Analyst Meeting 3Q2021 & 9M2021 23 Nov 2021



POWERING LIFE
with FUTURE ENERGY and BEYOND
ขับเคลื่อนทุกชีวิตด้วยพลังแห่งอนาคต



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Key Activities in 3Q2021



hat we have done so far?







JV (60%) with FOXCONN for the electric vehicle manufacturing business



MOU with Hozon to explore opportunities for EV market expansion and production with the facility of JV between Arun+ and Foxconn in **Thailand**



JV (50%) with BGRIM for operating in LNG **Business to procure and supply LNG** (Seeking for further business opportunities related to LNG value chain)



PTT – EGAT renewed 10 years Gas purchase agreement for Nam Phong Power Plant



İRPC

Established 7 subsidiaries to support future investment, especially in AI and Robotics such as

ROVULA: Marine inspection

SKYLLER: Integrated asset inspection via drone

VARUNA: Smart farming CARIVA: Health data network

- **Establishment of ORZON VENTURES to invest in high-potential** startup companies in Thailand and Southeast Asia
- Investment in Imsub Global Cruisine to strengthen OR's food and beverage business



Investment in HVB (coating resins) (Acquired 100% in Allnex)

• FID Bioplastic project plant 2 (capacity: 75,000 tons per year)

Investment 15.4% in petrochemical producer (Olefins) in Indonesia (PT Chandra Asri)

FID Refinery Efficiency and Diesel Quality Improvement Project for **EURO V Standards (Ultra Clean Fuel)**



Investment 25% in offshore wind power projects in Taiwan (CI Changfang and CI Xidao: 595 MW)



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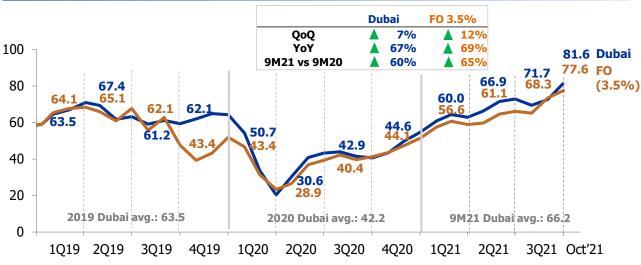
Outlook

Key Business Drivers:

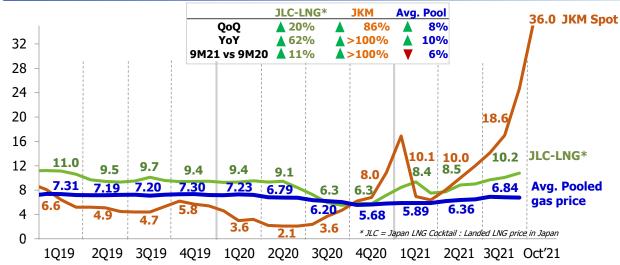


QoQ: Crude and most of product prices increased from improved demand following easing of lockdown while supply remained tight 9M21 vs 9M20: All petroleum and petrochemical prices improved from the demand recovery still pooled gas price dropped with lag time

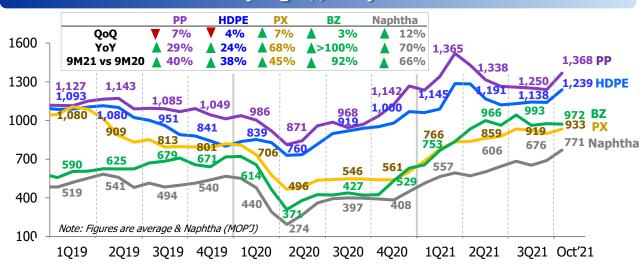




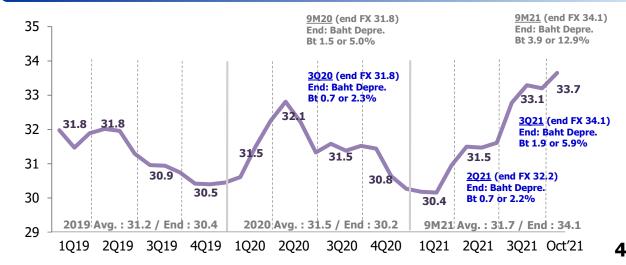
AVG. NG Prices (\$/MMBTU)



Petrochemical Prices (Avg. \$/ton)



AVG. FX (THB/USD)





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O1 Activities Highlight

Key Drivers

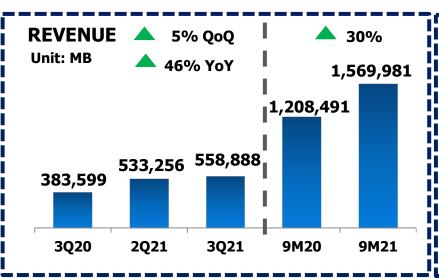
03 3Q2021 & 9M2021 Performance

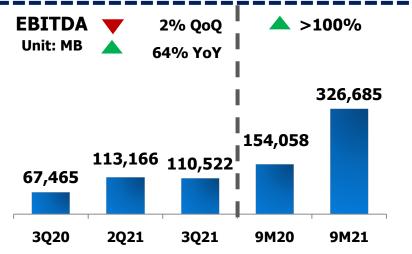
04 Outlook

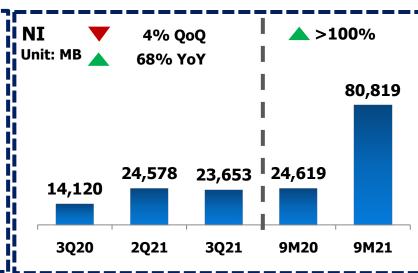
PTT Consolidated Performance: 3Q2021 & 9M2021

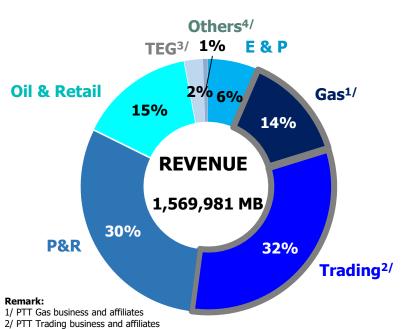


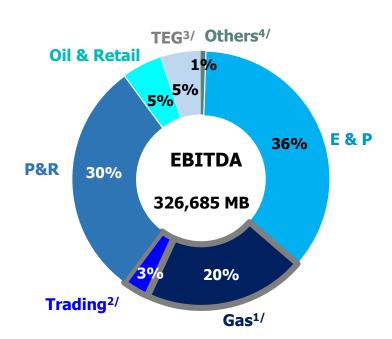
QoQ: NI soften primarily from P&R and Oil businesses due to lower demand impact of Covid-19 Delta variant 9M21 vs 9M20: Robust performance as a result of petroleum & petrochemical demand recovery in line with global trend

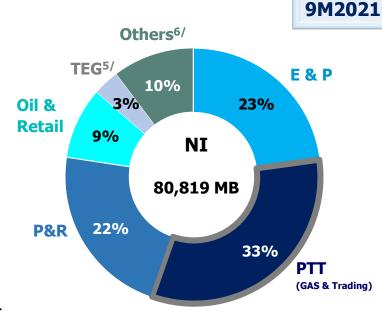












Remark:

5/ Technology and Engineering business mainly contributed from power business 6/ Others business mainly contributed from PTT LNG, PTT NGD, PTTT and PTTGM etc.

3/ Technology and Engineering business mainly contributed from power business

4/ Others business mainly contributed from coal business

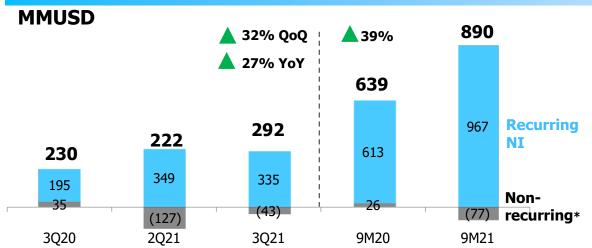
E&P Performance



QoQ: Increased earning from higher average selling prices and lower oil price hedging loss 9M21 VS 9M20: Strengthen performance due to higher sales volume and selling prices

Sales Volume Product Prices ▼ 6% QoQ **20% KBOED** ▲ 21% YoY QoQ 69.16 **8**% 63.98 63.40 443 54% 417 415 Liquid 344 345 126 41.14 (\$/BBL) 44.25 118 Liquid 117 42.19 41.82 Weighted 7% 111 113 42.34 Avg. 39.69 38.77 (\$/BOE) 317 300 297 Gas Gas 6.50 233 232 13% **▲3**% (\$/MMBTU) 6.22 5.76 5.66 5.59 3Q20 2Q21 3Q21 9M20 9M21 3Q20 2Q21 3Q21 9M20 9M21

Net Income (100%)



* Includes Gain/(Loss) on FX, Deferred tax from Functional currency, Current Tax from FX Revaluation, Gain/(Loss) from Financial Instruments, Impairment loss on assets and etc.

