# Analyst Meeting 4Q & YE 2021 1 March 2022

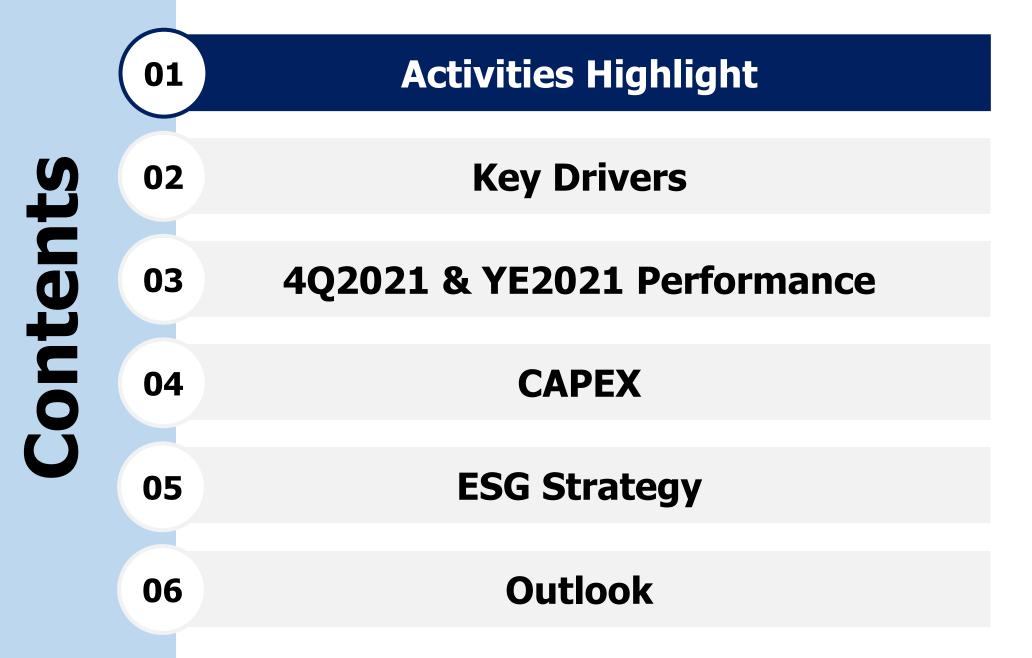
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# **Key Activities in 4Q2021**



#### **Future Energy**

- Arun Plus JV (51%) with GPSC to establish "Nuovo Plus" to support battery business value chain
- JV (60%) with FOXCONN to establish "Horizon Plus" to operate the electric vehicle manufacturing business
- Establishment of **ReAcc** to be the **trading** platform for clean energy and climate neutrality

#### Beyond

- JV (30%) with Gulf & Chec Oversea for operating Laem Chabang port phase III
- Increase stake to 37% in Lotus Pharmaceutical and investment in Adalvo (60%)

• A cap of **NGV price at 15.59 baht/kg** from 15 Nov 21 for private and other vehicles and 13.62 baht/kg for taxi from 1 Nov 21 until 15 Mar 22

**Divestment of East Mediterranean Gas S.A.E** (operate gas pipeline business in Egypt) with the total amount of approximately USD 50 mn

Acquisition of 25% stakes in the **Concession Area C exploration block** in UAE

PTTEP

Established 3 subsidiaries to support future investment in renewable energy - FutureTech Energy Venture & FutureTech

- **Solar (Thailand) : Solar thermal**
- Delta Gas Transportation : Gas to power

Establishment of **ORZON VENTURES** to invest in **high-potential startup** companies in Thailand and Southeast Asia

OR

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KGU

KAMU · KAMI

Investment 25% in KAMU & KOUEN **Global Cuisine** to strengthen OR's **food** and beverage business

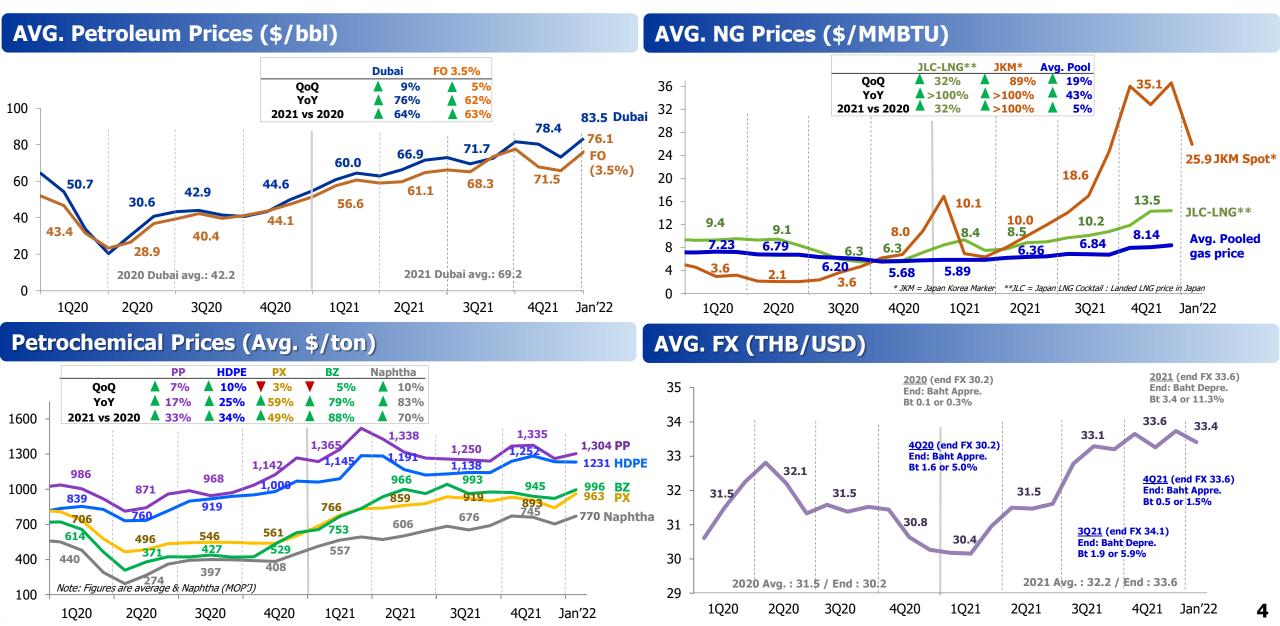




# **Key Business Drivers:**



Increased in most of petroleum and petrochemical prices due to demand recovery resulted from easing of lockdown and vaccines rollout

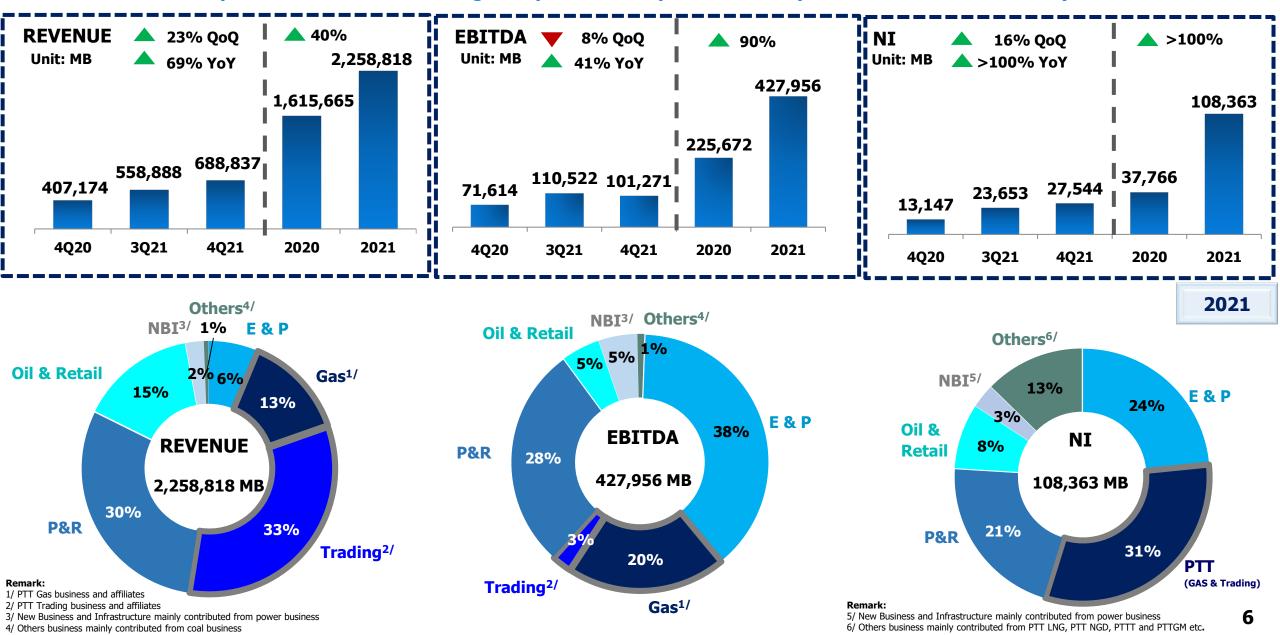






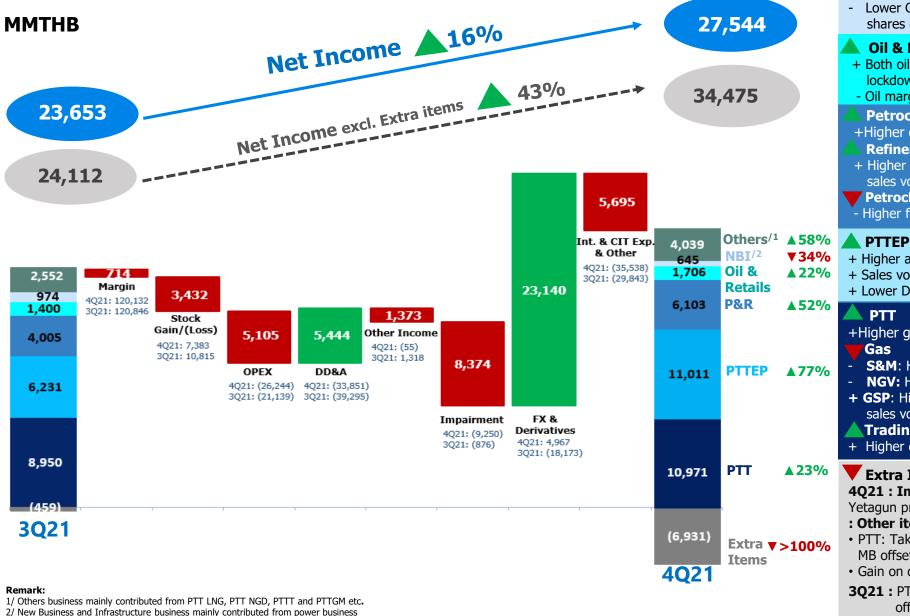
### PTT Consolidated Performance: 4Q2021 & 2021

QoQ: Improved NI mainly from lower derivative loss and increased FX gain despite slightly soften margin and higher impairment loss 2021 vs 2020: Robust performance as a result of global petroleum & petrochemical prices and demands recovery



# 4Q21 vs 3Q21 PTT Consolidated Performance (QoQ):

NI increased from lower derivative loss and higher FX gain despite soften margin and loss from impairment



#### Others

- + Coal: Increased in selling prices, and sales volume due to seasonal demand
- **PTTT:** Decreased from MTM loss of petroleum products
- **NBI** (mainly from power)
- Lower GPSC's performance from increased NG cost and decrease in shares of profit from XPCL due to seasonal impact

#### **Oil & Retail**

- + Both oil and non-oil have increased sales volume from easing of lockdown in 4021
- Oil margin dropped

