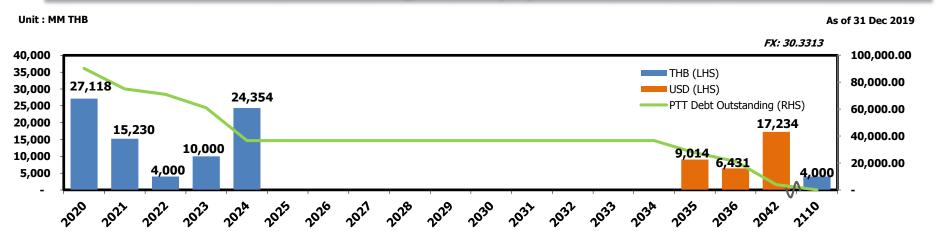
Managed debt according to financial risk and policy



Note : 1. PTT Data as of 31 Dec 19 (THB/USD = 30.3313 THB/JPY = 0.2796) Excluding liabilities from finance leases.

- 2. Debt Outstanding represents amount and portion before derivative swaps, and reconciled with accounting.
- 3. Cost of debts, % fixed rate, and avg. debt life took into account the derivative transactions, including withholding tax (update as of 31 Dec 19).

Debt Outstanding and Repayment Profile (PTT only)



PTT Group Accounting Structure

Consolidate



Data as of 31 Dec 2019

Subsidiaries

Innospace (Thailand)

E&P and Gas Business Group

PTT Exploration & Production Plc. PTTEP 65.29%
PTT Natural Gas Distribution Co., Ltd. PTTNGD 58.00%
PTT LNG Co., Ltd. PTTLNG 100.00%
PTT Global LNG Co., Ltd PTTGL 50.00%

Joint Ventures Equity

Trans Thai-Malaysia (Thailand) Co., Ltd. TTM (T) 50.00%
Trans Thai-Malaysia (Malaysia) Sdn. Bhd. TTM (M) 50.00%
Map Ta Phut Air Products Company Limited MAP 49.00%

Oil Business Group

Subsidiaries Consolidate
PTT Oil & Retail Business Co., Ltd. OR 100.00%

Others Cost

PetroAsia (Maoming) Co., Ltd. PA(Maoming) 20.00% PetroAsia (Sanshui) Co., Ltd. PA(Sanshui) 25.00%

Petrochemicals & Refining Business Group

Petrochemical Subsidiaries
PTT Global Chemical Plc.*
PTT Tank Terminal Co., Ltd.

Refining Subsidiaries

Consolidate
GC 47.92%
PTTTANK 100.00%

Consolidate

Thai Oil Plc.* TOP 47.53% IRPC Plc.* IRPC 47.55%

International Trading Business Group

SubsidiariesConsolidatePTT International Trading Pte.PTTT100.00%PTT International Trading
London LtdPTTTLDN100.00%

Technology and Engineering Business Group

Subsidiaries		Consolidate
Global Power Synergy Co., Ltd*	GPSC	22.81%
Thai Oil Power Co., Ltd.*	TP	26.00%
PTT Digital Solutions Co., Ltd.*	PTT DIGITAL	20.00%
PTT Energy Solutions Co., Ltd.*	PTTES	40.00%
Energy Complex Co., Ltd.	EnCo	50.00%

Joint Ventures Equity District Cooling System and Power Plant DCAP 35.00%

Others Cost Baania (Thailand) Company Ltd. Baania 2.89% HG Robotics Plc. HG Robotics 9.49%

Innospace

International Investment

Subsidiaries		Consolidate
PTT Energy Resources Co., Ltd.	PTTER	100.00%
PTT Green Energy Pte. Ltd	PTTGE	100.00%
PTT Global Management Co., Ltd.	PTTGM	100.00%

Others					
Subsidiaries Business Service Alliance Co., Ltd.* PTT Regional Treasury Center Pte. Ltd. PTT Treasury Center Co. Ltd	BSA PTTRTC PTT TCC	Consolidate 25.00% 100.00% 100.00%			
Others Sarn Palung Social Enterprise Company Ltd. Dhipaya Insurance Plc.	SPSE TIP	Cost 20.00% 13.33%			

Remark: * Subsidiaries that PTT holds less than 50% but being consolidated because PTT has the power to control the financial and operating policies.