QoQ 🛕

- Recurring NI: decreased from lower sales volume and higher unit cost despite higher selling prices
- + Non-recurring : improved mainly from lower oil price hedging loss

9M21 VS 9M20 📥

- + Recurring NI: significantly enhanced from higher sales volume and selling prices and lower unit cost
- Non-recurring: lower primarily from higher oil price hedging loss and write-off of Brazil's project despite gain from bargain purchase of Oman Block 61

PTT EBITDA Breakdown by Business



Unit: MMTHB

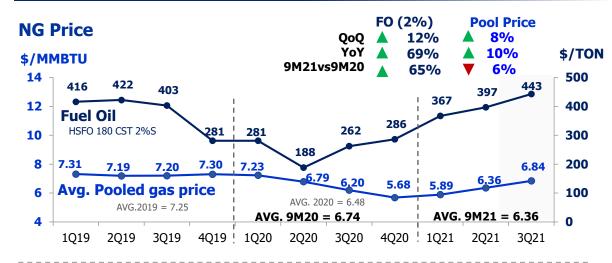
		3Q20	2Q21	3Q21	QoQ YoY	9M20	9M21	9M21 vs 9M20
GA	\S	13,279	22,134	23,388	△ 6% △ 76%	38,740	67,297	~ 74%
	S&M	2,044	3,732	4,281	15% >100%	5,324	12,788	>100%
	TM	8,727	8,577	8,463	▼ 1% ▼ 3%	26,766	25,160	▼ 6%
	GSP	582	7,384	8,198	11% >100%	1,910	21,802	<u>>100%</u>
	NGV	(413)	(425)	(465)	▼ 9% ▼ 13%	(1,677)	(1,111)	34%
	Others	2,339	2,866	2,911	2 % 2 4%	6,417	8,658	▲ 35%
Tra	ading	601	907	1,942	>100% >100%	2,759	3,987	45 %
Tota	al	13,880	23,041	25,330	▲10% ▲ 82%	41,499	71,284	72%

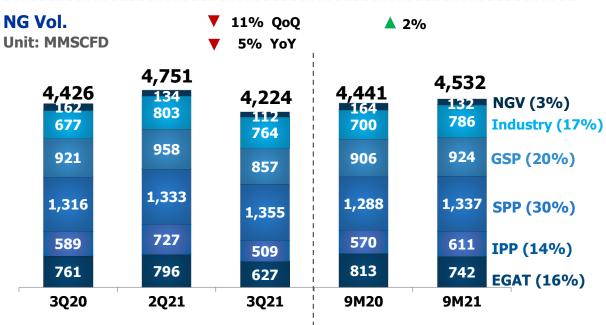
Gas Business

QoQ: Lower NG vol. from all customers esp. power producers and GSP

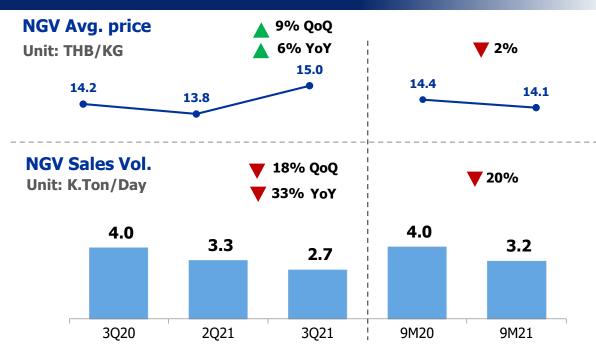
9M21 vs 9M20: Increased gas sales vol., higher industrial selling prices referenced to FO price and lower pooled gas cost

NG Price VS FO & Customer Breakdown





NGV Price & Sales Volume



Key Highlights

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- Decreased overall NG sales volume from all customers esp. power producers and GSP due to seasonal demand and planned major shutdown of GSP#6
- NGV vol. reduced from impact of Lockdown
- + Industrial selling prices linked to FO increased

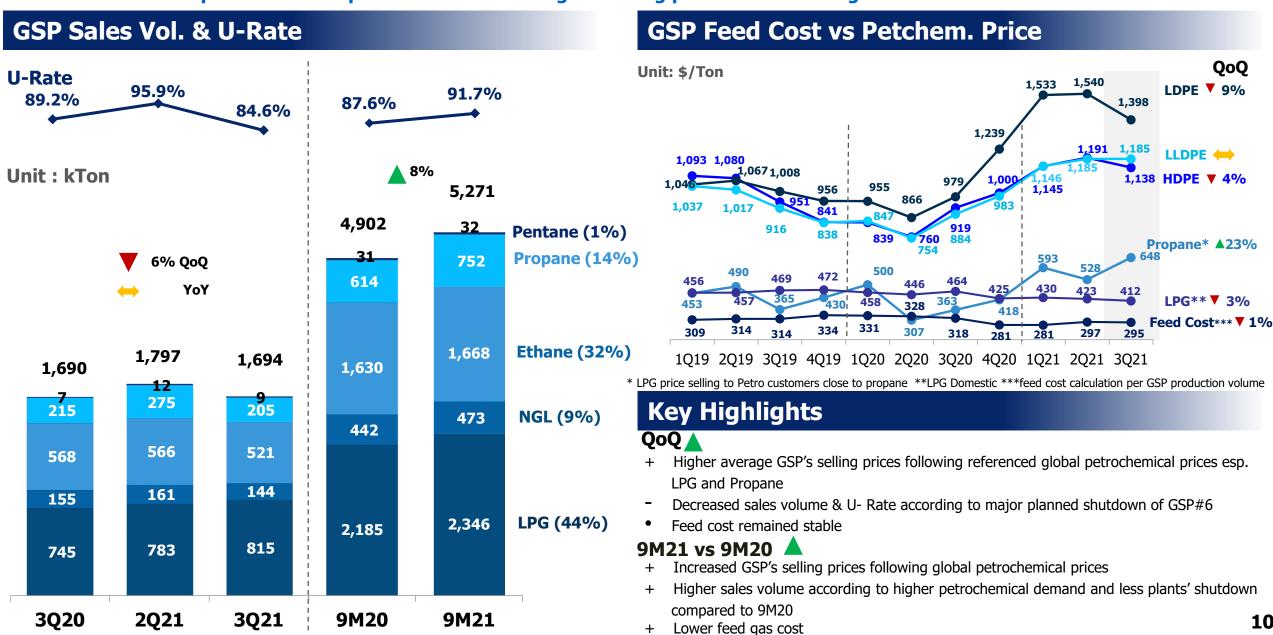
9M21 vs 9M20

- + NG sales vol. increased from almost all customers except NGV due to the recovery of economic activities and lower shutdown days
- + Industrial selling prices improved according to FO price linked
- + Lower pooled gas cost from gulf and Myanmar gas benefit to overall gas business 9

Gas Business: Gas Separation Plant (GSP)



QoQ: GSP performance enhanced from higher average selling prices despite lower volume due to major shutdown 9M21 vs 9M20: Outperformed GSP performance due to higher selling prices & volume together with lower feed cost



Trading Business:

bptt

QoQ: Performance improved owing to sharply increased gross margin while sales volume dropped 9M21 vs 9M20: Enhanced EBITDA mainly due to improved domestic condensate margin

Gross Margin¹

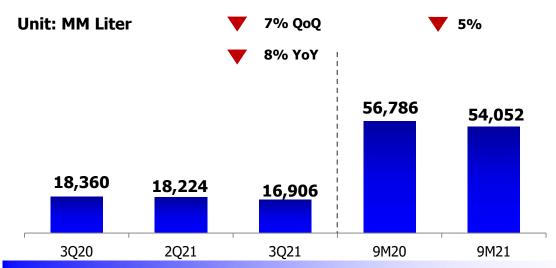


Trading — EBITDA³



¹ PTT Trading BU + trading subsidiaries: FX Adjusted + gain/loss on derivatives + Joint Trade Agreement (JTA)

Sales Volume²



Key Highlights

QoQ 🔺

- + Improved spread of domestic condensate
- Decreased sales vol. from lower crude out-out activities from lower demand of West African and Mediterranean crude in Asia since Brent/Dubai spread widen
- + Improved EBITDA following higher gross margin

9M21 vs 9M20 🔺

- + Higher domestic condensate margin and margin per unit of LNG, LPG, and Aromatics products increased from out-out trading
- Volume decreased due to lower out-out & out-in transactions of crude oil impacted by Covid-19 pandemic started since March 2020
- + EBITDA improved from higher gross margin

² PTT Trading BU + trading subsidiaries + JTA

³ PTT Trading BU + trading subsidiaries: FX Adjusted + gain/loss on derivatives

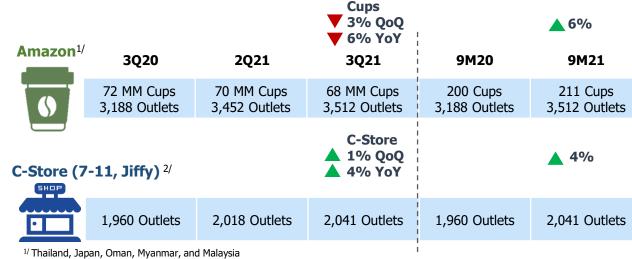
Oil Business : OR Group



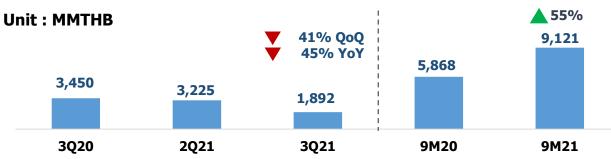
QoQ: NI declined from both of oil and non-oil sales volume and margin pressured by Covid-19 Delta variant 9M21 vs 9M20: Improved performance from wider oil margin despite reduced oil sales volume and non-oil performance