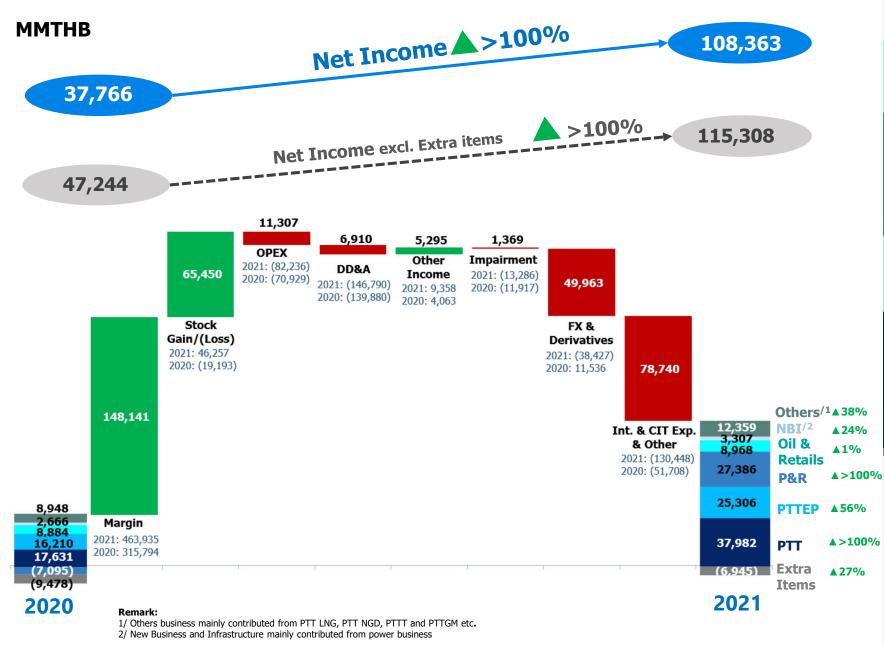
#### **Petrochemical & Refining**

- +Higher derivative gain despite soften operating profit
- Refinerv
- + Higher Mkt GRM due to improved product spreads and higher sales vol.
- **Petrochemical**
- Higher feed cost and lower sales vol.

- <b>A 30%</b>	
<b>▼34%</b> ▲22%	<ul> <li>+ Higher avg. selling prices from higher liquid price</li> <li>+ Sales volume increased from Malaysia and MTJDA project</li> <li>+ Lower DD&amp;A mainly from Bongkot</li> </ul>
<b>▲52%</b>	▲ PTT
<b>▲77%</b>	<ul> <li>+Higher gain on FX despite soften operating profit of Gas</li> <li>Gas</li> <li>S&amp;M: Higher pooled gas cost and lower gas sales volume</li> <li>NGV: Higher gas cost while prices were capped</li> <li>+ GSP: Higher avg. selling prices of all products despite lower sales vol.</li> <li>Trading</li> <li>+ Higher domestic condensate margin &amp; sales vol.</li> </ul>
<b>▲ 23%</b>	<b>Extra Items*</b> (*PTT's portion net tax amount)
v>100%	<ul> <li>4Q21 : Impairment loss ~7,000 MB (PTTEP's Mozambique and Yetagun projects, PTT's NGV, and GC's US project)</li> <li>: Other items ~+100MB mainly from</li> <li>PTT: Take or pay Myanmar gas contract returned to gov. ~2,700 MB offset with gas discount from production shortfall ~1,700 MB</li> <li>Gain on disposal of gas pipeline in Egypt ~1,400 MB</li> </ul>
	<b>3Q21 :</b> PTT's write-off on obsolete materials and supplies of 702 MB offset with TOP's gain on divestment of UBE 233 MB <b>7</b>

# 2021 vs 2020 PTT Consolidated Performance (YTD):

**Escalated performance driven by most of PTT Group Businesses** 



#### Others

- **Coal:** Higher margin due to increased selling prices following Newcastle price despite lower sales vol.
- **NBI** (mainly from power)
- + Increased in shareholding of GPSC despite GPSC's soften performance due to higher fuel costs

#### 🖌 Oil & Retail

- + Improved oil margin; especially gasoline & diesel
- Lower oil sales volume due to Covid-19 impact
- Non-oil was pressured by higher promotion expenses

#### Petrochemical & Refining

#### Refinery

- + Higher stock gain in 2021
- + Higher Mkt GRM mainly from gasoline spread
- Petrochemical
- + Olefins & Aromatics: Improved product spreads

#### 🔺 РТТЕР

- + Higher sales vol. from Oman Block 61 acquisition, Malaysia Block H projects, Bongkot, Contract4, and Arthit.
- + Higher avg. selling prices from liquid price increased

#### PTT

- Gas
- + **GSP**: Higher avg. selling prices, sales volume, and lower feed gas cost
- + **S&M**: Higher industrial customers' selling price linked to FO price, higher gas sales vol. despite higher pooled gas cost
- **Trading**

#### + Higher gross margin and sales vol.

- Extra Items\* (\*PTT's portion net tax amount)
  - **MB** from EP's Mozambique
- **2021 : Impairment loss ~ 9,000 MB** from EP's Mozambique and Yetagun projects, PTT's NGV, and GC's US project
- : Other items ~+2,000 MB mainly from
- **EP**: Gain on bargain purchase of Oman Block 61 of 6,928 MB offset write-off assets in Brazil 2,909 MB
- GC: loss from restructuring of Emery Group 1,295 MB
- PTT: recognition of Take of Pay 2,763 MB and write-off obsolete material and supplies 700 MB offset benefit from shortfall 1,700 MB and gain on disposal of gas pipeline in Egypt 1,394 MB

**2020 :** Impairment of PTTGM's Coal mining impairment of 6,800 MB and EP's Mariana Oil Sands and Yetagun impairments of 1,614 MB

# **PTT EBITDA Breakdown by Business**



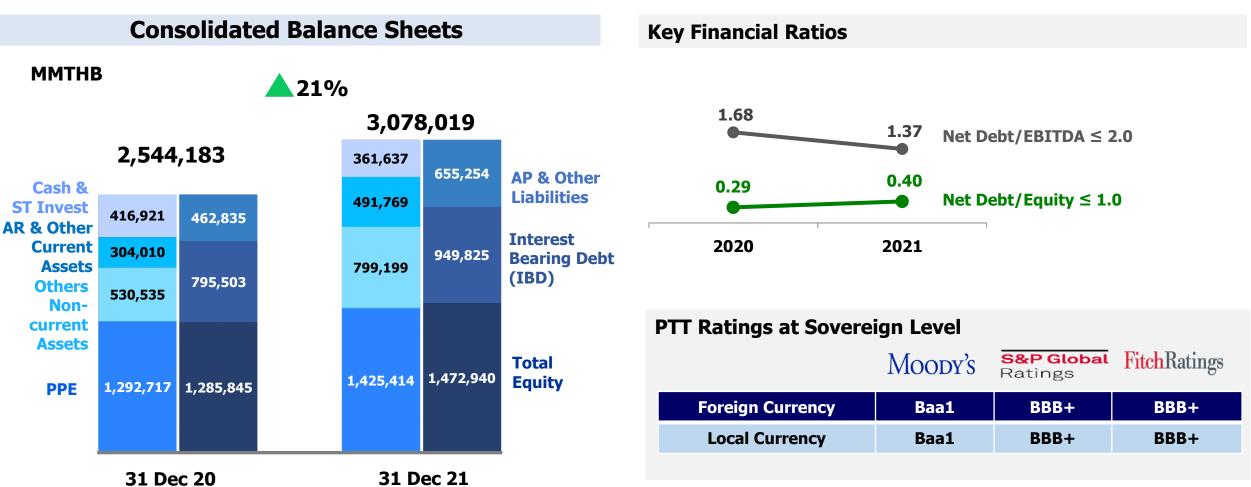
### **Unit: MMTHB**

		4Q20	3Q21	4Q21	QoQ YoY	2020	2021	2021 vs 2020
	GAS	16,202	23,388	19,200	<b>v</b> 18% 🔺 19%	54,942	86,497	▲ 57%
	S&M	2,796	4,281	1,578	<b>▼ 63% ▼ 44%</b>	8,120	14,366	<b>77%</b>
	ТМ	8,084	8,463	7,911	<b>▼ 7% ▼ 2%</b>	34,850	33,071	▼ 5%
	GSP	2,969	8,198	8,443	<b>▲</b> 3% <b>▲</b> >100%	4,879	30,245	▲>100%
	NGV	(159)	(465)	(1,252)	▼>100%▼>100%	(1,836)	(2,363)	▼ 29%
	Others	2,512	2,911	2,520	▼13%	8,929	11,178	<b>25%</b>
1	rading	265	1,942	1,449	▼ 25% ▲>100%	3,024	5,436	<b>&amp; 80%</b>
То	tal	16,467	25,330	20,649	▼18% ▲ 25%	57,966	91,933	<mark>/\</mark> 59%

# **Financial Position**

#### **Strong Balance Sheets maintained credit ratings**



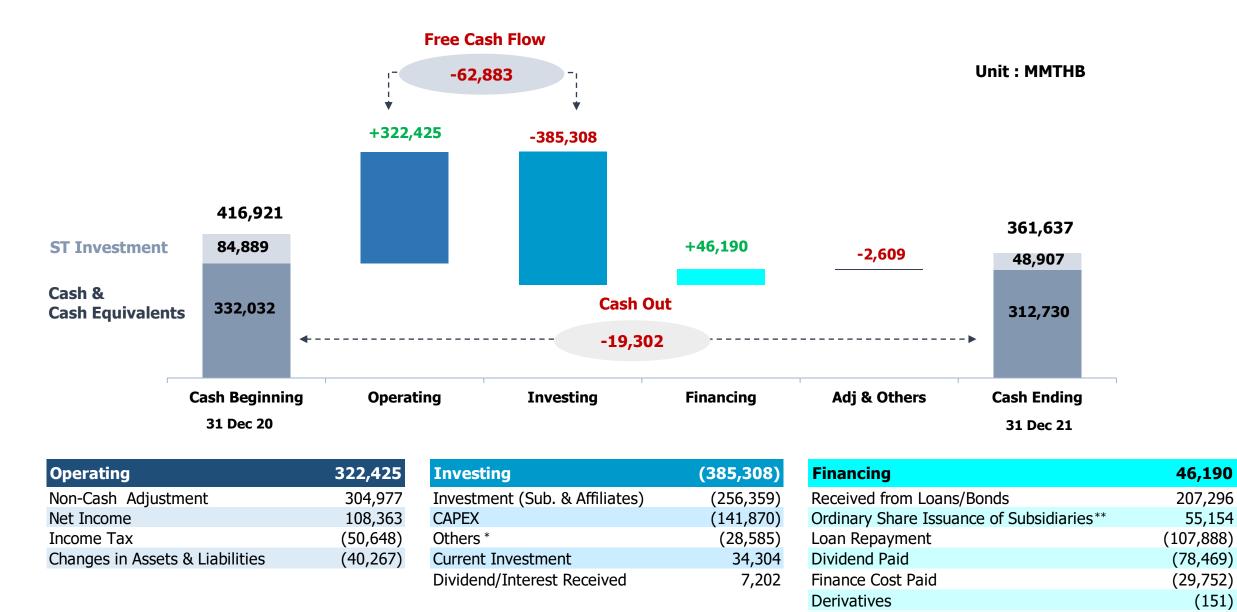


+ Increase in Others Non-current Assets mainly from the increase in intangible assets and goodwill from GC's acquisition of Allnex