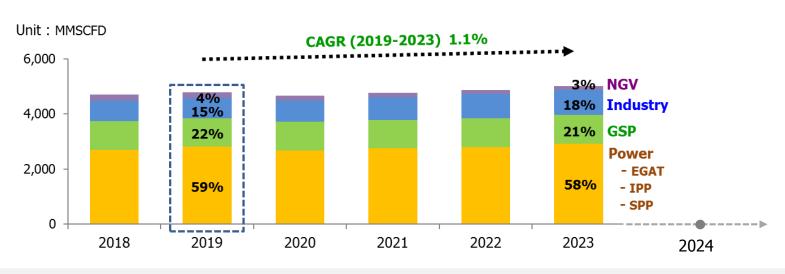
19.42%

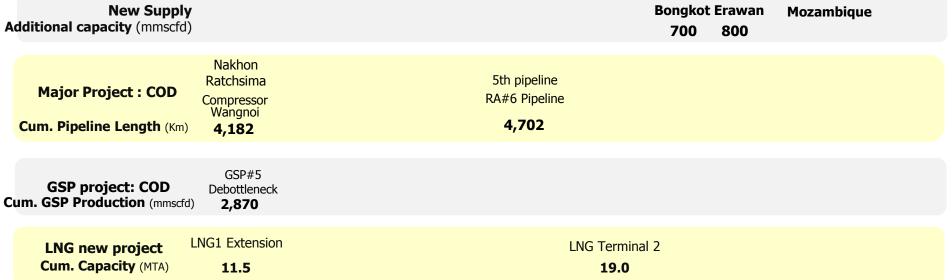
Gas Business Roadmap

SUSTAINABLE GROWTH FOR AL

Short term Gas Demand Growth slightly increased

Thailand Gas Demand Outlook (Short Term – 5 year plan)





Newly Thailand Power Development Plan

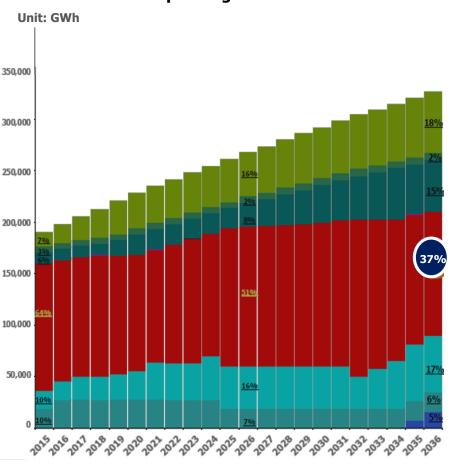






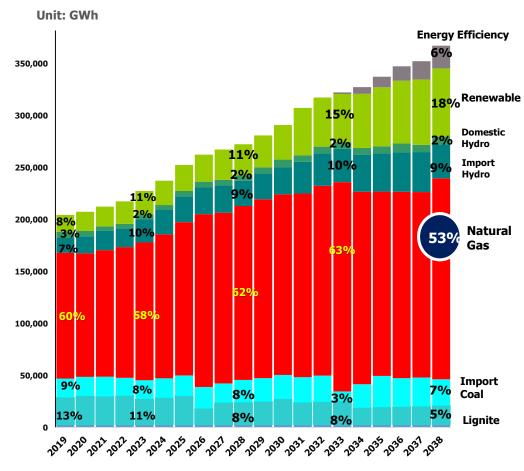
Natural Gas growth upon Government fuel diversification policy for power generation

Stronger demand of NG for power plants



PDP 2018**

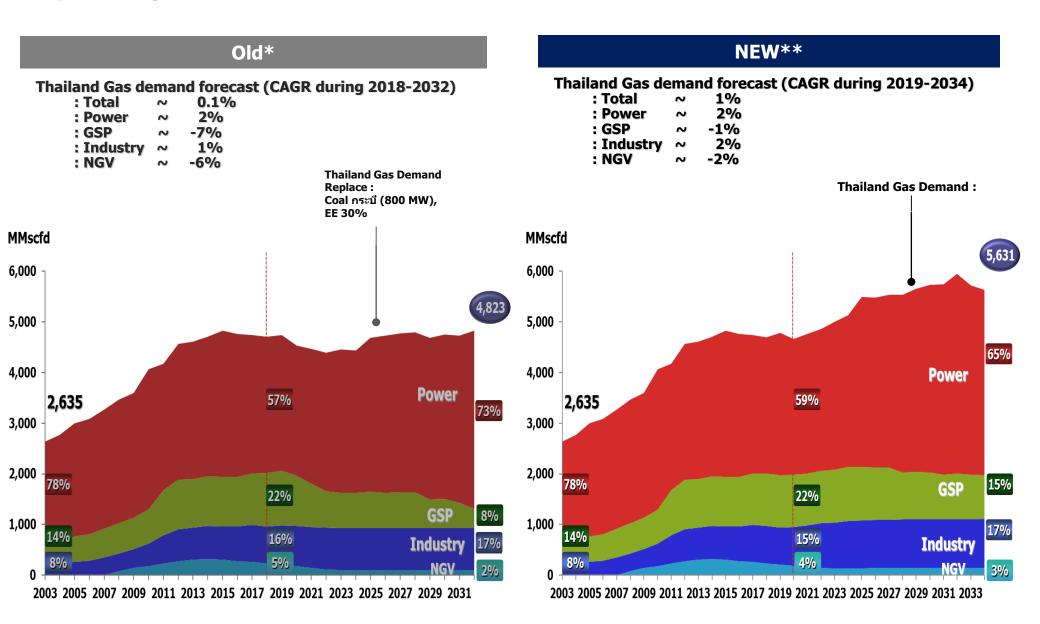
Natural Gas be the most important source of energy with highest portion among other fuels



36 ** Source : EPPO (Public Hearing presentation)

NG Growth upon Government fuel diversification policy for power generation





^{**} Source: PTT Business plan 2020 approved by BOD on 16 Jan 2019