Oil Business Dubai (\$/BBL) 72.9 72.6 69.5 66.9 60.0 50.7 ▲ 60% 9M21 vs 9M20 44.6 42.9 7% QoQ 30.6 **67% YoY** Avg. 9M21 = 66.2 Avg. 9M20 = 41.4Avg. 3Q21 = 71.73Q20 4Q20 1Q21 Aug'21 1Q20 2Q20 2Q21 Sep'21 11% QoQ **29%** Margin* 10% YoY (THB/Litre) 1.23 1.21 1.09 0.94 8% 18,118 2% 16,669 **Sales Volume** 2% (MM Liter) 24% 6% QoQ **14% YoY** 24% 6,062 6% 5,542 2% Others 7% 5,217 3% Gasoline 27% 3% 24% 23% **Fuel Oil** 6% 46% 6% 47% 7% 46% Diesel 47% 46% 8% 5% **Aviation** 5% 5% 5% 14% 15% 14% 15% 16% **LPG** 3Q20 **2Q21** 3Q21 9M20 9M21

Non-Oil Business



Net Income



QoQ: Oil: Reduced sales volume and gross margin impacted from Covid-19 Delta variant Non-Oil: Lower gross margin and increased promotion expenses to boost sale

9M21 vs 9M20:

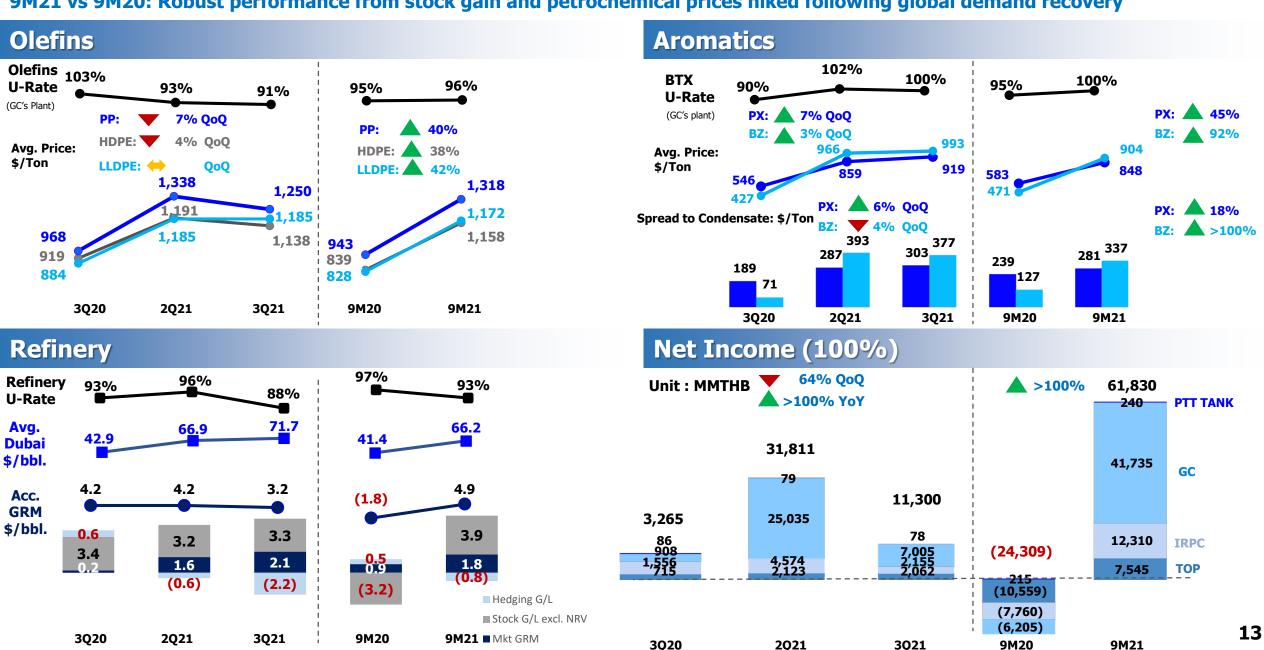
Oil: Better gross margin while sales volume dropped from diesel, gasoil, and aviation Non-Oil: Soften performance from higher promotion expense during lockdown. despite continued outlet expansion

^{2/} Thailand

P&R Businesses



QoQ: Soften performance mainly from refinery's shutdown, increased feed cost, and higher hedging loss 9M21 vs 9M20: Robust performance from stock gain and petrochemical prices hiked following global demand recovery

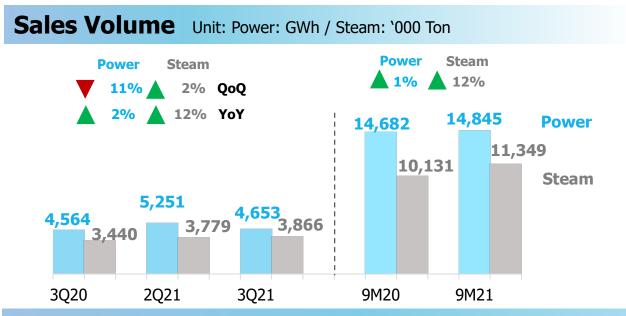


TEG Business: Power - GPSC

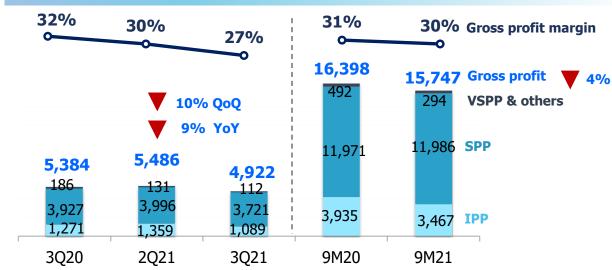


QoQ: Soften NI due to IPP and SPP's unplanned outages together with higher fuel costs

9M21 vs 9M20: Better performance mainly from XPCL's contribution



Gross profit & Gross profit margin Unit: MMTHB



Net Income Unit: MMTHB



QoQ 🔻

- Lower gross profit
 - SPP: higher natural gas & coal costs and Glow Energy Phase 5's unplanned outage
 - IPP: lower AP mainly from GHECO-One's unplanned outage
- + Higher shares of profit from Xayaburi Power Plant (XPCL) due to rainy season

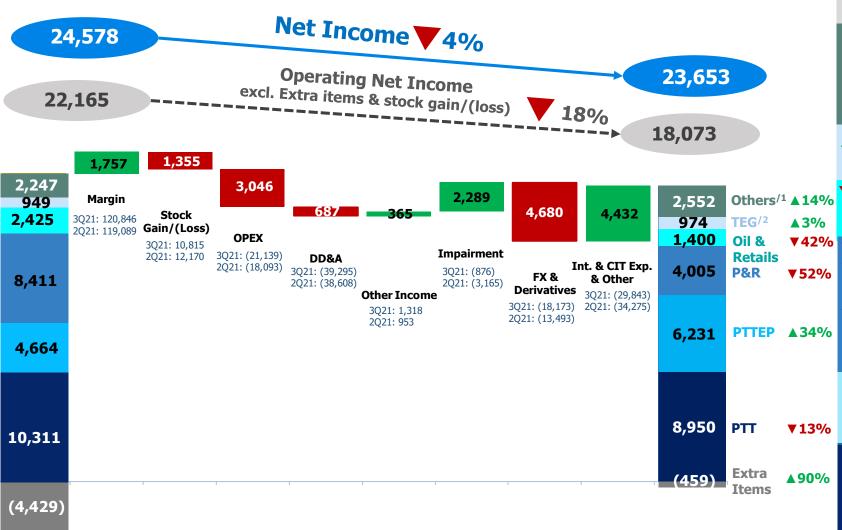
9M21 vs 9M20 🔺

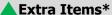
- + Higher shares of profit from XPCL due to drought situation last year
- Lower gross profit
 - Lower gross profit of IPP due to unplanned outage of GHECO-One
 - + SPP's gross profit slightly increased from recovered demand of industrial customers

3Q21 vs 2Q21 PTT Consolidated Performance (QoQ):

NI slightly declined from impact of Covid-19 Delta variant while upstream and gas remained resilient

MMTHB





(*PTT's portion net tax amount)

3Q21 : PTT's write-off on obsolete materials and supplies of 702 MB and TOP's gain on divestment of UBE 233 MB

2Q21 : GC's Emery Oleochemicals impairment of 1,463 MB, tax from selling stakes of GPSC 2,264 MB, and PTT's reverse gain from LNG reloaded 580 MB

Others

- + PTTT: Improved out-out margin of crude and petroleum products
- + PTTNGD: Higher industrial selling price referenced to FO
- ←→ Coal: Increased in selling prices, and sales volume due to higher demand from energy shortage crisis offset with increased income tax and hedging loss

TEG (mainly from power)

+ Increased in shareholding in GPSC despite lower GPSC's performance from IPP & SPP's outages and rising fuel cost

V Oil & Retail

- Both oil and non-oil have decreased sales volume and gross margin impacted by from COVID-19 Delta variant