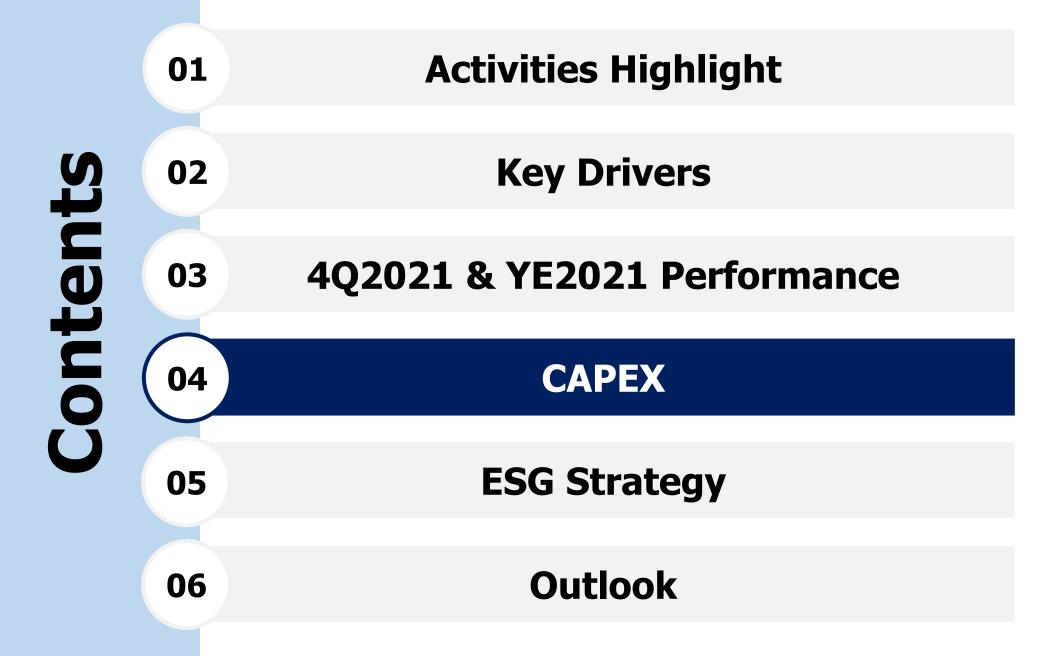
- + Increase in Account Receivables and Inventories from the rise of product prices
- + Higher PPE from PTTEP's business acquisition of Oman Block 61 and TOP's construction in progress of Clean Fuel Project
- + Increase in IBD from long-term loan and bond issuances of GC, PTT, and TOP
- + Increase in Equity due to PTT group's net profit and OR's capital increase

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# **PTT Consolidated Cash Flows 2021**



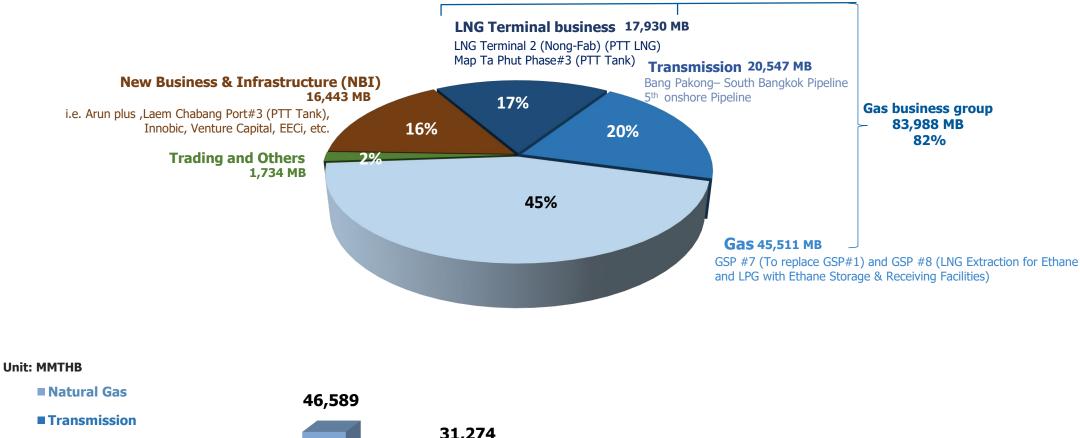




# **PTT: Committed CAPEX (PTT and Wholly Owned Subsidiaries)**



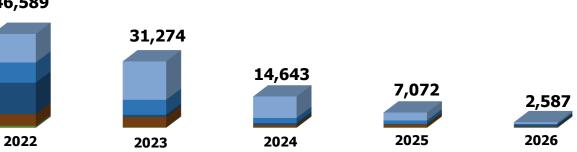
PTT 5-Years (2022-2026) Committed CAPEX Plan totaling Baht 102,165 million or ~ USD 3.2 bn<sup>1/</sup>



LNG Terminal business

■ NBI

Trading and Others



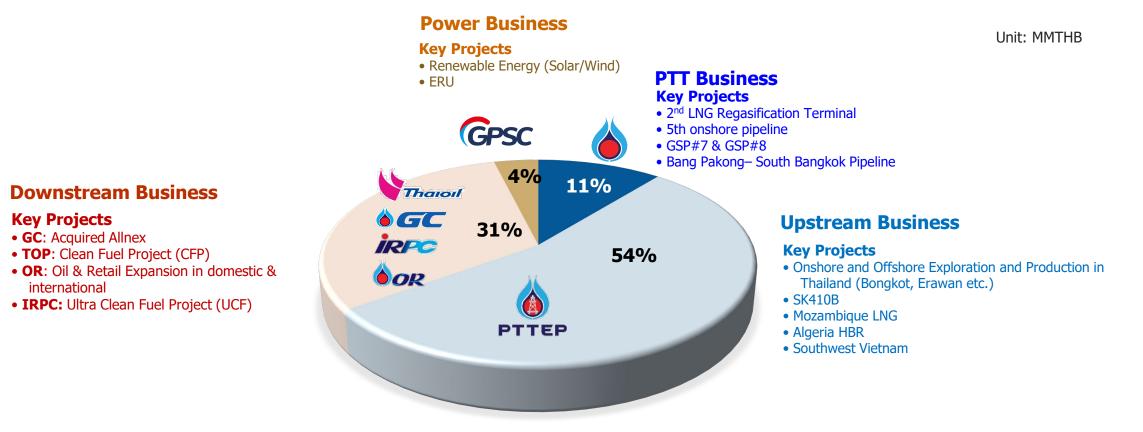
Note: 2022-2026 budget approved by BOD on 16 Dec 21

<sup>1/</sup> FX rate (avg.) 32.1Baht/USD

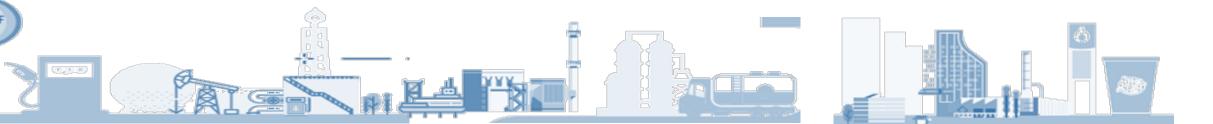
The Provisional uncommitted CAPEX ~Bt 238 bn mainly focus on Future Energy and New Businesses including Life sciences (Pharmaceutical, Nutrition, Medical devices), Renewable energy, Electricity value chain, Logistics & Infrastructure as well as new pipelines network and LNG value chain.

# Committed CAPEX: PTT Group

### Total committed CAPEX during 2022-2026: ~Bt 944 bn or USD 29 bn



#### PTT Group's Provisional CAPEX for 2022 - 2026 ~Bt 747 bn











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Prime Minister statements at COP26, Thailand's transform to moving towards a low-carbon society



"Thailand is willing to be more aggressive in addressing climate change and will strive to reach carbon neutrality by 2050, and net zero emissions on or before 2065. With adequate, timely and equitable technology transfer and cooperation, and most importantly, access to ample green financing facilities, Thailand can increase its Nationally Determined Contributions (NDC) to 40% and reach net zero emissions in 2050. "



Prime Minister Prayut Chan-o-cha presents his statement at the World Leaders Summit during the 26th United Nations Framework Convention on Climate Change Conference of the Parties (UNFCCC COP26). 1 November 2021 Glasgow, United Kingdom

# PTT's Performance on Sustainability Management





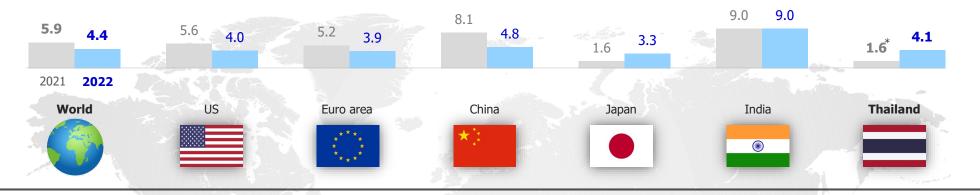




# **2022 Global Economic Outlook:**

#### A Disrupted Global Recovery Amid Rising Caseloads and Higher Inflation

**IMF Forecast – GDP Growth** (%)





- + Improving vaccination rates and more effective therapies (including the newly developed oral antivirals), with adverse health outcomes expected to decline to low levels in most countries by end-2022
- Omicron expected to weigh on activity in 1Q2022, while persistent disparities in access to COVID-19 tools across countries risking prolonging the pandemic
- Continued supply-demand imbalances contributing to high inflation (adding to pressures from elevated energy prices), though the effect to wane later in 2022 as demand rebalances away from goods to services
- Less accommodative monetary policy in the US to curb inflation to prompt tighter global financial conditions
- China's self-inflicted slowdown, due to pandemic-induced disruptions related to the zero-tolerance COVID-19 policy and protracted financial stress among property developers, and negative implications for trading partners



# **2022 Thailand Economic Outlook:**

#### Recovery to Gain Traction in 2022, but Activity Still below Pre-Pandemic Level



\*NESDC = The Office of the National Economic and Social Development Council / FPO = The Fiscal Policy Office / BOT = Bank of Thailand

+ Continued progress with vaccination and "learning to live with COVID-19" policy to boost private consumption (expected growth of 3.4 to 5.6% in 2022 vs. 0.3% in 2021), despite slowing economic activity in 1Q2022 due to Omicron



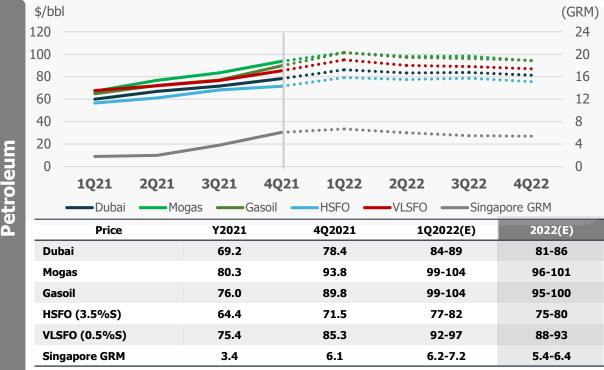
- + Border reopening to allow international tourism to partially recover, especially in 2H2022 (number of foreign tourists expected at 4 to 7.5 mn in 2022 vs. 0.4 mn in 2021)
- + Merchandise exports to continue to grow (expected growth of 3.4 to 5% in 2022 vs. 18.8% in 2021), albeit at a slower rate amid supply disruptions
- + Monetary policy to remain accommodative, amid higher but still-within-target inflation



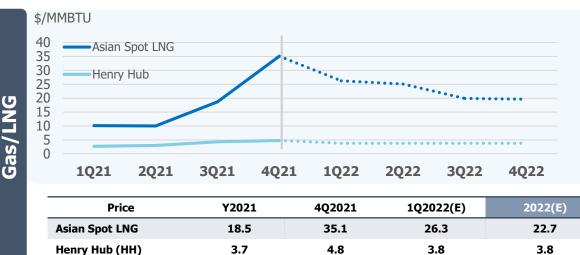
- More limited fiscal space and heavier public debt burdens to pose difficult policy challenges to further support growth and offset the scarring impact of the pandemic
- GDP to not return to pre-pandemic level until 2023



### **2022 Petroleum and Gas Outlook**



Source: PTT, PRISM Petroleum Rolling as of February 2022



Source: FGE & EIA as of January 2022

**Dubai** 

- + Recovered demand driven by higher vaccination rates and low global crude inventories
- + Geopolitical tensions between Russia and Ukraine, and unrest in ME
- Concern of Omicron variants pressure market sentiment
- **OPEC+ agreed to continue increasing production** 400 KBD/month from Aug'21 to Sep'22 and the market will be surplus from Q2'22 onwards
- Refinery maintenance season (Mar-Apr & Sept-Oct)
- US supply gradually recover due to high crude price and the new budget year
- Iran may increase supply in 2H22 if US relief sanction relief within Q1
- Mogas
  - + Rising mobility in Asia amid easing travel restriction measures
  - + Lower Chinese export due to limited export quota
  - + Support from US summer driving season in Q3
  - Concern on Omicron variant caused travel restriction in some countries
  - Easing supply from higher utilization rate along with recovered demand
- Gasoil
  - + Demand recovery from the industrial and transportation sectors
  - + Lower Chinese export due to limited export quota
  - + Low stock levels below 5 years average across all regions
  - Fading heating demand after winter ends
- Fuel Oil
- HSFO: + Higher demand from economic recovery and more installation of scrubber in marine vessels
  - Easing supply from OPEC+ and higher utilization rate along with recovered demand
- VLSFO: + Improved bunker demand following the increasing trading activities
  - Higher supply from the increase in Chinese export quotas, higher utilization rate, and new capacity from Kuwait
- Singapore GRM
  - + Improve following the recovery of gasoline and middle distillates
- Gas/LNG

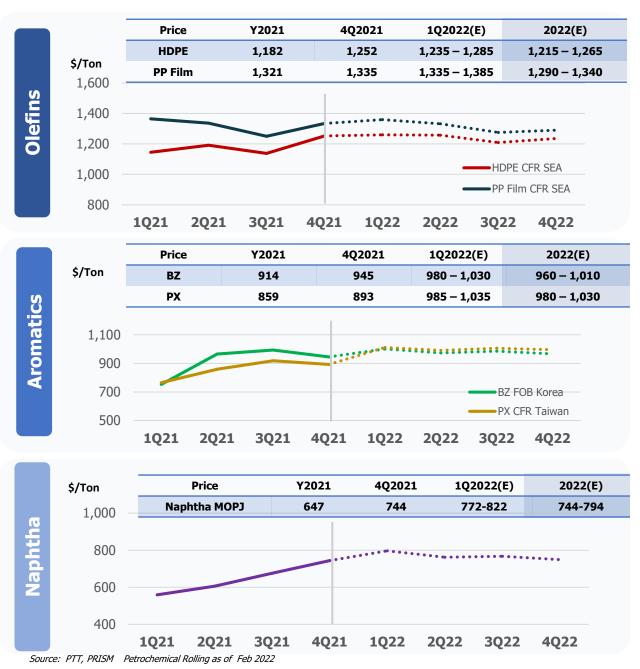
#### Asian Spot LNG: + Geopolitical tensions between Russia and Ukraine

- + European gas stock hit a record low in Jan'22
- Expected more US LNG export in 2022
- Sufficient inventories during this winter in North Asia
- Henry Hub: + Recovered demand since the end of 2021
  - US gas supply will increase more than demand, especially in 2H22



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### **2022 Petrochemical Outlook**



#### **Olefins**

- + **Tighten Asian supply** from production cuts due to squeezed margins and seasonal turnarounds in late 1Q until 2Q
- + **Expected demand recovery** according to brighter economic prospects and higher vaccination campaigns
- + Stronger feedstock costs and freight rates to support olefins prices
- **Incoming additional Asian capacities** from Northeast Asia and Southeast Asia especially China throughout 2022

#### Aromatics

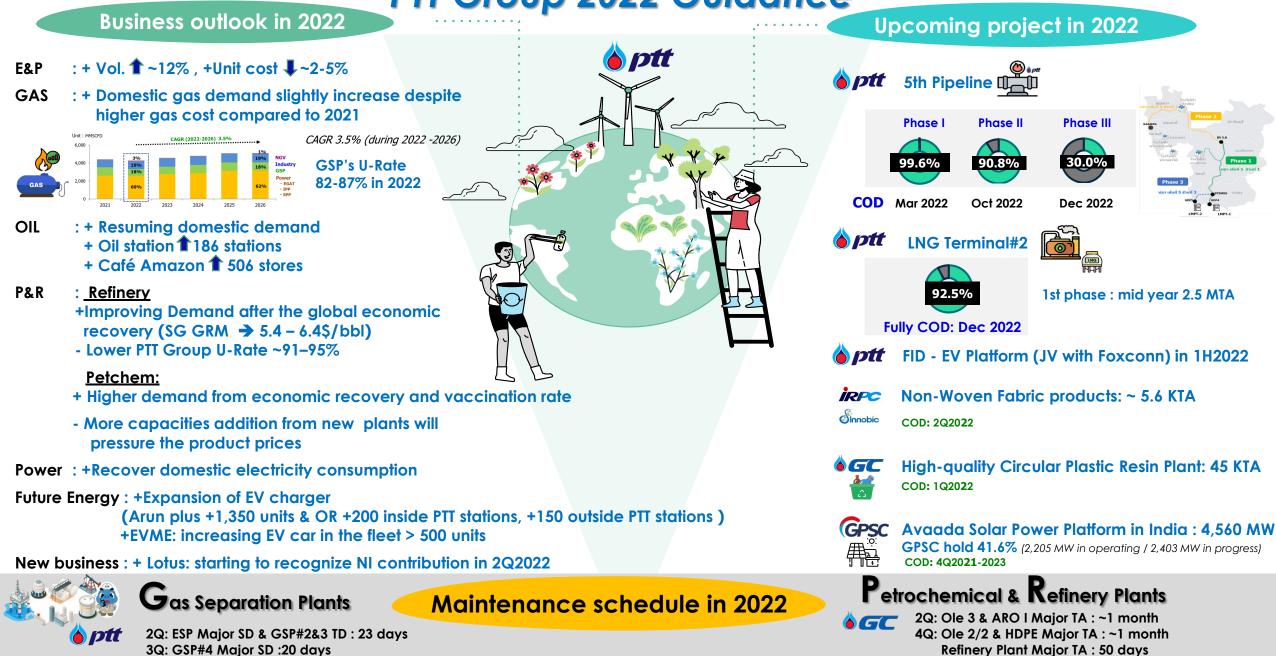
- + Lower supply from production cuts due to squeezed margin and seasonal turnarounds in late 1Q until 2Q
- + Higher demand from new capacities of SM/ PTA downstream and economic recovery
- + Stronger feedstock costs to support aromatics prices
- Closed Asia-US arbitrage opportunities to weigh on BZ sentiment
- Elevated Chinese inventories pressure on BZ & PX markets
- Incoming additional Asian capacities from Northeast Asia and Southeast Asia especially China throughout 2022

#### ▲ <u>Naphtha</u>

- + More gasoline blending demand especially US driving season in 3Q
- + Additional demand from petrochemical plants which expected to COD throughout 2022
- Weak demand as a result of switching to LPG after winter and sluggish petchem margins, prompted more Asian crackers to reduce operating rates
- Cracker maintenance between late Q1 to early 2Q
- **Rising supply from higher refinery's utilization rate** resulted from recovered demand



# PTT Group 2022 Guidance



4Q: GSP#5 SD : 15 days

4Q: Refinery Plant Major TA : ~1 month

IRPC





# **PTT Public Company Limited Investor Relations Department**



Tel. +66 2 537-3518, Fax. +66 2 537-3948



E-mail: ptt-ir@pttplc.com



Website: <u>http://www.pttplc.com</u>



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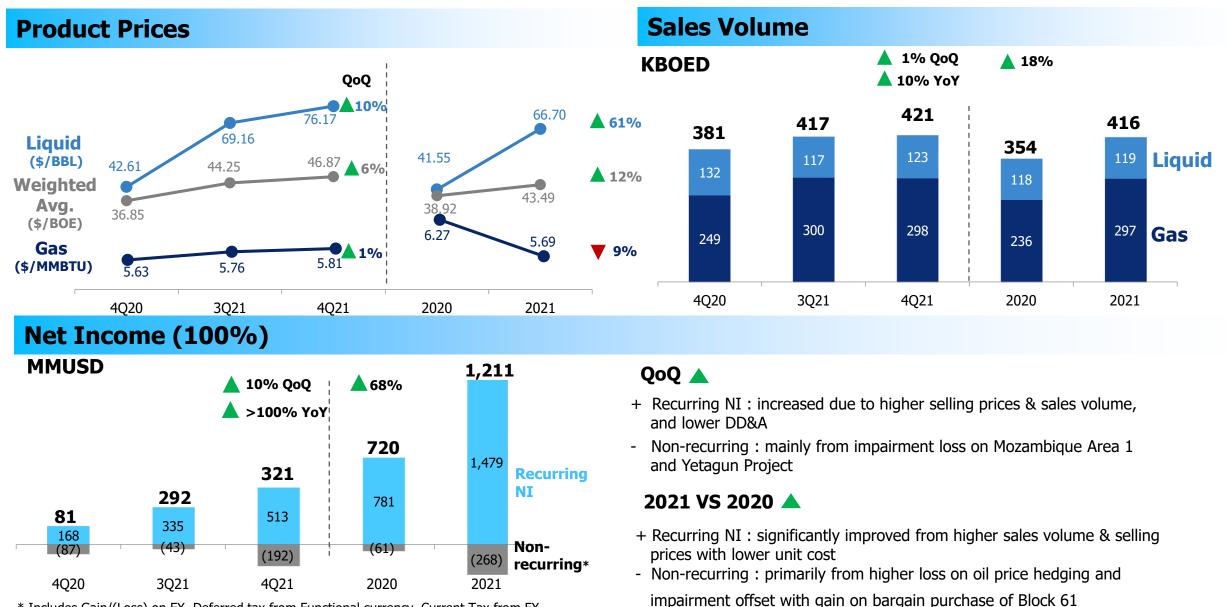
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The information contained in this presentation is subject to change without notice and PTT does not undertake any duty to update the forward-looking statements, and the estimates and assumptions associated with them, except to the extent required by applicable laws and regulations.