Petrochemical & Refining

Refinery

- Lower sales volume from shutdown and higher crude premium
- Increased hedging loss despite higher Mkt GRM

Petrochemical

- Olefins: Lower PE prices and higher feedstock price
- **+ Aromatics:** Increase in PX spreads from tight supply despite lower BZ spread

PTTEP

- + Lower loss from oil price hedging
- + Higher avg. selling prices from higher liquid gas prices
- Sales volume dropped from Bongkot, MTJDA, and Yadana project

PTT

3Q21

Gas

- **+ GSP**: Higher avg. selling prices mainly from LPG and propane while there was major turnaround of GSP#6
- + **S&M**: Higher industrial selling price referenced to FO despite lower gas sales volume

Trading

- + Higher domestic condensate margin
- **Higher loss on FX** due to more Baht depreciation

Remark:

2021

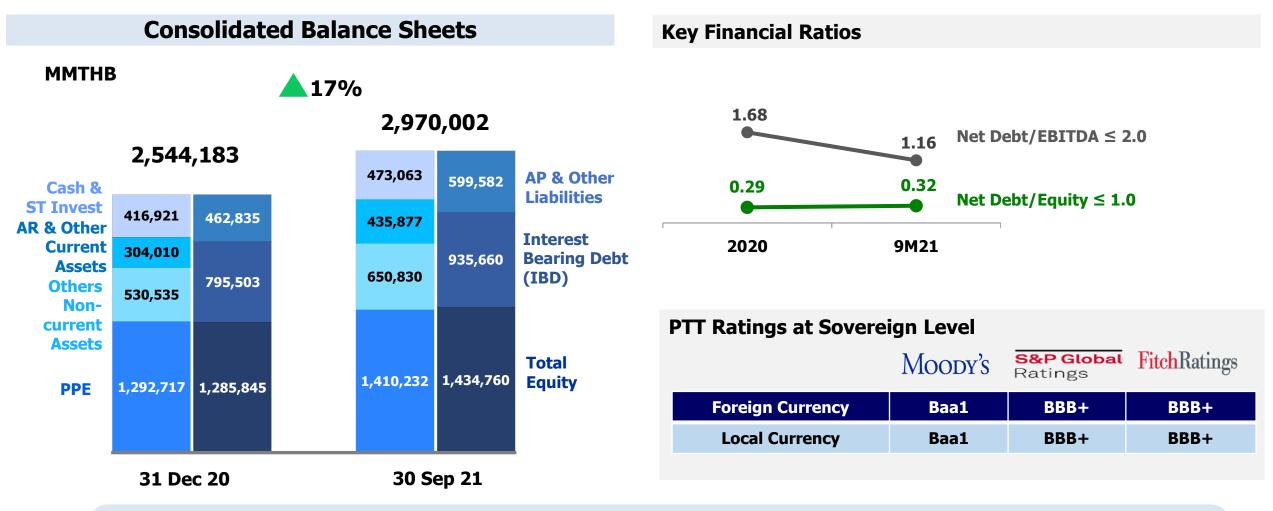
1/ Others business mainly contributed from PTT LNG, PTT NGD, PTTT and PTTGM etc.
2/ Technology and Engineering business mainly contributed from power business

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Financial Position



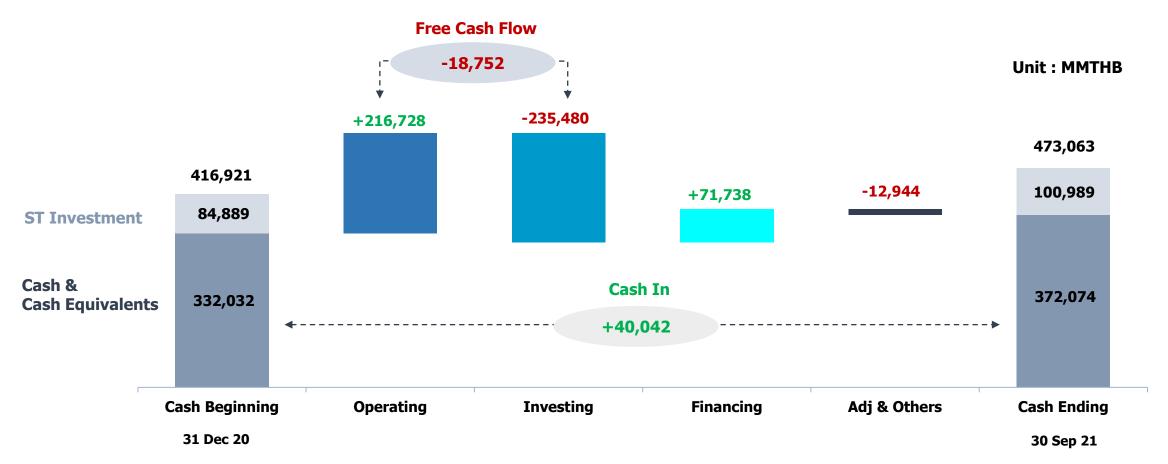
Strong Balance Sheets maintained credit ratings



- + Increase in Inventories and Account Receivables from the higher product prices
- + Increase in Long-term investments from TOP's investment in CAP and GPSC's investment in Avaada
- + Higher PPE from PTTEP's business acquisition of Oman Block 61 and TOP's construction in progress of Clean Fuel Project
- + Increase in Equity due to PTT group's net profit and OR's capital increase
- + Higher Interest Bearing Debt (IBD) from increase in long-term borrowing mainly from PTT, GC, and TOP

PTT Consolidated Cash Flows 9M21





Operating	216,728
Non-Cash Adjustment	237,581
Net Income	80,819
Changes in Assets & Liabilities	(57,314)
Income Tax	(44,358)

Investing	(235,480)
Investment (Sub. & Affiliates)	(119,505)
CAPEX	(100,647)
Current Investment	(12,521)
Others *	(7,777)
Dividend/Interest Received	4,970

Financing	71,738
Received from Loans/Bonds	160,229
Ordinary Share Issuance of Subsidiaries	55,152
Loan Repayment	(78,050)
Dividend Paid	(43,406)
Finance Cost Paid	(22,050)
Derivatives	(137)

*Investment in financial assets, ST/LT lending loans



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Global Economic Outlook:



Global Recovery Continues but Momentum Has Weakened, Hobbled by the Pandemic

IMF Forecast – GDP Growth (%)





- + Improving access to vaccines and therapies, with most countries to acquire broad vaccine access by end-2022
- + Sizable fiscal support in advanced economies, especially in the US amid investment plans to upgrade dilapidated infrastructure and hasten green energy transition, with associated spillovers to trading partners
- + Financial conditions remaining broadly supportive and attuned to the recovery
- + Stronger near-term prospects for some commodity exporters on the back of rising commodity prices

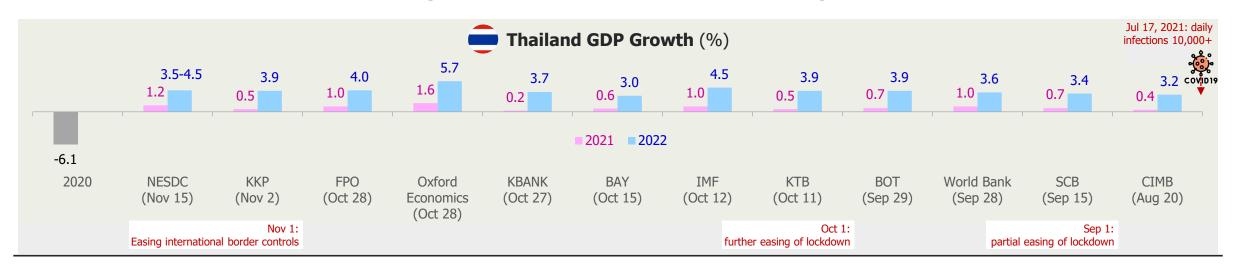


- Country prospects continuing to diverge due to great vaccine divide amid constraints on vaccine availability and vaccine hesitancy, and large disparities in policy support
- Pandemic outbreaks in critical links of prolonged supply chain disruptions pointing to shortages of key inputs, alongside pent-up demand and rising commodity prices, further feeding consumer price inflation (especially in the US and Germany), adding risks to economic prospects and more complex policy trade-offs

Thailand Economic Outlook:



Growth to Continue to Be Held Back by the Pandemic until Heard Immunity Is Reached



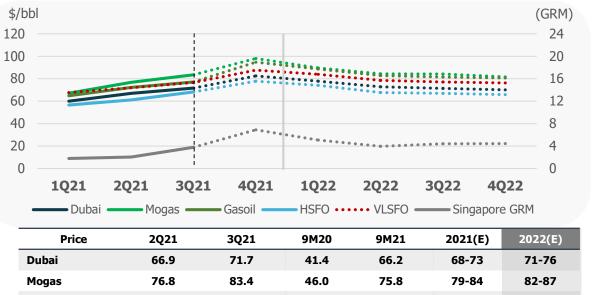


- + Merchandise exports so far providing substantial support to the Thai economy (expected growth of 14 to 16.8% in 2021 vs. 17.9% in Jan-Sep'21, 3.7 to 5% in 2022), driven by recovering global demand for automotive parts, electronics, refined petroleum, and agricultural products
- + Domestic restrictions and international border controls continuing to be eased, gradually restarting tourism (number of foreign tourists expected 0.16 to 0.23 mn in 2021 vs. 0.09 mn in Jan-Sep'21, 1.7 to 7 mn in 2022)
- Fiscal stimulus and accommodative monetary policy to support the economic recovery