### **E&P Performance**

QoQ: Improved performance due to higher selling prices & sales volume as well as lower DD&A

2021 VS 2020: Strengthen performance due to higher sales volume, selling prices, and extra gain on bargain purchase of Block 61

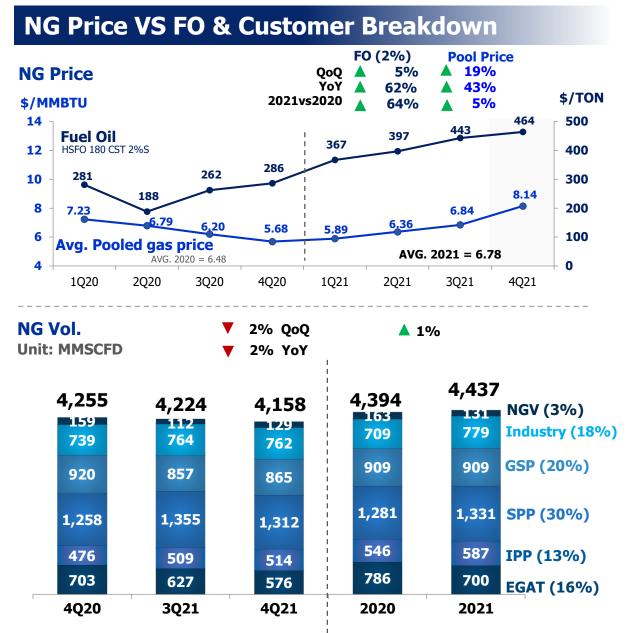


\* Includes Gain/(Loss) on FX, Deferred tax from Functional currency, Current Tax from FX Revaluation, Gain/(Loss) from Financial Instruments, Impairment loss on assets and etc.

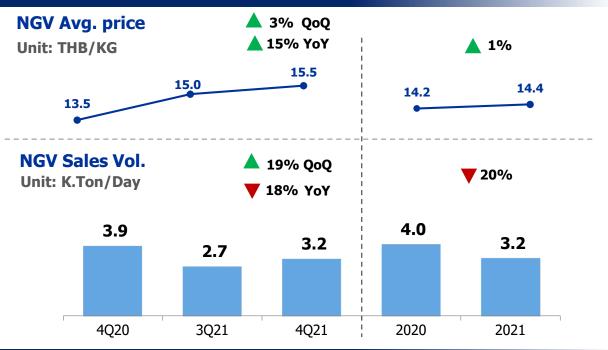
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### **Gas Business**

QoQ : Pool price increased from LNG import and lower NG vol. from soften power demand as well as pressured gas supply 2021 vs 2020 : Increased gas sales vol., higher industrial selling prices referenced to FO price



#### **NGV Price & Sales Volume**



# Key Highlights

### QoQ 🔻

- Avg. pooled gas price increased from imported LNG and Myanmar gas
- Decreased overall NG sales volume mainly from power producers due to seasonal demand and lower gas supply
- + Industrial selling prices linked to FO increased
- + NGV vol. increased from easing lockdown and the cap of NGV price

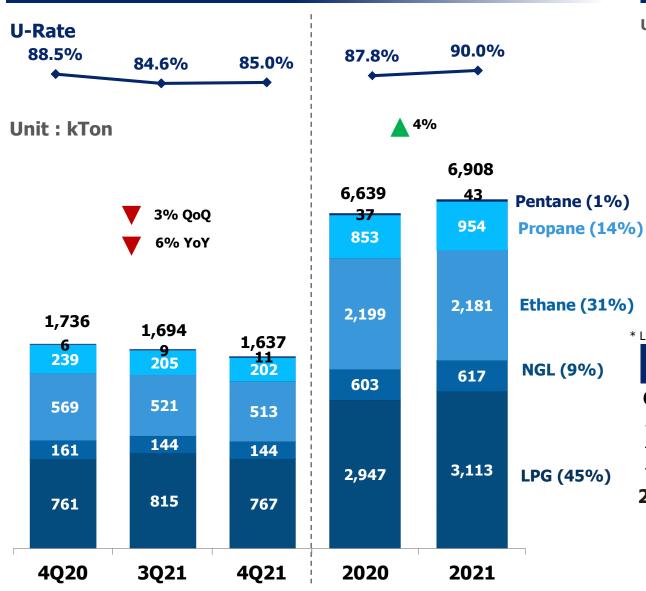
#### 2021 vs 2020 🔺

- + NG sales vol. increased from industrial customers due to the recovery of economic activities
- + Industrial selling prices improved according to FO price linked
- NGV sales vol. dropped from lockdown measuresand switching to alternative fuels

### **Gas Business : Gas Separation Plant (GSP)**

QoQ : GSP performance improved from higher average selling prices despite lower sales volume 2021 vs 2020 : Outperformed GSP performance due to higher selling prices & volume as well as lower feed cost

# **GSP Sales Vol. & U-Rate**



### **GSP Feed Cost vs Petchem. Price**



- + Higher sales volume according to higher petrochemical demand and lower plants' shutdown compared to 2020
- + Lower feed gas cost



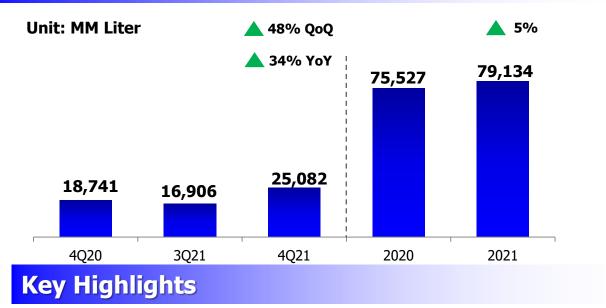
# **Trading Business:**

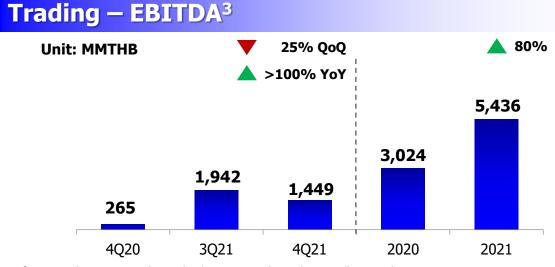
**QoQ: Soften EBITDA due to lower gross margin despite increased sales volume** 

2021 vs 2020 : Enhanced EBITDA mainly due to improved domestic condensate margin and sales volume



### Sales Volume<sup>2</sup>





<sup>1</sup> PTT Trading BU + trading subsidiaries: FX Adjusted + gain/loss on derivatives + Joint Trade Agreement (JTA)

#### <sup>2</sup> PTT Trading BU + trading subsidiaries + JTA

<sup>3</sup> PTT Trading BU + trading subsidiaries: FX Adjusted + gain/loss on derivatives

#### QoQ 🔻

- Margin decreased due to loss on mark to market in 4Q21
- + Increased sales vol. from higher crude out-in and out-out activities following demand recovery
- EBITDA dropped following lower gross margin

#### 2021 vs 2020 🔺

- + Higher gross margin mainly from domestic condensate as well as out-out trading products e.g., LNG, LPG, and Aromatics
- + Volume increased due to global demand recovery from the easing of lockdown
- + EBITDA improved from higher gross margin and sales volume

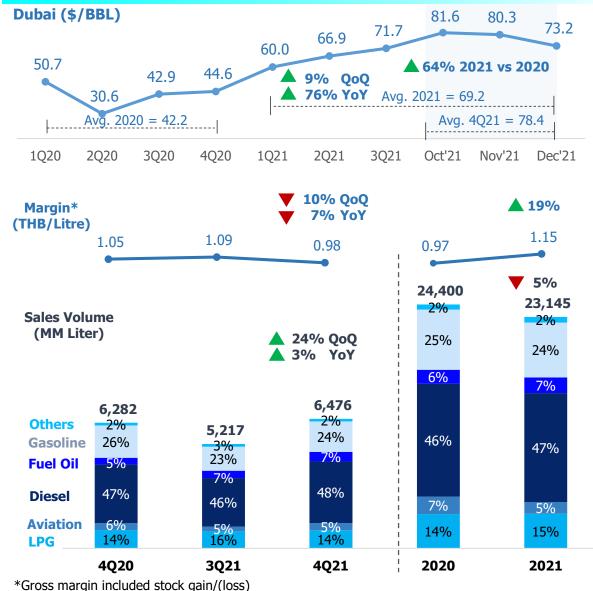


# **Oil Business : OR Group**

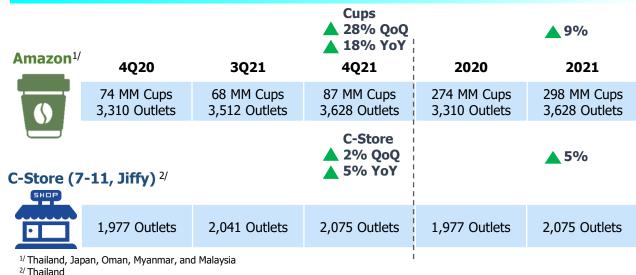
QoQ : Better performance from both of Oil and Non-oil sales volume despite lower margin

2021 vs 2020 : Improved Oil performance from wider oil margin despite reduced oil sales volume and soften Non-oil performance

### **Oil Business**

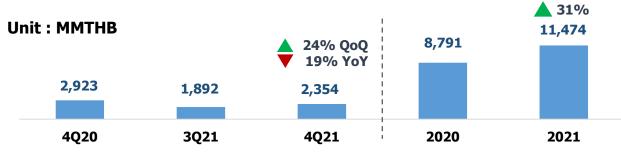


#### **Non-oil Business**



<sup>4</sup> Inaliand

#### **Net Income**



QoQ : ▲ Oil : Rising sales volume due to easing lockdown measures despite lower margin ▲ Non-Oil : Higher sales volume from resumed normal operating hours of F&B outlets and CVS

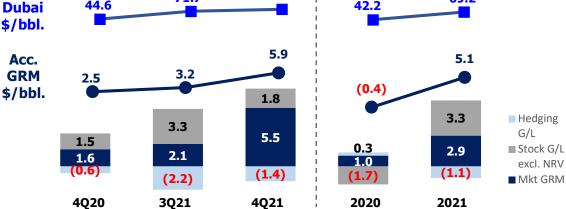
2021 vs 2020:

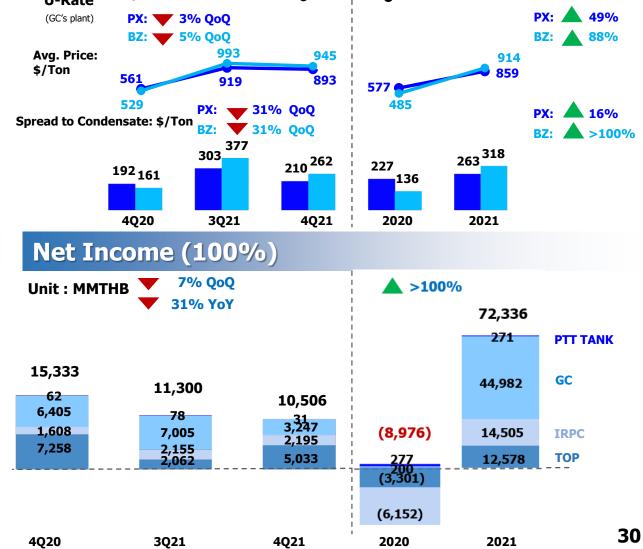
Oil : Better margin while sales volume dropped from aviation, gasoline, and diesel
 Non-Oil : Soften performance from higher promotion expenses despite continued outlet expansion

### **P&R Businesses**

**QoQ: Soften performance primarily from petrochemical business resulted from higher feed cost and lower volume** 2021 vs 2020: Robust performance from stock gain and petrochemical prices hiked following global demand recovery

#### **Aromatics** Olefins Olefins 104% **99**% 100% 97% BTX 97% 98% 96% 91% **U-Rate** 91% 80% **U-Rate** (GC's Plant) PX: (GC's plant) PX: **V** 3% QoQ 7% QoQ PP: 33% PP: BZ: 👿 5% QoQ BZ: HDPE: 10% QoQ Avg. Price: HDPE: 34% Avg. Price: 993 945 **914** \$/Ton LLDPE: 8% 000 \$/Ton 38% 859 **561** 893 919 577 1,335 1,321 1,250 529 485 1,285 PX: 👿 31% QoQ PX: 1,142 Spread to Condensate: \$/Ton 1,200 BZ: **31% QoQ** 1,252 BZ: 992 1,000 1,182 377 1,185 263.<sup>318</sup> 303 210<sup>262</sup> 1,138 227 192 161 880 983 136 867 2020 2021 4Q20 3Q21 4Q21 4Q20 3Q21 4Q21 2020 2021 Net Income (100%) Refinery 7% QoQ Refinery **>100%** Unit : MMTHB 102% 95% 96% **95%** 88% **U-Rate** 31% YoY 72,336 Avg. 78.4 71.7 **69.2** 271 PTT TANK **44.6** 42.2 Dubai \$/bbl. 15,333 GC 44,982







# **NBI: Power - GPSC**

1,875

3Q21

1,168

4Q21

2020

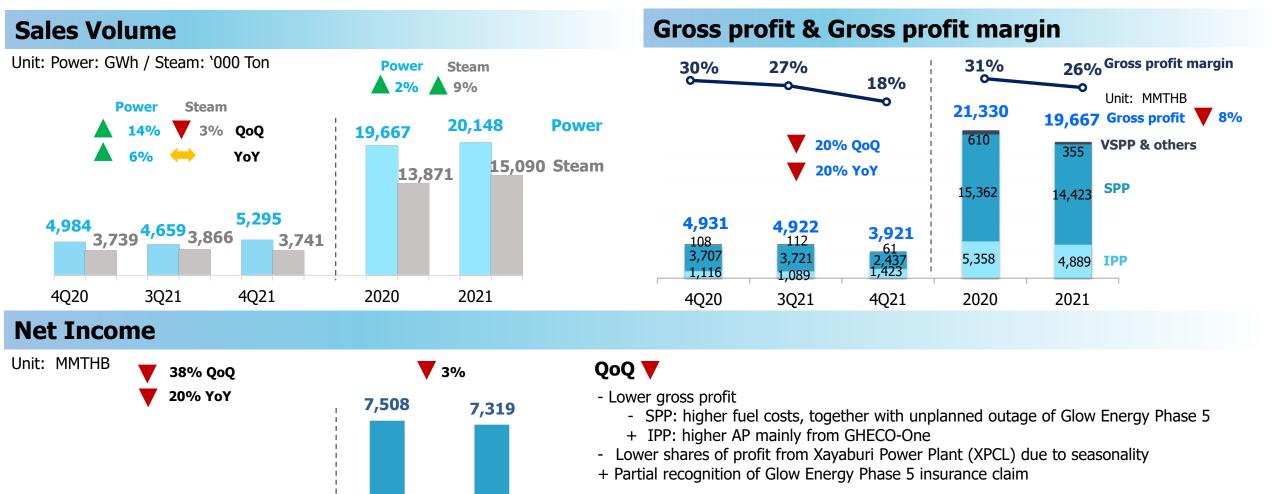
2021

1,458

4Q20



QoQ: NI decreased due to higher fuel costs affected SPP's profit and lower XPCL's contribution 2021 vs 2020: Soften NI due to higher fuel costs and unplanned outages, despite better XPCL's performance



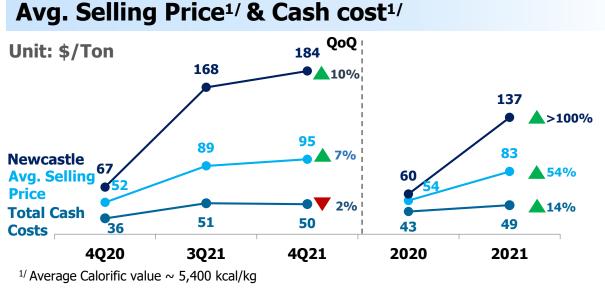
#### 2021 vs 2020 🔻

- Lower gross profit
  - SPP: higher fuel costs and unplanned outage of Glow Energy Phase 5
  - IPP: lower AP due to planned & unplanned outage of GHECO-One in 1Q21 3Q21

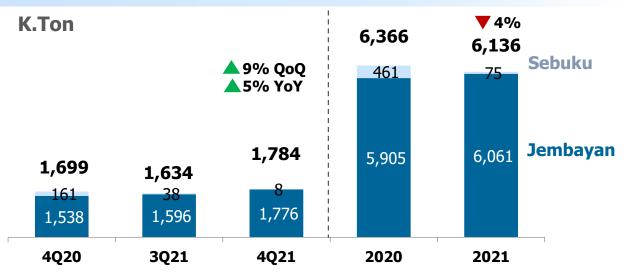
+ Higher shares of profit from XPCL due to drought situation in 2020

### **Other Business : Coal business (SAR)**

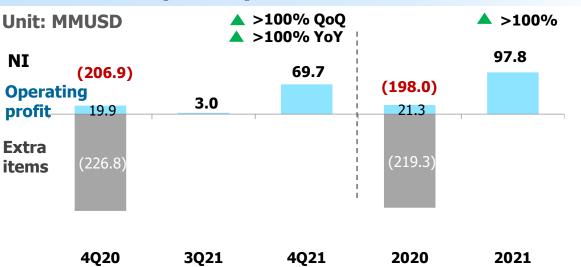
QoQ: NI improved due to rising avg. selling prices and sales volume, as well as higher hedging gain 2021 vs 2020: NI increased from higher avg. selling prices referenced to Newcastle price surged, and impairment of assets in 2020



#### **Sales Volume**



# Net Income (100%)



# **Key Highlights**

#### QoQ 🔺

- + Avg. selling prices increased due to escalated Newcastle price
- + Higher sales volume from higher China's demand due to energy shortage crisis
- + NI improved mainly from increased avg. selling prices and sales volume with higher commodity hedging gain (3Q21 = hedging loss)

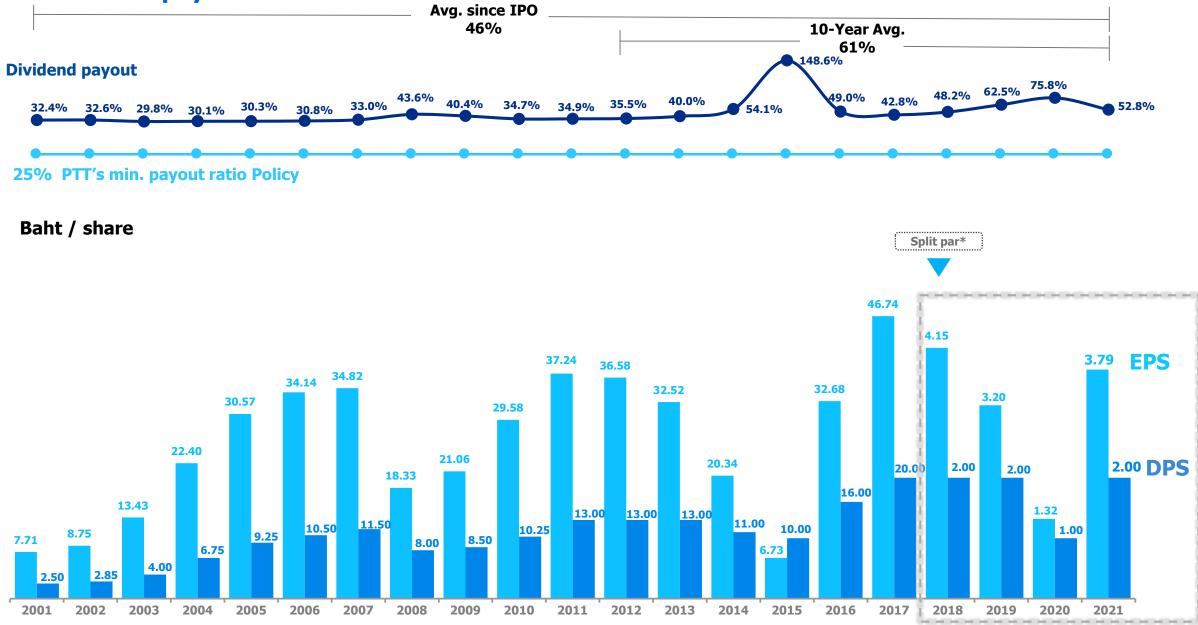
#### 2021 vs 2020 🔺

- + Avg. selling prices largely improved following referenced Newcastle price
- Sales volume dropped from lower production plan and ceased operation of the Sebuku coal mine
- + NI improved mainly from sharply increased avg. selling prices , and there was impairment of assets in 2020

# **Dividend Policy & Historical Payments**

# 🍐 ptt

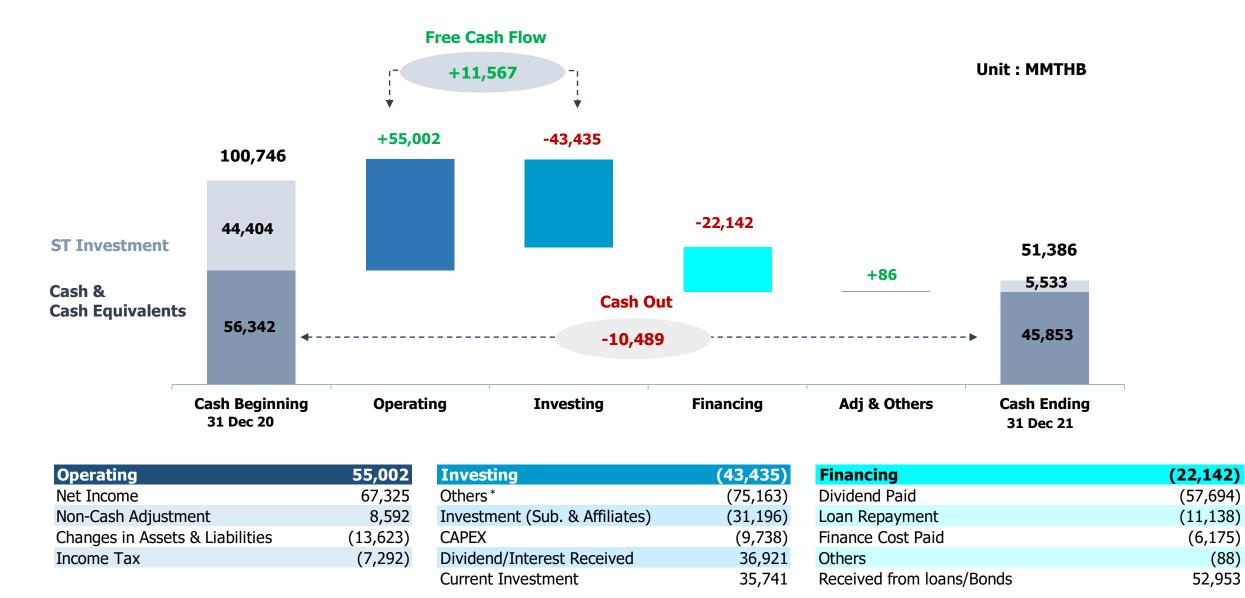
### 2021 Dividend payout at 52.8%



\* Split par value from 10 to 1 Baht/share since 24 April 2018

# **PTT Only Cash Flows 2021**





(88)