- High COVID-19 case counts, amid low full vaccination rate (51% of population fully vaccinated, as of Nov 15), continuing to weigh on confidence and private consumption (expected growth of -0.8 to 1.2% in 2021 vs. 0.4% in Jan-Sep'21, 2.8 to 5.7% in 2022)
- Supply chain disruptions, logistical delays, and a slowdown in China to affect export growth
- GDP to not return to the pre-pandemic level until at least end-2022

2022 Petroleum and Gas Outlook

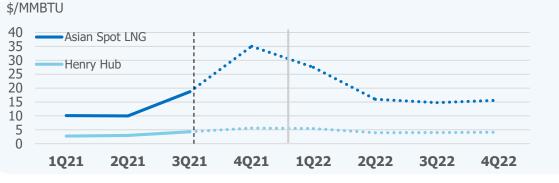


Price	2Q21	3Q21	9M20	9M21	2021(E)	2022(E)
Dubai	66.9	71.7	41.4	66.2	68-73	71-76
Mogas	76.8	83.4	46.0	75.8	79-84	82-87
Gasoil	72.2	77.1	48.4	71.3	75-80	81-86
HSFO (3.5%S)	61.1	68.3	37.6	62.0	63-68	66-71
VLSFO (0.5%S)	71.9	76.6	48.8	72.1	73-78	76-81
Singapore GRM	2.1	3.8	0.1	2.5	3.1-4.1	4.0-5.0

Source: PTT, PRISM Petroleum Rolling as of October 2021

Petroleum

Gas/LNG



Price	2Q21	3Q21	9M20	9M21	2021(E)	2022(E)
Asian Spot LNG	10.0	18.7	3.1	13	15.5	17.8
Henry Hub (HH)	3.0	4.3	1.9	3.4	3.6	4.0

▲ Dubai

- **b**ptt
- + Recovered demand driven by a rise in economic activity and vaccination campaigns
- + Higher demand of power sector from gas-to-oil switching on the back of high LNG prices
- + OPEC+ decided to maintain a gradual increase in production by 0.4 MBD every month
- Supply recovery from OPEC+, Iran, and US due to higher price and new budget year 2022

▲ Mogas

- + Increasing demand as COVID-19 situation stabilizes and restrictions are lifted
- + Low inventory level in U.S. and Europe
- Rising supply from higher refinery utilization rate along with recovered demand

▲ Gasoil

- + Demand recovery from the industrial and transportation sectors
- + High natural gas prices and coal shortages have incentivized the use of diesel generators
- + Lower Chinese export from improved domestic demand and tighter government mandates to reduce carbon emission such as Dual control policy
- Rising supply from higher utilization rate along with recovered demand from Dec'21 onwards

▲ Fuel Oil

- HSFO: + Firm power demand in South Asia and the utility demand during winter
 - Easing supply from OPEC+ (High heavy distillate yield)
- **VLSFO:** + Improved **bunker demand** and incremental **heating demand** amid high LNG price
 - Easing supply from **higher utilization rate and new capacity** from Kuwait

▲ Singapore GRM

+ Improved due to the continued strength of the light distillate and middle distillate spreads

▲ Gas/LNG

Asian Spot LNG:

- + **low European gas inventory level,** strong demand to prepare for the winter
- + **Global trend to replace fossil fuel** to cleaner energy driving more demand for LNG especially, China

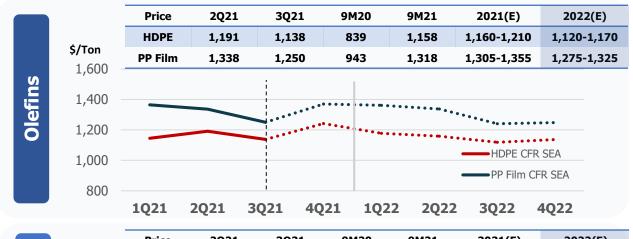
Henry Hub:

+ Higher demand following the recovery of economic activities and **easing of COVID-19 situation** in **US**

2022 Petrochemical Outlook

Aromatics





_	Price	2Q21	3Q21	9M20	9M21	2021(E)	2022(E)
\$/Ton	BZ	966	993	471	904	900-950	850-900
_	PX	859	919	583	848	850-900	870-920
			ı				
1,100			1				
900				,	********	*******	• •
700						BZ FOB	Voron—
700			į			——PX CFR	
500			i				
	1Q21	2Q21	3Q21 4	Q21 1Q	22 2Q22	2 3Q22 4	4Q22



▼ Olefins

- **Incoming additional Asian capacities** from Northeast Asia and Southeast Asia especially China in 4Q2021-Y2022
- Chinese government's coal intervention and Easing US export supply to put pressure on Asian market sentiment until Y2022
- + Chinese tight supply from power outage and run rates reduction as a result of dual energy control policy
- **+ Expected demand recovery** according to brighter economic prospects and vaccination campaigns to support olefins prices in 4Q2021 Y2022

▼ Aromatics

- **Incoming additional Asian capacities** from Northeast Asia and Southeast Asia especially China in 4Q2021-Y2022
- Dual energy control policy and Crude import quota to put pressure on Asian market sentiment in Y2022
- + **Expected more balanced BZ/PX markets** from new downstream demand, economic recovery in 4Q2021-Y2022

Naphtha

- + Demand recovery in 2022
- + Low-to-no LPG substitution level amid high LPG prices
- Expectation on easing supply from higher refinery runs due to better COVID-19 situation

Source: PTT, PRISM Petrochemical Rolling as of Oct 2021

PTT Group Guidance

Gas business outlook **ptt**





Higher Pooled gas price

20-25% OoO

Stable Domestic Gas demand compared to 3021



Project COD

IRPC Non-woven Fabric Plant (Innopolymed) Sinnobic: 2.1 KTA COD: Dec 2021

Planned Shutdown



GSP#3 SD **& ESP** TD 60%: 6 days GSP#6 SD: 9 days

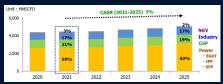


Ethane Crackers Oleflex: ~1 month

Business Outlook in 2022

E&P : Improve crude oil price with competitive cost

> : + Domestic gas demand slightly increase despite higher gas cost compared to 2021



CAGR 3.0 % during 2021 -2025)

OIL : + Resuming domestic demand

> + Strong network through expanding both of the oil and retail business

P&R : + Refinery

GAS

: Improving Demand after the easing lockdown in Asia $(SG GRM \rightarrow 4.0 - 5.0 \text{ (bbl)})$

: PTT Group U-Rate ~94–97%

- Petchem: more capacities addition from new plants will pressure the product prices

Power: Recover domestic electricity consumption

New Energy: +Expansion of EV charger

(Arun+ +1,350 units & OR +~200 stations) +FID - EV Platform (JV with Foxconn)

Upcoming project

5th Pipeline

Phase I



Phase III

In the process of construct

COD: Dec 2021 COD: Jan 2022 To COD in Dec 2022

LNG Terminal#2





High-quality Circular Plastic Resin Plant

: 45 KTA



Avaada Solar Power Platform in India:

4,560 MW - GPSC hold 41.6% (1,500 MW in operating / 3,060 MW in progress)

COD: 402021-2022



6GC

Maintenance Schedule

Gas Separation Plants



2Q: **ESP** Major TA & **GSP#2&3** TD : 23 days 4Q: **GSP#5** SD : 15 days

Petrochemical & Refinery Plants



2Q: Ole 3 & ARO I Major TA: ~1 month

4Q: Ole 2/2 & HDPE Major TA: ~1 month **Refinery Plant Major TA:** 50 days



122 4Q: Refinery Plant Major TA: ~1 month

Thank you



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Disclaimer

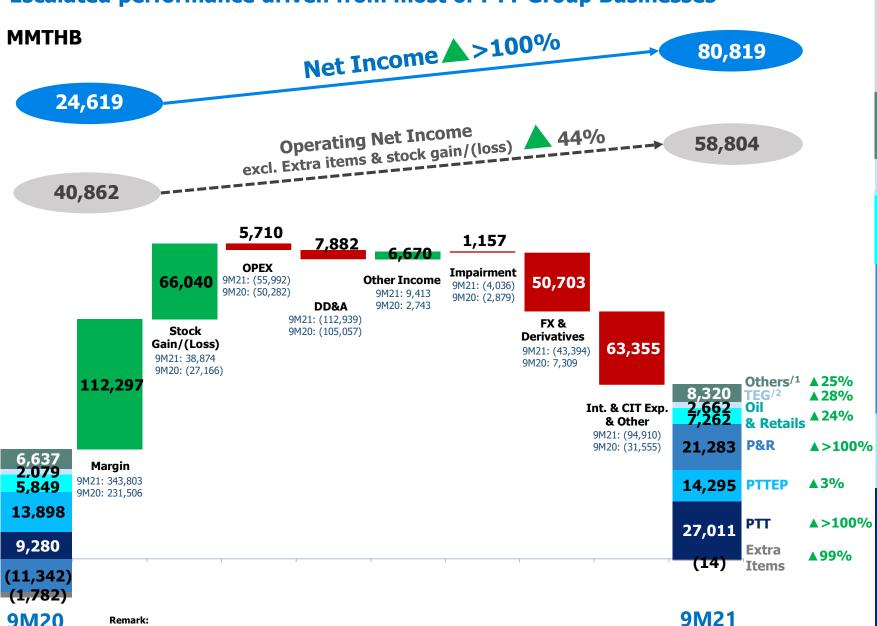
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9M21 vs 9M20 PTT Consolidated Performance (YTD):

Escalated performance driven from most of PTT Group Businesses

9M20





▲Extra Items*

(*PTT's portion net tax amount)

9M21: EP: Gain on bargain purchase of Oman Block 61 7,033 MB, offset write-off assets in Brazil 2,909 MB GC: Emery Oleochemicals impairment of 1,463 MB, and tax from selling stakes in GPSC 2,264 MB

9M20: EP: Mariana Oil Sands impairment of 925 MB PTTGM: Coal mining impairment of 857 MB

Others

- **Coal:** Higher margin due to increased selling prices following Newcastle coal price
- **PTTNGD:** Higher industrial selling price referenced to FO
- **TEG** (mainly from power)
- + Higher share of profits from XPCL due to higher water level

Oil & Retail

- + Improved oil margin
- Lower oil volume due to Covid-19 impact
- Non-oil was pressured from Covid-19 lockdown

Petrochemical & Refining

Refinery

- + Higher stock gain in 9M21
- + Higher mkt GRM mainly from gasoline spread
- Lower sales volume from lower demand

Petrochemical

- + Olefins: Improved product prices and sales volume
- + Aromatics: Increased in BZ & PX spreads and sales volume

PTTEP

- + Higher sales vol. from Oman Block 61 acquisition, Bongkot, Contract4, and Malaysia project
- + Higher avg. Selling price from liquid prices increased

PTT

- Gas
- + GSP: Higher avg. selling prices, sales volume, and lower feed gas cost
- + **S&M**: Higher industrial customers' selling price linked to FO price, lower pooled gas cost, and higher gas sales vol. from most of customers

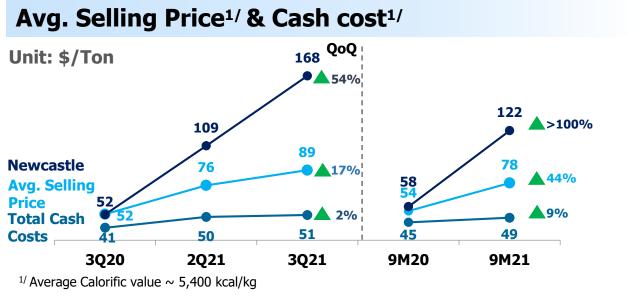
Trading

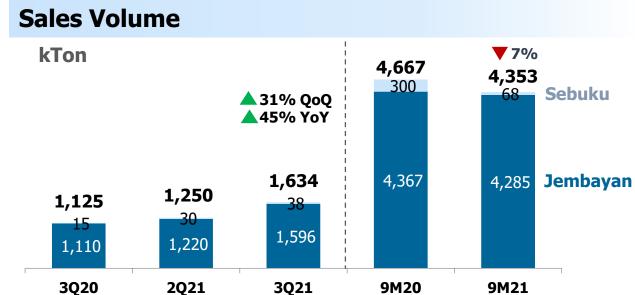
Higher domestic condensate margin despite lower sales 25

Other Business: Coal business (SAR)



QoQ: NI flat due to rising selling price and sales volume offsetting with higher income tax and hedging loss 9M21 vs 9M20: NI increased from higher selling prices referenced to Newcastle price surged and lower DD&A





Net Income (100%)



Key Highlights

QoQ ۻ

- + Selling price increased due to escalated Newcastle price
- + Higher sales volume from higher China's demand due to energy shortage crisis
- NI flat resulted from increased operating margin offset with higher income tax and commodity hedging loss

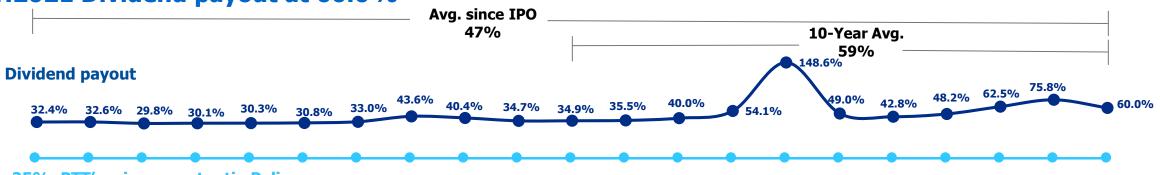
9M21 vs 9M20 🔺

- + Selling price largely improved following referenced Newcastle price
- Sales volume dropped from lower production plan and ceased operation of the Sebuku coal mine
- + NI improved mainly from sharply increased selling prices and lower DD&A from impairment of assets in 2020

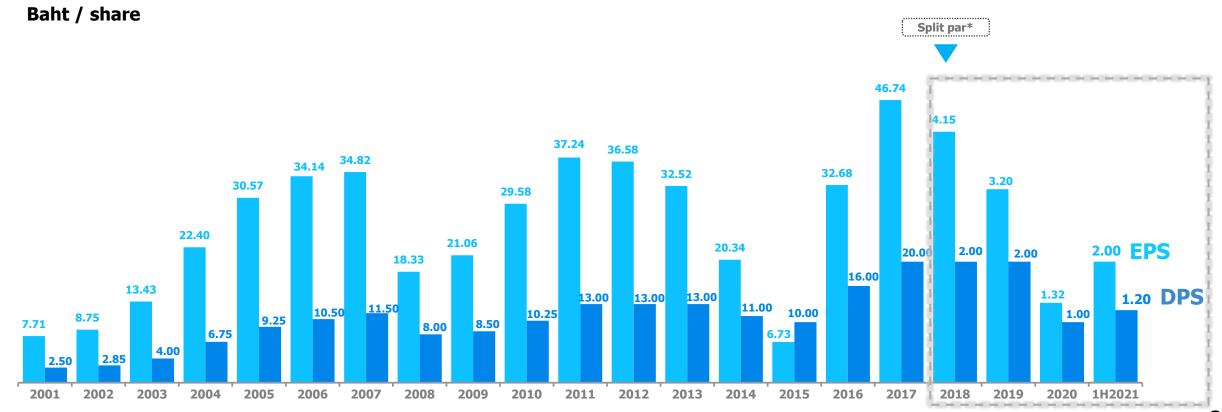
Dividend Policy & Historical Payments







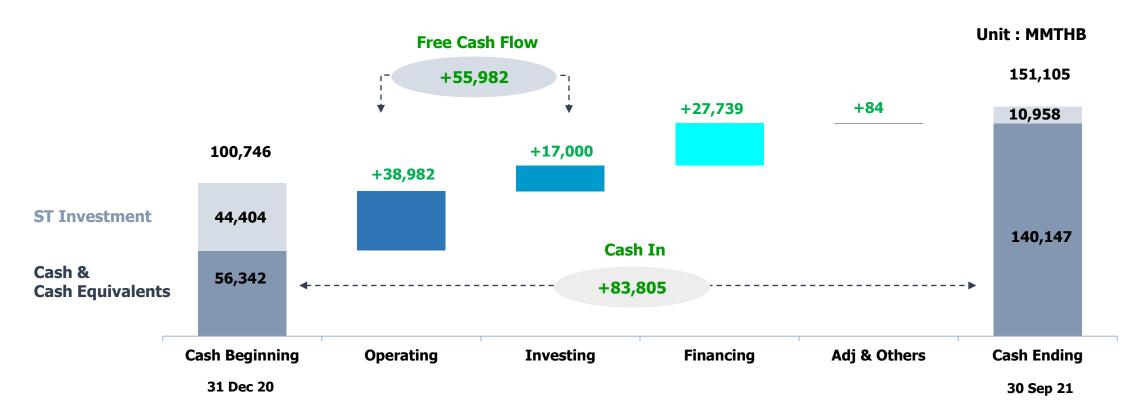
25% PTT's min. payout ratio Policy



^{*} Split par value from 10 to 1 Baht/share since 24 April 2018

PTT Only Cash Flows 9M21





Operating	38,982
Net Income	58,643
Changes in Assets & Liabilities	(12,120)
Income Tax	(6,997)
Non-Cash Adjustment	(544)

Investing	17,000
Dividend/Interest Received	35,018
Current Investment	31,068
Investment (Sub. & Affiliates)	(29,259)
Others*	(13,226)
CAPEX	(6,601)

Financing	27,739
Received from loans/Bonds	52,953
Loan Repayment	3,124
Dividend Paid	(23,421)
Finance Cost Paid	(4,874)
Others	(43)

*Investment in financial assets, ST/LT lending loans

PTT Group Performance: 3Q2021 (QoQ & YoY)