# PTT Group Performance : 4Q2021 (QoQ & YoY)



Unit : MMTHB		Performance 100%					% PTT holding	Equity Method % PTT				
		<u>4020</u>	<u>3Q21</u>	<u>4021</u>	<u>QoQ</u>	<u>YoY</u>		<u>4Q20</u>	<u>3Q21</u>	<u>4Q21</u>	<u>QoQ</u>	<u>YoY</u>
PTT Net Op	erating Income	8,351	8,248	7,683	-7%	-8%		8,351	8,248	7,683	-7%	-8%
<u>E&amp;P</u>	- PTTEP	2,527	9,545	10,646	12%	>100%	65.29%	1,623	6,231	6,950	12%	>100%
<b>Petrochem</b>	<u>ical</u>	6,467	7,083	3,278	-54%	-49%		2,885	3,545	1,064	-70%	-63%
	- GC	6,405	7,005	3,247	-54%	-49%	48.18%	2,824	3,467	1,033	-70%	-63%
	- Other	62	78	31	-60%	-50%		61	78	31	-60%	-49%
<u>Refining</u>		8,866	4,217	7,228	71%	-18%		1,187	693	4,070	>100%	>100%
	- TOP	7,258	2,062	5,033	>100%	-31%	48.03%	455	(337)	3,000	>100%	>100%
	- IRPC	1,608	2,155	2,195	2%	37%	48.05%	732	1,030	1,070	4%	46%
<u>Oil</u>	- OR	2,923	1,893	2,353	24%	-20%	75.00%	3,035	1,410	1,699	20%	-44%
<u>NBI</u>	- GPSC/TP/DCAP/PTTES/PTTDIGITAL/ENCO	2,104	2,263	1,534	-32%	-27%		587	974	645	-34%	10%
Others Bus	iness	(4,448)	3,344	5,705	71%	>100%		(4,538)	2,552	5,423	>100%	>100%
Inter	- PTTER/PTTGM	(5,799)	538	3,298	>100%	>100%	100.00%	(6,010)	36	3,348	>100%	>100%
<u>Gas</u>	- PTTLNG/PTTNGD/PTTGL/TTM(T)/TTM(M)	1,037	2,412	2,316	-4%	>100%		1,157	2,118	1,971	-7%	70%
<u>Other</u>	- PTTT/Others <sup>1/</sup>	314	394	91	-77%	-71%		315	398	104	-74%	-67%
Shared of Net Income from Affiliates		18,439	28,345	30,744	8%	67%		4,779	15,405	19,851	29%	>100%
Tax Adjust	ment for Gain on Disposal of Investment and Asset	17	-	10	100%	-41%		17	-	10	100%	-41%
PTT Conso	lidated Net Income	26,807	36,593	38,437	5%	43%		13,147	23,653	27,544	16%	>100%

1/Including PTTGE,BSA, and PTT TCC

# PTT Group Performance : 2021 vs 2020



Unit : MMTHB			We PTT holding% PTT holding20202021 VS 202020212021 VS 2020202020212021 VS 202020212021 VS 202017,63134,02493%17,63134,02493%22,66438,86471%65.29%14,78325,36972%40745,253>100%48.18%9710,453>100%20244,982>100%48.18%9710,482>100%207277271-22%277271-22%10,943327,083>100%48.03%(4,540)5,284>100%(6,152)14,505>100%48.03%(4,540)5,284>100%(6,152)14,505>100%48.03%(4,540)5,8848,98711%10,42323,536>100%75.00%8,8848,98724%10,42323,536>100%2,6663,30724%10,42315,358>100%1,96213,441>100%					
		<u>2020</u>	<u>2021</u>	<u>2021 VS 2020</u>		<u>2020</u>	<u>2021</u>	<u>2021 VS 2020</u>
PTT Net Op	erating Income	17,631	34,024	93%		17,631	34,024	93%
<u>E&amp;P</u>	- PTTEP	22,664	38,864	71%	65.29%	14,783	25,369	72%
<b>Petrochemi</b>	ical	477	45,253	>100%		374	10,753	>100%
	- GC	200	44,982	>100%	48.18%	97	10,482	>100%
	- Other	277	271	-2%		277	271	-2%
<u>Refining</u>		(9,453)	27,083	>100%		(7,457)	12,170	>100%
	- TOP	(3,301)	12,578	>100%	48.03%	(4,540)	5,284	>100%
	- IRPC	(6,152)	14,505	>100%	48.05%	(2,917)	6,886	>100%
<u>Oil</u>	- OR	8,791	11,474	31%	75.00%	8,884	8,987	1%
<u>NBI</u>	- GPSC/TP/DCAP/PTTES/PTTDIGITAL/ENCO	10,423	23,536	>100%		2,666	3,307	24%
Others Busi	iness	2,869	15,358	>100%		1,962	13,441	>100%
Inter	- PTTER/PTTGM	(6,318)	4,712	>100%	100.00%	(7,026)	3,880	>100%
<u>Gas</u>	- PTTLNG/PTTNGD/PTTGL/TTM(T)/TTM(M)	7,153	9,265	30%		6,953	8,157	17%
<u>Other</u>	- PTTT/Others <sup>1/</sup>	2,034	1,381	-32%		2,035	1,404	-31%
Shared of Net Income from Affiliates		35,771	161,568	>100%		21,212	74,027	>100%
Tax Adjustr	nent for Gain on Disposal of Investment and Asset	(1,077)	312	>100%		(1,077)	312	>100%
PTT Consoli	idated Net Income	52,325	195,904	>100%		37,766	108,363	>100%

1/Including PTTGE,BSA, and PTT TCC

# **PTT Group Accounting Structure**

#### Data as of 31 Dec 2021

ess Gro	up	Interna	tional Trad	ng Business (	Group	Petroche Refining Bus	
PTTEP PTTNGD PTTLNG PTTGL	Consolidate 65.29% <sup>2/</sup> 58.00% 100.00% 50.00%	PTT International London Ltd.	Trading	PTTT PTTT LDN PTTT USA	Consolidate 100.00% 100.00% 100.00%	Petrochemical Subsidiaries PTT Global Chemical Plc. <sup>1/</sup> PTT Tank Terminal Co., Ltd. Refining Subsidiaries Thai Oil Plc. <sup>1/</sup> IRPC Plc. <sup>1/</sup>	GC 48.18% <sup>2</sup> PTTTANK 100.00% Consolidate TOP 48.03% <sup>2</sup> IRPC 48.05% <sup>2</sup>
TTM (T) TTM (M) MAP	Equity 50.00% 50.00% 49.00%	C	oil Busin	ess Group			
		Subsidiaries PTT Oil & Retail B	usiness Plc.	OR	Consolidate 75.00%		
frastruo	cture B	usiness G	roup	Int	ternation	al Investment Bus	iness Group
	PTT I PTTE	C DIGITAL S	Consolidate 75.23% <sup>2/</sup> 20.00% 40.00% 50.00%	PTT Green Energ	y Pte. Ltd	PTTER PTTGE PTTGM	Consolidate 100.00% 100.00% 100.00%
	DCA	P	Equity 35.00%			Others	
							Consolidate 25.00% <sup>3</sup> C 100.00%
	Baa	nia Robotics	Fair value 2.73% 9.47%	Joint Ventures Suez Environm	ental Services Co	., Ltd. SES	Equity 40.00%
	PTTEP PTTNGD PTTLNG PTTGL TTM (T) TTM (M) MAP	PTTEP 65.29% <sup>2/</sup> PTTNGD 58.00% PTTLNG 100.00% PTTGL 50.00% TTM (T) 50.00% MAP 49.00%	Consolidate         PTTEP       65.29%²/         PTTNGD       58.00%         PTTLNG       100.00%         PTTGL       50.00%         PTTGL       50.00%         TTM (T)       50.00%         TTM (M)       50.00%         MAP       49.00%         Subsidiaries       PTT International London Ltd.         PTT International USA Inc.       Image: Consolidate Conso	Consolidate PTTEP PTTINGD PTTEN PTTEN PTTEN TTGLSs.00% Ss.00% 100.00% PTGLSubsidiaries PTT International Trading Pte. PTT International Trading USA Inc. Di Busiciaries PTT Oil & Retail Business Pte.Map49.00%Subsidiaries PTT Oil & Retail Business Pte.Subsidiaries PTT Oil & Retail Business Pte.Consolidate PTT DIGITAL Enco75.23% 2'/ 20.00% EncoDESC75.23% 2'/ 20.00% EncoPTTES Enco40.00% 50.00%PTTES Enco50.00% 20.00%DCAPSequity 35.00%	Consolidate PTTEP       Subsidiaries DS.29% <sup>27</sup> SS.00% PTTLNG       PTT International Trading Pte. PTT International Trading London Ltd. PTT International Trading USA Inc.       PTTT PTT USA         Equity TM (M)       S0.00% S0.00% MAP       OIl Business Group       PTT USA         Equity MAP       Subsidiaries PTT Oil & Retail Business Plc.       OR         Subsidiaries PTT Oil & Retail Business Plc.       OR         Consolidate       PTT ES Consolidate       Subsidiaries PTT ES 40.00%       PTT ES 50.00%         Consolidate       DCAP       Subsidiaries S0.00%       PTT Equity S5.00%       Subsidiaries PTT Green Energy PTT Global Mana	Consolidate       Subsidiaries       Consolidate         PTT EP       65.29%2       PTT International Trading Pte.       PTT       100.00%         PTTINGD       50.00%       PTT International Trading       PTTT LDN       100.00%         PTTGL       50.00%       PTT International Trading       PTTT UDN       100.00%         PTTGL       50.00%       OIl Business Group       PTTT USA       100.00%         TTM (T)       50.00%       Oil Business Group       Consolidate         MAP       49.00%       Oil Retail Business Plc.       OR       Consolidate         TTM (T)       50.00%       Subsidiaries       Consolidate       75.00%         TTM (T)       50.00%       Oil Business Plc.       OR       Consolidate         Subsidiaries       OR       Consolidate       75.00%         TTT Oil & Retail Business Plc.       OR       Consolidate       Subsidiaries         GPSC       75.23% 27       PTT Energy Resources Co., Ltd.       PTT Giobal Management Co., Ltd.         PTTES       40.00%       50.00%       PTT Giobal Management Co., Ltd.         DCAP       35.00%       Subsidiaries       Business Service Alliance Co., Ltd.	Consolidate PTTRGD       Subsidiaries PTT NGD       Consolidate Stabilitaries       Consolidate PTT International Trading PTT NGD       PTT International Trading PTT International Trading London Ltd.       PTT International Trading PTT International Trading London Ltd.       PTT International Trading PTT International Trading London Ltd.       PTT International Trading PTT International Trading       PTT International Trading PTT International Trading       PTT International Trading PTT INSD       Petrochemical Subsidiaries PTT Global Chemical PIC. <sup>1/</sup> PTT Tank Terminal Co., Ltd.         TTM (T)       Souted Subsidiaries       OII Business Group       PTT OI & Retail Business PIC.       OR       Consolidate 75.00%       Thernational Investment Bus         Frastructure Business Group       Consolidate PTT DIGTAL       75.23% <sup>2/</sup> 20.00%       Subsidiaries PTT Global Annagement Co., Ltd.       PTTER PTT Global Management Co., Ltd.       PTTER PTT Global Management Co., Ltd.         DCAP       Equity 35.00%       Subsidiaries Subsidiaries       Subsidiaries PTT Global Management Co., Ltd.       PTTER PTT Global Management Co., Ltd.       PTTER PTT Global Management Co., Ltd.       PTTER PTT Global Management Co., Ltd.       PTT Global Management

the power to control the financial and operating policies. <sup>2/</sup> Holding portion of PTT Group (direct & indirect)

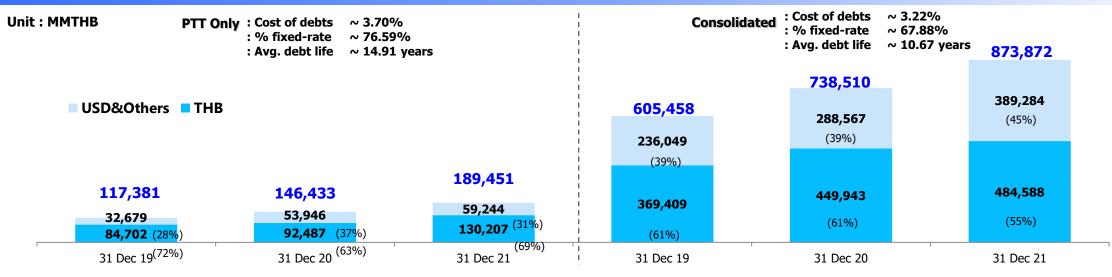


### **Debt Profile : Control Cost & Manage Risk**

#### Managed debt according to financial risk and policy



#### **Debt Portfolio**

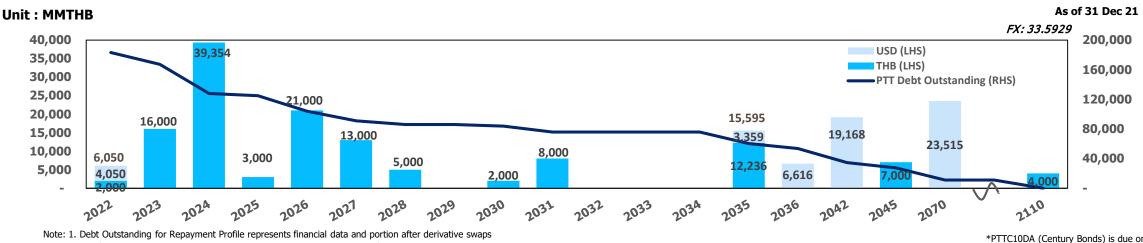


Note : 1. PTT Data as of 31 Dec 21 (THB/USD = 33.5929 THB/JPY = 0.2944) excluding liabilities from finance leases.