Unit : MMTHB		Performance 100%				% PTT holding	Equity Method % PTT					
		<u>3Q20</u>	<u> 2021</u>	<u>3Q21</u>	<u>QoQ</u>	<u>YoY</u>		<u>3Q20</u>	<u>2021</u>	<u>3Q21</u>	<u>QoQ</u>	YoY
PTT Net op	erating Income	2,601	9,595	8,250	-14%	>100%		2,601	9,595	8,248	-14%	>100%
<u>E&P</u>	- РТТЕР	7,202	7,139	9,545	34%	33%	65.29%	4,603	4,664	6,231	34%	35%
<u>Petrochem</u>	<u>ical</u>	994	25,114	7,083	-72%	>100%		475	1,469	3,545	>100%	>100%
	- GC	908	25,035	7,005	-72%	>100%	48.18%	389	1,390	3,467	>100%	>100%
	- Other	86	79	78	-1%	-9%		86	79	78	-1%	-9%
<u>Refining</u>		2,271	6,697	4,217	-37%	86%		1,312	3,215	693	-78%	-47%
	- TOP	715	2,123	2,062	-3%	>100%	48.03%	599	1,006	(337)	<-100%	<-100%
	- IRPC	1,556	4,574	2,155	-53%	38%	48.05%	713	2,209	1,030	-53%	44%
<u>Oil</u>	- OR	3,450	3,225	1,893	-41%	-45%	75.00%	3,426	2,439	1,410	-42%	-59%
<u>TEG</u>	- GPSC/TP/DCAP/PTTES/PTTDIGITAL/ENCO	3,517	2,704	2,263	-16%	-36%		874	949	974	3%	11%
Others Bus	<u>iiness</u>	1,624	2,824	3,358	19%	>100%		1,509	2,245	2,552	14%	69%
<u>Inter</u>	- PTTER/PTTGM	(988)	345	538	56%	>100%	100%	(878)	3	36	>100%	>100%
<u>Gas</u>	- PTTLNG/PTTNGD/PTTGL/TTM(T)/TTM(M)	2,298	2,282	2,427	6%	6%		2,073	2,039	2,118	4%	2%
<u>Other</u>	- PTTT/Others ^{1/}	314	197	393	99%	25%		314	203	398	96%	27%
Shared of I	Shared of Net Income from Affiliates		47,703	28,359	-41%	49%		12,199	14,981	15,405	3%	26%
Tax adjustment for gain on disposal of investment and asset		(680)	2	-	-100%	100%		(680)	2	-	-100%	100%
PTT Conso.	Net Income	20,979	57,300	36,609	-36%	75%		14,120	24,578	23,653	-4%	68%

PTT Group Performance : 9M21 vs 9M20



Unit : MMTHB		Pe	erformance	100%	% PTT holding	Equity Method % PTT			
		<u>9M20</u>	<u>9M21</u>	9M21 VS 9M20		<u>9M20</u>	<u>9M21</u>	9M21 VS 9M20	
PTT Net operating Income		9,280	26,343	>100%		9,280	26,341	>100%	
<u>E&P</u>	- РТТЕР	20,137	28,218	40%	65.29%	13,122	18,419	40%	
<u>Petrochemi</u>	<u>cal</u>	(5,990)	41,975	>100%		(2,717)	9,689	>100%	
	- GC	(6,205)	41,735	>100%	48.18%	(2,933)	9,449	>100%	
	- Other	215	240	12%		216	240	11%	
<u>Refining</u>		(18,319)	19,855	>100%		(8,707)	8,100	>100%	
	- TOP	(10,559)	7,545	>100%	48.03%	(5,025)	2,284	>100%	
	- IRPC	(7,760)	12,310	>100%	48.05%	(3,682)	5,816	>100%	
<u>Oil</u>	- OR	5,868	9,121	55%	75.00%	5,849	7,288	25%	
<u>TEG</u>	- GPSC/TP/DCAP/PTTES/PTTDIGITAL/ENCO	8,319	22,002	>100%		2,079	2,662	28%	
Others Busi	ness	7,317	9,667	32%		6,807	8,018	18%	
<u>Inter</u>	- PTTER/PTTGM	(519)	1,414	>100%	100%	(709)	532	>100%	
<u>Gas</u>	- PTTLNG/PTTNGD/PTTGL/TTM(T)/TTM(M)	6,116	6,964	14%		5,796	6,186	7%	
<u>Other</u>	- PTTT/Others ^{1/}	1,720	1,289	-25%		1,720	1,300	-24%	
Shared of Net Income from Affiliates		17,332	130,838	>100%		16,433	54,176	>100%	
Tax adjustment for gain on disposal of investment and asset		(1,094)	302	>100%		(1,094)	302	>100%	
PTT Conso.	Net Income	25,518	157,483	>100%		24,619	80,819	>100%	

1/Including PTTGE,BSA, PTT TCC and RTC

PTT Group Accounting Structure

b ptt

Data as of 30 Sep 2021

E&P and Gas Business Group

SubsidiariesConsolidatePTT Exploration & Production Plc.PTTEP65.29% 2/PTT Natural Gas Distribution Co., Ltd.PTTNGD58.00%PTT LNG Co., Ltd.PTTLNG100.00%PTT Global LNG Co., LtdPTTGL50.00%

Joint Ventures

Trans Thai-Malaysia (Thailand) Co., Ltd. TTM (T) 50.00% Trans Thai-Malaysia (Malaysia) Sdn. Bhd. TTM (M) 50.00% Map Ta Phut Air Products Company Limited MAP 49.00%

International Trading Business Group

SubsidiariesConsolidatePTT International Trading Pte.PTTT100.00%PTT International TradingPTTT LDN100.00%London LtdPTTT LDN100.00%PTT International TradingPTTT USA100.00%

Oil Business Group

SubsidiariesConsolidatePTT Oil & Retail Business Co., Ltd.OR75.00%

Petrochemicals & Refining Business Group

Petrochemical Subsidiaries Consolidate 48.18% 2/ PTT Global Chemical Plc. 1/ GC PTT Tank Terminal Co., Ltd. **PTTTANK** 100.00% **Refining Subsidiaries Consolidate** Thai Oil Plc. 1/ TOP 48.03% 2/ IRPC Plc. 1/ 48.05% 2/ IRPC

Technology and Engineering Business Group

Equity

Subsidiaries		Consolidate
Global Power Synergy Co., Ltd ^{1/} PTT Digital Solutions Co., Ltd. ^{1/} PTT Energy Solutions Co., Ltd. ^{1/} Energy Complex Co., Ltd.	GPSC PTT DIGITAL PTTES EnCo	75.23% ^{2/} 20.00% 40.00% 50.00%

Joint Ventures Equity District Cooling System and Power Plant DCAP 35.00%

Others		Fair value
Baania (Thailand) Company Ltd.	Baania	2.73%
HG Robotics Plc.	HG Robotics	9.49%
Innospace (Thailand)	Innospace	13.61%
Sunfolding, Inc.	Sunfolding	5.59%
Luminar Technologies, Inc.	Luminar Technologies	0.06%
Ample, Inc.	AMPLE	1.16%

International Investment Business Group

Subsidiaries		Consolidate
PTT Energy Resources Co., Ltd.	PTTER	100.00%
PTT Green Energy Pte. Ltd	PTTGE	100.00%
PTT Global Management Co., Ltd.	PTTGM	100.00%

Others

Subsidiaries Business Service Alliance Co., Ltd. 1/ PTT Treasury Center Co. Ltd	BSA PTT TCC	Consolidate 25.00% ^{3/} 100.00%
Joint Ventures Suez Environmental Services Co.,Ltd.	SES	Equity 40.00%
Others Sarn Palung Social Enterprise Company Ltd. Dhipaya Group Holdings Pub Co., Ltd.	SPSE TIPH	Fair value 20.00% 13.46%

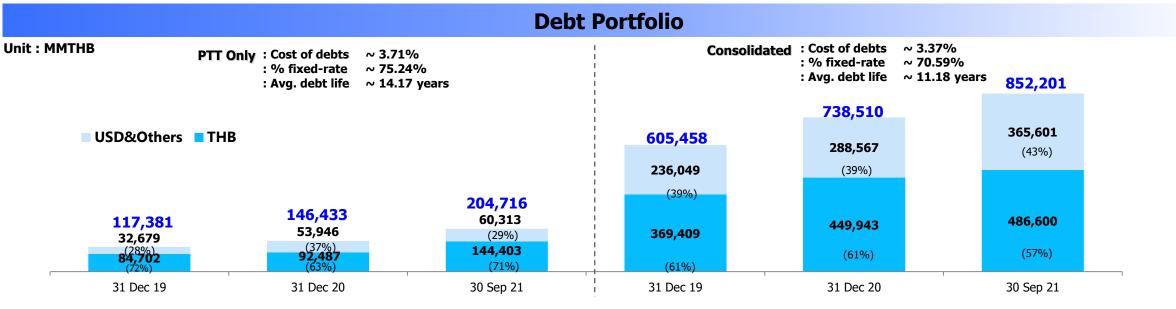
Remark: ¹/Subsidiaries that PTT holds less than 50% but being consolidated because PTT has the power to control the financial and operating policies.