2. Debt Outstanding represents amount and portion before derivative swaps, and reconciled with accounting.

3. Cost of debts, % fixed rate, and avg. debt life took into account the derivative transactions, including withholding tax (update as of 31 Dec 21).

#### **PTT Only : Debt Outstanding and Repayment Profile**



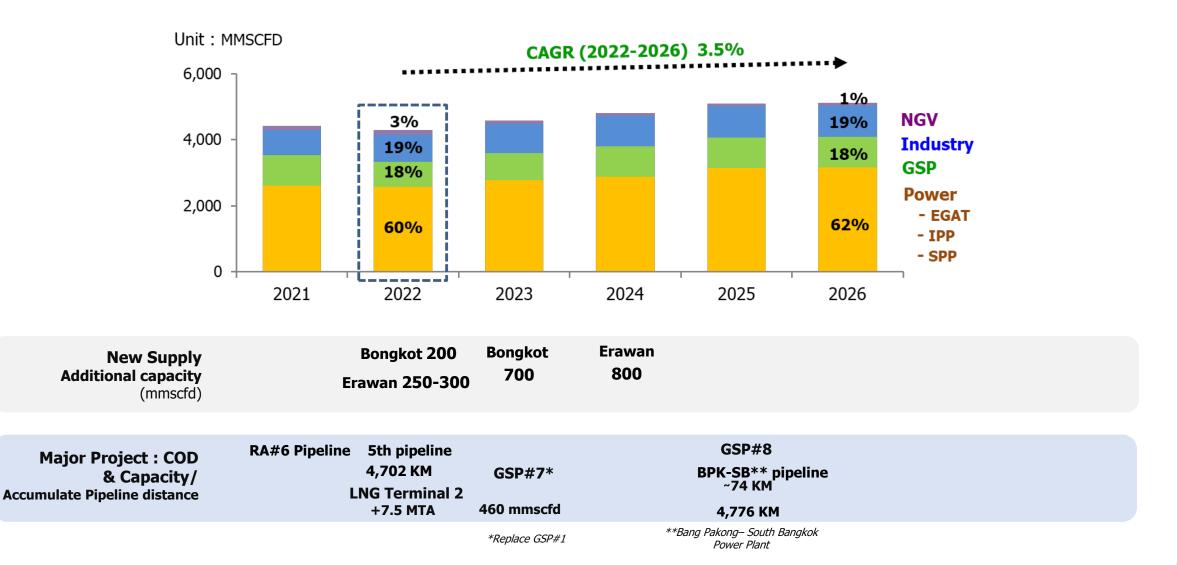
2. Bond repayment amounting 4,050 MB in 2022 is THB swaps to USD and amounting 6,236 MB in 2035 is USD swaps to THB

# **Gas Business Roadmap**

### Short term Gas Demand growth be maintained

# **b**ptt

### Thailand Gas Demand Outlook (Short Term – 5 year plan)

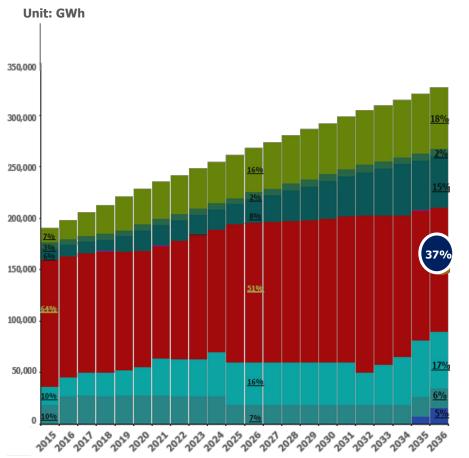


# **Newly Thailand Power Development Plan**

### **Stronger demand of NG for power plants**

#### **PDP 2015**\*

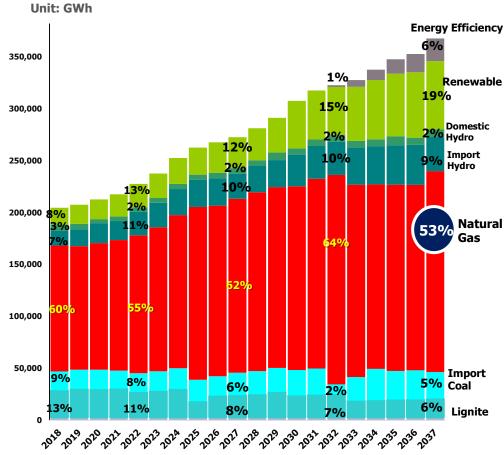
#### Natural Gas growth upon Government fuel diversification policy for power generation



### **Natural Gas Energy Efficiency** 1% Renewable 19% 15% Domestic 70/ Hydro Import **g**o Hydro 2% Natural 53% Gas 64%

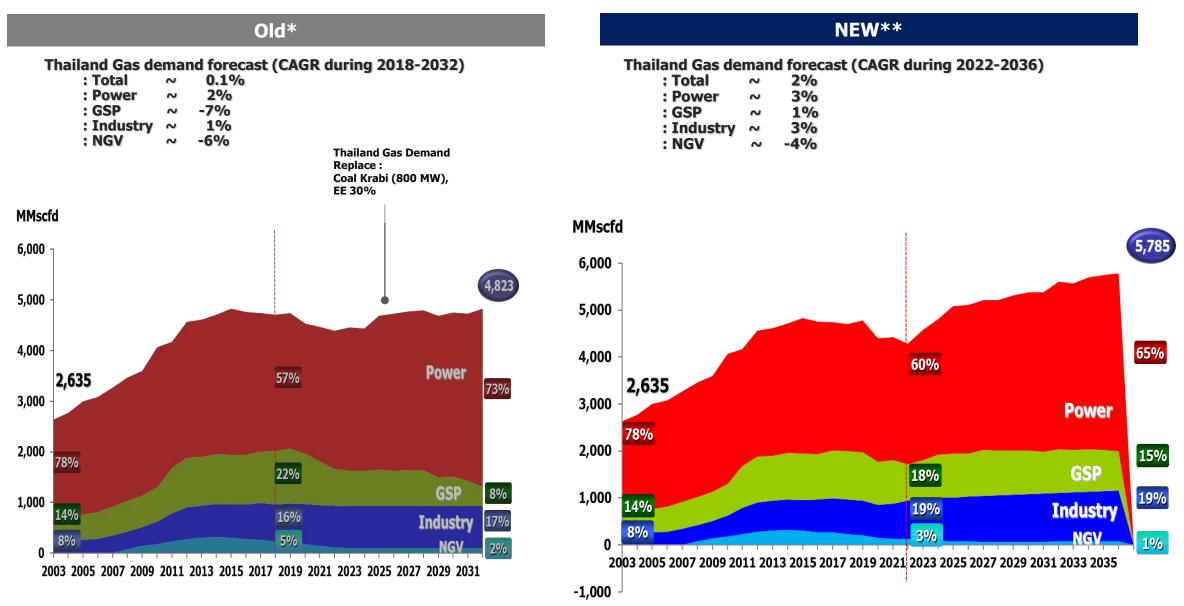
#### PDP 2018 Rev.1\*\*

### be the most important source of energy with highest portion among other fuels



# **Natural Gas Demand**

### Growth of natural gas upon Government fuel diversification policy for power generation



\*Source: Ministry of Energy



# **Natural Gas Price Structure : As of Dec 2021**



Gas prices are mostly agreed under long term contracts and volatility pass-through to ensure stable returns

Cust	Customers		Sales Price Structure									
Cust		Gas Pool	Price +	Supply Margins	+	Pipeline Tariffs						
Power Produ : EGAT : IPP : SPP	16% 13% 30%	Average Purchas		1.75% * 1.75% * 9.33% *		21.7 Bt/MMBtu						
CCD	200/	* EGAT IPP and SPP Supp	ply Margins not more than 2.15	25 and 11.4759 bt/mmbtu respectively								
GSP	20% icals Feedstocks	Charged at the sam	Charged at the same price structure of power producers									
	opane, LPG	Profit-sharing mech	Profit-sharing mechanism based on market prices of petrochemicals									
NGL		Reference to Napht	Reference to Naphtha market price									
Local Cooki	ing Gas	At GSPs cost (adjus	At GSPs cost (adjusted every 3 months)									
Export Coo	king Gas	Reference to a bi-w	Reference to a bi-weekly average of Platt's FOB Arub Gulf price									
Industry	18%	Charged at prices co	omparable to fuel oil									
NGV	3%	NGV's selling price reflect * The allowed operating **A cap of NGV price at 13.6 Public transportation vehicles : re • Since 16 May 2018 : Allowanc • Since 1 Jan 2021 : Use the sar Private vehicles: reflect the natur • Since 16 Jul 2016 : The retail	ts the natural gas cost and of cost is still regulated and not 2 baht/kg from 1 Nov 21 for taxi egulated and capped to minimize the im ce to adjust NGV public price from 10.62 me pricing as private vehicles ral gas cost, gas quality adjustment and price is set to reflect the natural gas cost	<b>3.892 bt/kg) for both Public &amp; Private</b> berating cost* (including gas quality adjustme fully cover PTT's operating cost and 15.59 baht/kg for private and other vehicles from pact from the rising global crude prices on end-users 2 Baht/Kg. to 13.62 Baht/Kg. by every 4 month (16 May 19, 16 operating cost (not fully cover PTT's operating cost) st but operating cost is still regulated Baht/Kg. for gas quality improvement cost	nt) 1 16 Nov 21 until :							

# **Gas Business Generates Stable Returns**



#### **Overview**

- Sole owner and operator of entire gas transmission pipelines in Thailand (~ 4,000 km), a regulated business
  - IRROE ranges between 12.5% - 18% for transmission pipeline investment
- Supply & marketing of natural gas provides fixed margin with long-term contracts of 25-30 years
- 6 Gas Separation Plants; Total production 6.7 MTA; are on petrochemical market price-linked profit sharing basis

#### Gas transmission pipeline capacity