^{2/} Holding portion of PTT Group (direct & indirect)

^{3/} PTT holds 100.00% of BSA's ordinary shares, PTT's ownership interest in BSA is 100%

Debt Profile : Control Cost & Manage Risk

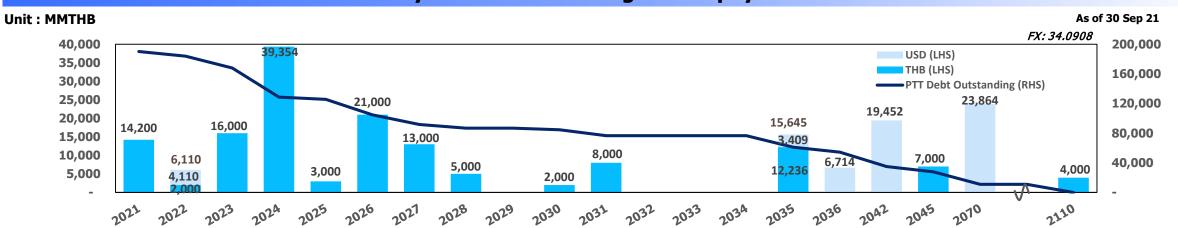
Managed debt according to financial risk and policy



Note: 1. PTT Data as of 30 Sep 21 (THB/USD = 34.0908 THB/JPY = 0.3071) excluding liabilities from finance leases.

- 2. Debt Outstanding represents amount and portion before derivative swaps, and reconciled with accounting.
- 3. Cost of debts, % fixed rate, and avg. debt life took into account the derivative transactions, including withholding tax (update as of 30 Sep 21).

PTT Only: Debt Outstanding and Repayment Profile



Note: 1. Debt Outstanding for Repayment Profile represents financial data and portion after derivative swaps

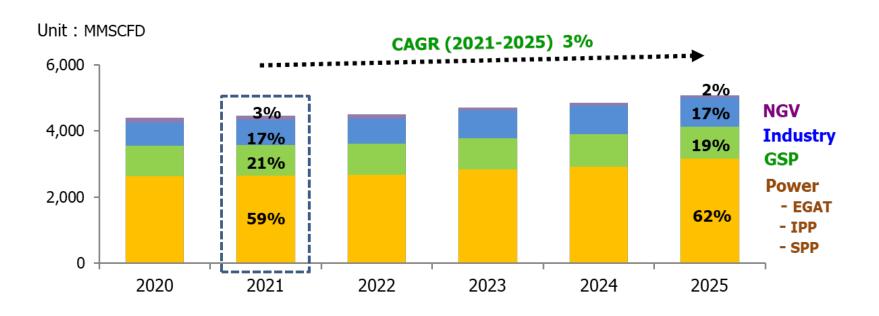
2. Bond repayment amounting 4,110 MB in 2022 is THB swaps to USD and amounting 6,236 MB in 2035 is USD swaps to THB

Gas Business Roadmap



Short term Gas Demand growth be maintained

Thailand Gas Demand Outlook (Short Term — 5 year plan)







Major Project : COD & Capacity/ Accumulate Pipeline distance 5th pipeline RA#6 Pipeline

4,702 KM

LNG Terminal 2

+7.5 MTA

460 mmscfd

GSP#7*

BPK-SB** pipeline

4,776 KM

**Bang Pakong— South Bangkok Power Plant

^{*}Replace GSP#1

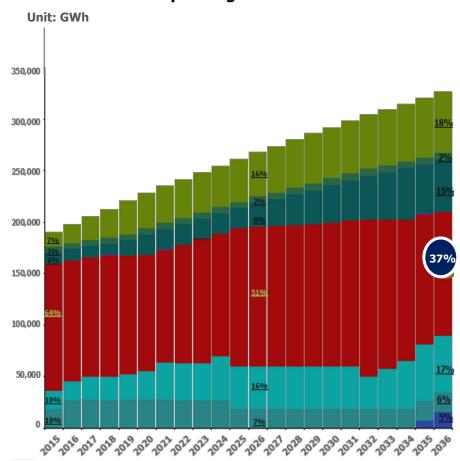
Newly Thailand Power Development Plan



Stronger demand of NG for power plants

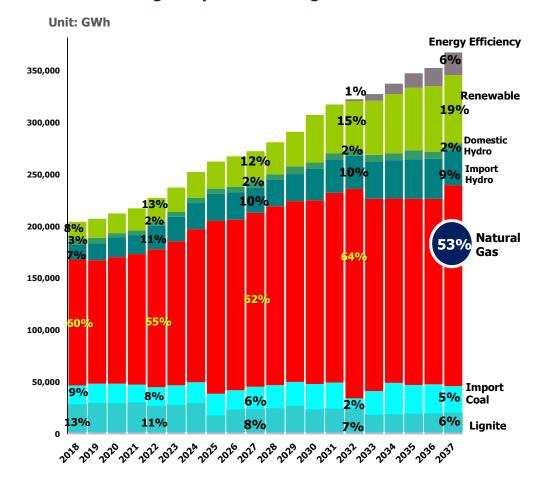


Natural Gas growth upon Government fuel diversification policy for power generation



PDP 2018 Rev.1**

Natural Gas be the most important source of energy with highest portion among other fuels



*Source: Ministry of Energy ** Source : EPPO (Public Hearing presentation)

Natural Gas Demand



Growth of natural gas upon Government fuel diversification policy for power generation

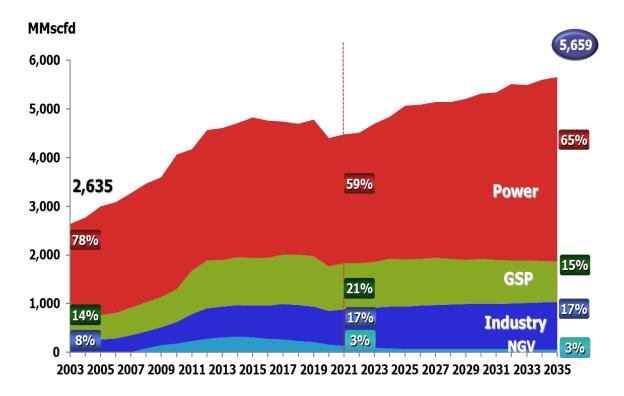
Thailand Gas demand forecast (CAGR during 2018-2032) : Total 0.1% 2% : Power : GSP -7% 1% : Industry : NGV -6% **Thailand Gas Demand** Replace: Coal Krabi (800 MW), **EE 30%** MMscfd 6,000 4,823 5,000 4,000 **Power** 57% 2,635 3,000 2,000 22% 8% **GSP** 1,000 16% **Industry** 2003 2005 2007 2009 2011 2013 2015 2017 2019 2021 2023 2025 2027 2029 2031

Old*

NEW**

Thailand Gas demand forecast (CAGR during 2021-2035)

: Total ~ 2% : Power ~ 3% : GSP ~ -1% : Industry ~ 2% : NGV ~ -5%



^{**} Source: PTT Business plan 2021 approved by BOD on 17 Dec 2020

Natural Gas Price Structure : As of Sep 2021



Gas prices are mostly agreed under long term contracts and volatility pass-through to ensure stable returns

Cust	omers	Sales Price Structure		
Gustomers	Gas Pool Price +	Supply Margins	Pipeline Tariffs	
Power Produ : EGAT : IPP	16% 14%	Average Purchased Gas Price	1.75% * 1.75% * 9.33% *	21.9 Bt/MMBtu
: SPP	30%	* EGAT IPP and SPP Supply Margins not more than 2.152	and 11.4759 bt/mmbtu respectively	
GSP Petrochemi	20% icals Feedstocks	Charged at the same price structure of pov	ver producers	
Ethane, Pro	opane, LPG	Profit-sharing mechanism based on market	prices of petrochemicals	
NGL		Reference to Naphtha market price		
Local Cooki	ng Gas	At GSPs cost (adjusted every 3 months)		
Export Cool	king Gas	Reference to a bi-weekly average of Platt's	FOB Arub Gulf price	
Industry	17%	Charged at prices comparable to fuel oil		
NGV	3%	Charged at Avg. gas cost + Operating cost (3 NGV's selling price reflects the natural gas cost and ope * The allowed operating cost is still regulated and not if As of 16 Nov 2021 = 15.59 Baht/Kg. Public transportation vehicles: regulated and capped to minimize the imp · Since 16 May 2018: Allowance to adjust NGV public price from 10.62 · Since 1 Jan 2021: Use the same pricing as private vehicles Private vehicles: reflect the natural gas cost, gas quality adjustment and c · Since 16 Jul 2016: The retail price is set to reflect the natural gas cost. Since 5 Sep 2017: Allowance to adjusted +0.46 Baht/Kg, to 3.8920 B	erating cost* (including gas quality adjustment) ully cover PTT's operating cost act from the rising global crude prices on end-users taht/Kg. to 13.62 Baht/Kg. by every 4 month (16 May 19, 16 Sep 19 and perating cost (not fully cover PTT's operating cost) but operating cost is still regulated	

Gas Business Generates Stable Returns



Overview

- Sole owner and operator of entire gas transmission pipelines in Thailand (~ 4,000 km), a regulated business
 - IRROE ranges between 12.5% - 18% for transmission pipeline investment
- Supply & marketing of natural gas provides fixed margin with long-term contracts of 25-30 years
- 6 Gas Separation Plants; Total production 6.7 MTA; are on petrochemical market price-linked profit sharing basis

Gas transmission pipeline capacity

